



Russia under Yeltsin

The limits of political reform

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Aids and the world economy

The cost reaches \$250m a day

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Wrapping it up

Dutch paper companies look for strength in unity

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FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY DECEMBER 1 1992

D8523A

UK to admit more Bosnians after German pressure

Britain has offered to shelter an estimated 4,000 people fleeing the former Yugoslav republics, following severe criticism of UK policy towards Bosnian refugees. The announcement was timed to coincide with a meeting in London of EC ministers responsible for immigration, defusing German calls for its EC partners to shoulder more of the refugee burden. Last month Britain said at an Anglo-German summit that it could offer only 150 places. Page 18

Ciga Hotels, luxury international hotel group controlled by the Aga Khan, will unveil a new debt restructuring scheme later this week. Borrowing had risen to £200m (\$268m) by end-June. Page 19

Nuclear safety violations: Automatic safety systems were switched off at a Ukrainian nuclear reactor three times in the past year in violations similar to that which led to the 1986 Chernobyl disaster. Page 18

Yeltsin ban on Communist party upheld



Russia's highest court reached a compromise verdict in the trial of the Communist party, making symbolic concessions to party supporters but refusing to reverse President Boris Yeltsin's moves to dismantle it after the August coup attempt. The decision by the Constitutional Court, which said Mr Yeltsin (left) was correct to ban the party's top bodies but wrong to dismantle its local cells, enables both sides to claim victory. Page 18

Rise in drugs traffic: The head of the US Drug Enforcement Administration warned of a large increase in illegal narcotics imports into western Europe and said European governments had not properly understood the potential threat. Page 3

Farm protest planned: French agriculture unions expect up to 50,000 farmers at a multinational demonstration in Strasbourg today in protest at proposed cuts in subsidised exports of European farm produce. Page 7

Bang & Olufsen, manufacturer of high quality television and audio equipment, plans to trim costs, cut 400 jobs and reorganise the group to ensure its survival. Page 19

EC-Japan talks: Japan and the European Commission began two days of talks on the monitoring of Japanese vehicle exports to the European Community in 1993. Page 7

German arrest suspect: The German authorities arrested a 19-year-old youth on suspicion of causing the arson attack which killed three Turkish citizens in the northern town of Mülheim last week. Page 2

SA tightens exchange controls: Pretoria tightened exchange controls in an attempt to curb disinvestments by local companies which have put South Africa's investment currency, the financial rand, under severe pressure. Page 4

PepsiCo, US soft drinks, restaurants and snacks group, is to take a \$125m charge against fourth-quarter earnings to cover the restructuring of its domestic beverage business, and "several international operations". Page 31

PWA, parent of Canadian Airlines International, has halted payments to lenders and has sent teams as far as Tokyo to try to sell a full restructuring plan. Page 21

Life for Exxon murderer: Arthur Seale, the New Jersey man charged with the kidnapping and murder of the late Sidney Reso, the president of Exxon's international division, was sentenced to life in prison.

US losses hit Lloyd's: Losses at Lloyd's of London from pollution and industrial diseases in the US could amount to \$4.9bn (\$7.4bn), according to estimates by a company that analyses the insurance market's results. Page 8

Tsongas suffers cancer relapse: Former US senator Paul Tsongas confirmed he had suffered a relapse in the cancer that forced him to leave the Senate in 1984.

Sunnie Mann dies: Sunnie Mann, wife of former British hostage Jackie Mann, died in a Cyprus hospital aged 78. Her husband was held captive in Lebanon for more than two years.

STOCK MARKET INDICES			
FT-SE 100	2,778.5	(+18.7)	
Yield	4.35		
FT-SE Euroshare 100	1,057.75	(+7.8)	
FT-AE All-Share	1,213.02	(+0.9)	
Nikkei	17,683.65	(+213.04)	
New York Composite	2,298.25	(+14.05)	
Dow Jones Ind Ave	2,298.25	(+14.05)	
S&P Composite	438.61	(+0.45)	
US LUNCHTIME RATES			
Federal Funds	3 1/4		
3-mo T-bill	3.33%		
Long Bond	7.98%		
Yield	7.98%		
LONDON MONEY			
3-mo Interbank	7 1/2	(7 1/2)	
12-mo long term	9 1/2	(9 1/2)	
NORTH SEA OIL (Argus)			
Crude 15-day (Jan)	\$19.18	(18.87)	
GOLD			
New York Comex (Dec)	\$334.3	(334.0)	
London	\$334.45	(334.05)	

Australia	Sch30	Grease	D250	Lux	L1-90	Ostar	GR12.00
Bahrain	Dm1.50	Hungary	R1.00	Maria	Lm1.50	S.Arabia	SP11
Bangladesh	BDT100	India	R1.00	Morocco	MDN10	Singapore	S\$1.10
Bulgaria	LVN25	Indonesia	R2.00	Nepal	NP1.50	Spain	Ps200
Cyprus	CY1.00	Indonesia	R2.00	Nigeria	Naira20	Sweden	SKr14
Czech	Cz2.50	Israel	Sh50.00	Norway	Nkr15.00	Switzerland	Sfr1.20
Denmark	Dkr14	Italy	L250	Oman	OR1.50	Syria	SYP100
Egypt	Egypt50	Jordan	Jd1.50	Pakistan	Rs35	Thailand	Bht50
Finland	Fmk1.20	Korea	Won200	Philippines	Php45	Tunisia	Dm1.20
France	FFr50	Norway	Nkr15.00	Poland	Zlot100	Turkey	Lira100
Germany	Dm1.30	Lebanon	US\$1.25	Portugal	Esc100	UAE	Dh10.00

US imposes penal duties on 'dumped' steel from Europe

By Nancy Dunne in Washington and David Dodwell in London

THE US yesterday imposed high provisional duties on imports of flat-rolled steel from the UK, France and Italy, contending that their governments had unfairly subsidised domestic steel production.

In all, 12 countries were found by the US Commerce Department to have subsidised their steel producers. Duties ranged from less than 1 per cent to nearly 50 per cent for Italian cold-rolled carbon steel.

The action came in response to the filing of 84 unfair trade complaints by 12 US steel companies in June after multilateral talks failed to produce an agreement to end steel subsidies and dumping.

Roller steel is produced in sheets and is used extensively in industry in products ranging from washing machines to fighter aircraft.

The US moves come just 10 days after the EC itself imposed duties of between 11 per cent and 30 per cent on steel exporters from Croatia, the Czech and Slovak republics, Hungary and Poland, alleging they too are dumping.

They are certain to aggravate transatlantic trade relations, already inflamed by a five-year

dispute over Europe's oilseeds subsidy regime which was settled in Washington just two weeks ago after bringing the US and the EC to the brink of trade war.

It is uncertain whether the steel dispute will put in jeopardy the Uruguay Round of talks on world trade liberalisation, which spluttered back into life in Geneva this week following settlement of the oilseeds dispute. But it highlights the danger that dumping actions are set to become the protectionists' weapon of first choice, potentially destroying many of the gains arising from lower tariffs negotiated under the Uruguay Round.

In yesterday's action, the Commerce Department found a subsidy level of almost 20 per cent on UK carbon steel plate, essentially contending that the privatisation of British Steel had little effect on the cost of steel production. French steel subsidies were found equal to 26.5 per cent of the cost of production.

Mrs Ella Krucif, an EC official in Washington, said "Basically, the Community feels that the US has been using legitimate trade policy instruments to harass foreign competitors and to divert world trade flows. They are not really paying attention to the

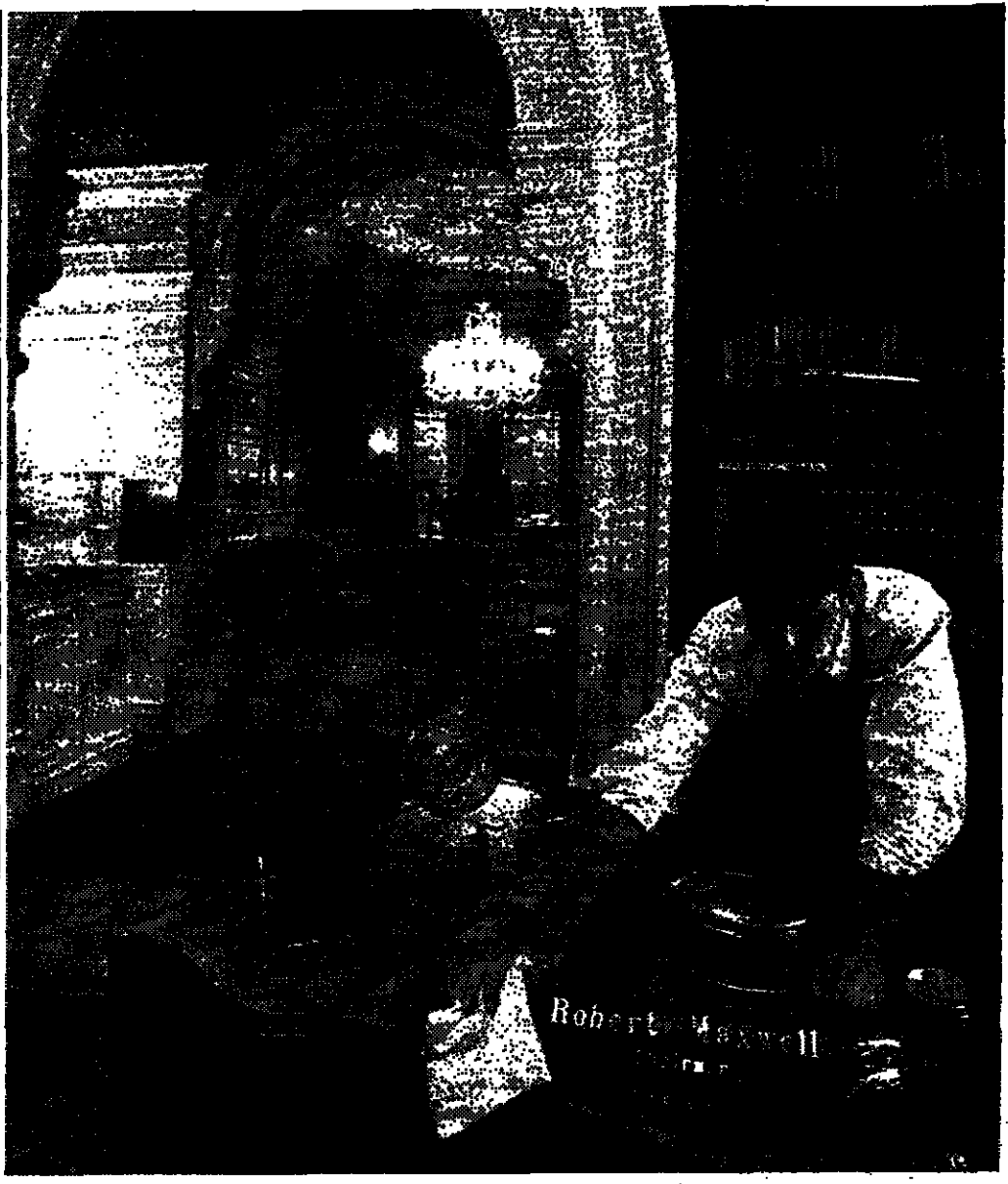
problems of the domestic steel industry."

Mr Erwin Klein, president of the American Institute for Imported Steel, attacked the duties, saying they would severely harm US motor companies and other steel end-users, and would invite retaliatory trade sanctions by foreign governments. "Restricting steel imports will... pass problems of America's steel industry on to the much larger metalworking segment of our economy," he said.

The Commerce Department, which determines whether foreign steel has been dumped or subsidised, took months longer than usual to reach its decision because of the complexity and huge number of cases. This delayed the subsidy cases until after the November elections and was thought to have removed some of the political pressure on the Bush Administration.

Still greater damage to foreign steel exporters is expected to come on January 27 when the Commerce Department announces its findings on 42 anti-dumping investigations.

In the past five years, the department has found in favour of the US industry on dumping complaints in an overwhelming number of cases.



Auctioneers prepare for the sale of contents of the late Robert Maxwell's house in Oxfordshire. Ashley Ashwood. Page 8

China challenges agreements on Hong Kong

By Simon Holberton in Hong Kong

CHINA yesterday delivered an open challenge to Britain's continued administration of Hong Kong when it said it would repudiate all commercial agreements made by the colonial government that were not first agreed with Beijing.

The challenge was immediately rejected by the Hong Kong government, which accused China of violating its own law for Hong Kong which comes into force after the colony reverts to Chinese sovereignty in June 1997.

The statement by the Hong Kong and Macao Affairs Office was seen in the colony as an attempt by China to undermine confidence in Hong Kong's economy and to defeat proposals by Mr Chris Patten, the governor, for more democratic elections due in 1995.

Yesterday's statement represents a serious escalation in the row which Beijing has linked to London's change in policy towards Hong Kong's democratic development. Analysts in Hong Kong said it also amounted to a bid by China for greater involvement in the colony's administration.

The Hong Kong and Macao Affairs Office of the Chinese government, in a dispatch released through the Xinhua News Agency in Beijing, said that all contracts, leases and agreements signed and ratified by the Hong Kong government would be invalid after June 30 1997 unless they were first approved by China. It added, however, that China encouraged foreign investment in Hong Kong.

In London, the Foreign Office yesterday rejected Beijing's threat, saying it was contrary to the 1990 Basic Law for Hong Kong.

climbed on democracy, or the defeat of Mr Patten's proposals on the floor of the local legislature, China's escalating attacks could undermine some large-scale business ventures in energy, communications and trade which are planned for Hong Kong in addition to the colony's HK\$175bn (\$23bn) airport project.

Hong Kong's financial and business community was last night deeply concerned about the growing rift between London and Beijing and is expected to voice louder calls for Mr Patten to resign. Liberal politicians said China's behaviour undermined the need for democracy to protect

Hong Kong from the arbitrary exercise of power by Beijing.

British and US businesses with interests in Hong Kong, however, were more sanguine about prospects for the colony, indicating that Beijing's threat would have no impact on investment decisions.

Share prices on the Hong Kong stock exchange fell nearly 3 per cent in trading yesterday, although this was largely in response to comments by a senior Chinese official late last week over the validity of the award of land to a consortium to build a container terminal in Hong Kong. The warning from

Beijing yesterday came too late to affect the market.

The Hong Kong government responded to China's latest attack by declaring that Beijing was in breach of both the 1984 Sino-British Joint Declaration on Hong Kong's future and the 1990 Basic Law - the colony's post-1997 constitution - drafted by Beijing.

Both documents guarantee the safety of contracts, entered into by the Hong Kong government, after the colony reverts to Chinese sovereignty.

Background, Page 4

Netherlands' top three paper groups agree to merge

By Ronald van de Krol in Amsterdam

THE TOP three paper and packaging companies in the Netherlands are to merge, creating the second largest European paper group after Stora of Sweden.

The merger of KNP, Bührmann-Tetterode and VRG will produce a European paper and packaging company with annual sales of about F112.5bn (\$7bn) and a market capitalisation of more than F12.5bn.

The announcement comes as profits of all three companies are under pressure from over-capacity and recession. But Mr Frank de Wit, KNP chairman, said the proposed merger was designed as a way of positioning all three partners for the future.

The new company, as yet unnamed, will be a large European force in packaging and have a wide network for distributing graphic equipment.

Dutch authorities are unlikely to oppose the deal, but the merger partners will also have to inform the European Commission, which has expanded its authority to review mergers and acquisitions. Mr Robert van Oordt, Bührmann chairman and the proposed chairman of the

new company, said he did not foresee "big problems" from Brussels.

The link-up will be achieved through an exchange of shares between KNP and the one hand and Bührmann and VRG on the other. Bührmann shareholders will receive one share in the new company for every share they own, while VRG shareholders will receive 0.8 shares for each of their shares. Shares in all three companies rose on the news.

"Shareholders will gain from the quantum leap in the scale of the new group's operations and the consequent strategic and financial benefits without paying a premium," the companies said.

The deal will reduce the group's exposure to the paper business cycle, as the company will purchase three-quarters of its paper needs from outside suppliers.

KNP is mainly a paper and cardboard producer while Bührmann and VRG are primarily involved in the trade and distribution of graphic paper, graphic systems and information systems. Bührmann is also active in packaging.

The three companies already have bilateral links.

Details, Page 20

Rosehaugh property group calls in receiver

By Vanessa Houlder, Property Correspondent, in London

ROSEHAUGH, a prominent UK property developer in the 1980s, yesterday became the latest victim of a downturn in the market which has halved office values in London over the past three years and is expected to result in several billions of pounds of losses for banks operating in the UK.

Rosehaugh owes its banks, led by Barclays, around £350m (\$532m).

KPMG Peat Marwick, the accountancy firm, is expected to be appointed today as Rosehaugh's receiver. The company boasted a stock market value of £746m in July 1987, but is now believed to have negative net assets.

Yesterday's development was the final stage in a lingering decline. As huge losses accumulated over the past three years, it became increasingly clear that Rosehaugh had no future. Mr Godfrey Bradman, the company's former chairman and driving force, resigned from the board at

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Lex, Page 18
Receivers move in, Page 19

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NEWS: EUROPE

Paris agrees on Nato role in Eurocorps

By David Buchanan in Paris

FRANCE and Germany yesterday told Nato that their planned "Eurocorps" of up to 35,000 soldiers can come under allied command in time of war or peace-keeping emergency.

This signifies a more accommodating stance by France towards Nato, which will be welcomed by the US and other European countries such as Belgium which have said they would attach forces to the Eurocorps provided it had some command link with Nato.

France and Germany yesterday presented a joint memorandum to their partners in Nato, whose ambassadors will discuss it in Brussels tomorrow. The memo is the basis on which Paris and Bonn will negotiate detailed command arrangements with General John Shalikashvili, the US general who is the top Nato commander known as Saccor.

France has agreed that the Eurocorps can come under Nato command, in the case either of a general attack on the alliance or of a decision by Nato governments to dispatch a peace-keeping force outside alliance territory.

"But the condition is Saccor must keep the Eurocorps together as an expression of a

European defence identity, and not break up the French and German units and attach them to different formations," said a French official.

By contrast, in peacetime there would be nothing to stop Germany temporarily detaching its units from the Eurocorps for different duties, the official said. In contrast to French forces, German troops come under Nato's integrated military command in peacetime.

France quit Nato's integrated command in 1966, but a year later it agreed that in the event of an attack on the alliance Nato commanders could count on its forces coming under their control.

The US administration of President George Bush bridled earlier this year when France and Germany announced their plan to build their current joint brigade into a full 35,000-strong corps by 1995, without clarifying its link with Nato.

But President-elect Bill Clinton is considered likely to take a more relaxed view of the Eurocorps. Belgium and Spain have sent observers to the Franco-German brigade, which may now attract their participation, once command arrangements have been sorted out with Saccor.

UK remains firm on budget rebate

By Robert Mauthner, Diplomatic Editor

BRITAIN yesterday rejected all attempts to reduce its European Community budget rebate, negotiated in 1984, and made clear that was one subject on which it was not prepared to compromise in the run-up to the EC summit in Edinburgh next month.

"The abatement (worth about £2bn a year) is not an act of charity to Britain," Mr Douglas Hurd, the British foreign secretary, said at a foreign correspondents' lunch in London.

"It is the best answer yet designed to deal with the prob-

lem that the Community budget does not operate on a rational basis."

Mr Hurd described the net distribution of revenue and expenditure in the Community as "irrational". The budget still distributed resources from the UK to richer countries.

Agreement on this problem required unanimity, the foreign secretary stressed. "There is no prospect of unanimity on any proposal which challenges the abatement."

Countering the arguments of "Europe sceptics", Mr Hurd emphasised that every "serious" British commentator saw Britain's future in Europe.



Rescuers remove a body from the wreckage of a Dutch National Railways train that crashed near Amsterdam yesterday killing at least five people and injuring 83

Defence of punt hurts Irish businesses

By Tim Coone in Dublin

IRISH farm and industry leaders yesterday criticised the government's policy of defending the punt against devaluation, as wholesale interest rates took a sharp upward turn.

The two leading clearing banks both increased their prime overdraft rates yesterday after the central bank increased overnight rates to 100 per cent in its efforts to deter speculators from attacking the Irish currency.

Bank of Ireland, one of the

four main clearing banks, doubled overdraft rates for corporate borrowers to 35 per cent. Allied Irish Bank kept its increase to only 6 per cent, but said that any new overdrafts would attract a rate of 50 per cent for corporate borrowers. The DIBor (Dublin interbank offered rate) for one-month funds rose to between 38 and 45 per cent, while one-week funds were being quoted at rates of up to 80 per cent.

Mr Alan Gillis, the president of the influential Irish Farmers' Association, said that

the government has "lost control of the economy".

Intense negotiations are underway between the main political parties over the formation of a new coalition after last week's election in which Labour emerged as the party holding the balance of power.

"This is no longer a temporary phenomenon and every sector affected will have to voice the most strident criticism of crippling interest rates and the underlying government policy," he said.

Mr Paddy Jordan, the acting director-general of the Confed-

eration of Irish Industry (CII) said that a meeting of "25 to 30" industrial leaders convened last Friday concluded that the present level of the punt against vis-a-vis sterling is "unsustainable". He said that although a devaluation was not the only option under consideration "unless costs can be brought sharply down, I don't see any other option. That sentiment prevailed through most of our meeting".

He said: "We are staying in very close touch with the government and with those who may soon be in government."

A number of leading economists are now advocating a devaluation of at least 10 per cent. "Anything less would not convince the markets and would not bring interest rates down," said Mr Dan McLaughlin, the chief economist at Riada stockbrokers.

The country's foreign exchange reserves are estimated to have been depleted by around £22bn (\$3.26bn) as a result of market intervention to defend the punt last September, and net current reserves are thought to now stand at around £1bn.

Panic accuses Milosevic of sabotaging election bid

By Laura Silber in Belgrade

THE third minister in three days yesterday resigned from Yugoslavia's federal government, in an apparent attempt to undermine Mr Milan Panic, the Yugoslav prime minister.

The move appears to have been engineered by Serbian president Slobodan Milosevic, who is known to have close ties with the three cabinet ministers. It seems to be aimed at discrediting the prime minister, whom Serbian nationalists have accused of betraying the country's interests, in the run-up to elections.

Mr Panic is due to announce today whether he will stand against the Serbian president in the elections slated for December 30. He dismissed the resignations as "a transparent attempt by Milosevic to undermine a government of reconciliation and hope, in a frenzied effort to stay in power at all costs".

The ebullient Belgrade-born Californian millionaire has won popularity for promising to end the war in Bosnia and lift UN sanctions. He ranks

ahead of Mr Milosevic in the latest opinion polls.

Western diplomats say the elections may tip the balance between war and peace in Serbia. Mr Milosevic is widely seen as most responsible for the wars in neighbouring Bosnia and Croatia.

Mr Panic is the only candidate who can seriously challenge the Serbian president. Despite more than a year of war and economic collapse, hastened by sanctions, through his tight grip on state television, Mr Milosevic remains popular.

Belgrade students collected the 10,000 signatures needed to put Mr Panic on the ballot just minutes before the midnight deadline on Sunday. He joined a list of candidates which include Mr Vuk Draskovic, an opposition leader, Mr Jedinir Vasiljevic, a millionaire businessman, and Captain Dragan, a paramilitary leader.

Fighting flared throughout Bosnia-Herzegovina yesterday despite a partial truce agreed by Croats and Serb forces in the former Yugoslav republic.

As the United Nations bro-

kered truce came into force, Serb fighters accused Croats and Muslims of using it to bring in arms and reinforcements. The ceasefire called for an end to cross-border shelling and the withdrawal from Bosnia of the Croatian army. Croatia until Saturday had denied the presence of its regular army units.

The mainly Moslem Bosnian government did not sign the truce. Moslems, the republic's largest ethnic group, control only a few towns, which account for about 10 per cent of Bosnian territory.

Belgrade radio reported fighting in Orasje, northern Bosnia, at the Croatian border. Sarajevo radio said Serb forces shelled Olusko, Tesanj and Doboj, northern Bosnia. It also said nearby Gradacac came under heavy shelling and an infantry attack on Sunday night.

Meanwhile in Geneva, a report of the UN Human Rights Commission said Bosnian Serbs were of "primary responsibility for the human tragedy" in Bosnia-Herzegovina.

Poison threat high from Montenegrin dam despite repairs

By Frances Williams in Geneva

UNITED Nations officials warned yesterday that the damaged dam in the Yugoslav republic of Montenegro holding back millions of tons of toxic sludge was still very dangerous despite repair efforts. The Danube river system would be at risk if the dam burst.

Work began last Thursday to prevent further erosion of the gravel and shale Mojkovac dam, which was on the verge of collapse after flash floods in mid-October tore away concrete supports along its base.

Mr Hans Zimmermann, co-ordinating the emergency repair work at the UN disaster relief agency in Geneva, said yesterday that preliminary work on protecting the base of the 12m-high dam from further erosion had been completed. But "the slightest additional rainfall would aggravate the situation again".

According to a preliminary report an estimated 7m tons of poisonous sludge from a now-closed mine contain lead, zinc,

copper, iron and sulphur compounds, as well as traces of nickel, cadmium, arsenic and antimony. Analysts also found high levels of zinc in the river Tara just below the dam. The fast-flowing Tara runs via the Drina and Sava rivers into the Danube just above Belgrade.

The report, from the Cantonal Ecotoxicological Service of Geneva, says that if the dam were breached, the river would wash out the toxic elements from the sludge, which has the consistency of sand, carrying them downstream.

All plant and animal life along the rivers could be poisoned, and people would have to be protected from contaminated food and drinking water.

Full tests on the sludge analysis brought back to Geneva from their inspection visit on November 15 are expected to take another month.

Mr Zimmermann said yesterday that engineers were building three jetties upstream to lessen water pressure on the dam and dredging a new channel in the river to stop water eddying around its base.

Energy plans survive EC row

By David Gardner in Brussels

EUROPEAN Commission plans to open up the EC market in electricity and natural gas survived - just - to be fought over another day, as energy ministers of the 12 yesterday agreed to reconsider this key plank of the Community's single market early next year.

Dutch-led opposition to the Brussels liberalisation plan, originally to have been in place when the single market starts in January, snatched away what the current UK presidency of the EC had identified as one of its most desired trophies.

The Commission proposals aim to open national gas and electricity networks to greater competition from next year, by giving large energy users the right to buy from suppliers anywhere in the EC. This facility would then be extended to smaller energy users from 1996.

Under pressure from Denmark, EC nations also postponed until next year any decision on a proposal to boost competition in oil and gas drilling and exploration. The plan would prohibit governments from giving preference to companies from their own nations in the granting of prospecting and drilling licences.

Until yesterday, ministers had conceded in principle that national monopoly rights over energy networks could be diluted if security of supply could be guaranteed.

But the Netherlands, supported by Spain, France, Belgium and Luxembourg, yesterday sought fundamental amendments to the Brussels proposals before discussion went ahead.

The Commission, backed by the UK which has already privatised its gas and electricity companies, received enough support from Denmark, Germany, Ireland and Portugal to allow substantive talks to begin.

The ministers in their conclusions asked Brussels to "consider modifications". That "is not withdrawal or amendment", but looking at things such as transitional periods, UK officials said.

"Nobody could expect to reach a quick or enthusiastic agreement, but there is momentum," claimed EC Energy Commissioner Antonio Cardoso e Cunha.

One UK official described the impasse as the "normal process of negotiation." He likened the energy plans to the Commission's "open skies" drive to liberalise airline transport. These first appeared in 1984, were partly agreed in 1987, but not completed until last June.

The Commission has threatened to use its autonomous competition powers to prise open the public energy monopolies if the 12 fail to agree a liberalisation timetable. This threat was also wielded, albeit implicitly, against the flag airline industry.

● The British energy secretary, Mr Timothy Eggar, said a decision could be taken on the proposal during the first half of next year when Denmark holds the EC's rotating presidency. AP adds from Brussels.

Diplomats said Denmark may have vetoed the plan if the other 11 EC nations had tried to push it through. Under EC rules, any member nation can veto a measure it judges harmful to vital national interests. The veto is rarely used.

Norway also opposes the competition plan. Though not an EC member, Norway could try to block the project through the terms of a free trade accord which it - and six other non-EC members - signed earlier this year with the Community.

NEWS IN BRIEF

Man detained over killings in Möln

THE German authorities yesterday announced the arrest of a 19-year-old man on suspicion of causing the arson attack which killed three Turkish citizens in the northern town of Möln last week, writes Judy Dempsey in Bonn.

A woman and two girls died after a fire bomb was thrown into their home, which prompted the authorities to take a much tougher stance against the rise of the far-right. A 25-year-old man, Mr Michael Peters, was arrested last week on suspicion of leading a right-wing terrorist movement.

Mr Alexander von Stahl, the Federal public prosecutor, said yesterday he was also investigating the activities of four other right-wing groups.

Officials are now acutely sensitive to international opinion and growing criticism in the country that they reacted too slowly and too late to the spate of attacks on foreigners over the past 18 months.

German union moderates claim

Hopes of a return to moderation in German pay deals were given a further lift yesterday as the DAG union accepted that most of its 500,000 members would receive no real increase next year, writes Christopher Parkes in Frankfurt. Mr Roland Isen, leader of the white-collar union representing public and private sector staff, said claims for 1993 would range between 4.5 per cent and 6.5 per cent.

The statement, together with last Friday's agreement among leaders of the ÖTV to seek a basic 5 per cent increase for 2.3m public sector workers, will dampen expectations among other wage earners and ultimately help reduce inflation.

Greece presents austerity budget

Mr Stefanos Manos, the Greek economy minister, yesterday proposed an austerity budget for 1993, aimed at narrowing the economic gap with the rest of the European Community, writes Keri Hoag in Athens.

The budget projects a primary surplus of 5.1 per cent of gross domestic product but calls for heavily increased spending on interest payments to service the public debt. As a result the government borrowing requirement will remain at around 7.9 per cent of GDP for another year. Growth in 1993 is forecast at 2 per cent, while year-on-year inflation should come down from 15.5 to 12.3 per cent, making it possible for Greece to join the ERM early in 1994.

Socialist link in corruption trial

The issue of political corruption in Spain came out into the open yesterday when a brother of the deputy leader of the governing Socialist party faced trial in Seville on fraud charges, writes Tom Burns in Madrid. The hearing is the first of several involving Mr Juan Guerra scheduled in the coming months. The cases allege links between his enrichment during the 1980s and his post as private secretary in Seville to his brother, Mr Alfonso Guerra, then deputy prime minister.

Norway cuts its lending rate

Norway's central bank cut its key overnight lending rate to 17 per cent from a six-year high of 25 per cent yesterday after fending off speculators who had bet on an imminent devaluation. Reuter reports from Oslo. Economists said fears of renewed turmoil were likely to prevent a cut to 10 per cent - the level in force before Sweden floated its currency on November 19, putting pressure on the Norwegian krona.

Mafia's wages of sin under attack

Asset seizures are spearheading Italy's war on organised crime, writes Robert Graham

THE Italian authorities have seized Mafia assets worth £1,900bn (\$1.4bn) so far this year. Of this, all but £200bn has been seized during the past five months, since Mr Giuliano Amato, the prime minister, took office, according to the Interior Ministry.

The most recent case involved £500bn held in 62 companies, property, bonds and shares and in 200 foreign bank accounts belonging to the Madonia family, one of the most powerful clans in Palermo. Police are still assessing the value of cash and securities in the now frozen accounts.

The sharp increase in the scale of asset seizures is just one aspect of the way the Italian state has finally gone on the offensive against organised crime. "We are no longer defensive, we have gone on to the attack," says Mr Nicola Mancino, the Christian Democrat interior minister.

This was begun by Mr Enzo Scotti, his predecessor, but the public outcry over the assassinations of the two leading anti-Mafia magistrates, Giovanni Falcone and Paolo Borsellino, this year has placed the fight against crime at the top of the five-month-old Amato government's agenda. It is perhaps the first time since the Mussolini era that the state has made a concerted effort to combat

the Mafia. Government policy has five main elements, according to Mr Mancino: tougher legislation; a more efficient justice machine; greater police investigative powers; greater attention to attacking Mafia wealth; and increased use of "super-grass" testimony.

The legislation being applied to the Mafia is basically re-directed anti-terrorist police employed in the 1970s. Police now have great freedom to hold and interrogate Mafia suspects. At the same time, some 160 key Mafia figures have been kept in two high-security isolation jails instead of conducting business freely behind bars in jails near their homes as in the past.

In Sicily itself 7,000 troops have been helping anti-Mafia operations since the summer.

The long-awaited special section of the judiciary dedicated to dealing with the Mafia, which Mr Falcone was due to head, was put in place last month. The new structure should make it more difficult for the Mafia to find "crooked" judges and court clerks the latter often prevented cases going before the judges by exploiting bureaucratic loopholes.

Also operative, albeit in start-up phase, is the 1,200-strong investigative/intelligence unit (DIA) based on



Mancino: Claims to have over 200 super-grasses in police custody

America's Federal Bureau of Investigation and recruited from the police, Carabinieri and Guardia di Finanze. Poorly co-ordinated intelligence and inter-service rivalries have often played into the Mafia's hands.

The police have become more determined since they have seen politicians turning against the Mafia, the courts more prepared to sentence, and the public reader to co-oper-

Falcone." The state is offering both money and protection to these *pentiti* and their families, including a new life outside Italy. These are big incentives. It also seems that the violent rise of Toto Riina to head the Cosa Nostra in Sicily, using a dictatorship, as opposed to the traditional consensual approach, has alienated many and encouraged them to talk.

The emphasis on asset seizures is also new. "We must hit them where it hurts most - in the pocket," says Mr Mancino. It is up to those who have had their assets seized to prove they were legally acquired. If not they are formally confiscated and sold. It remains to be seen who has the courage to buy the assets of a well-known mafioso.

Behind all this lies the beginnings of a potentially explosive investigation into the political cover which the Mafia has always enjoyed. This has been its ultimate strength.

Tommaso Buscetta, Italy's best known *pentito*, last month gave a tantalising foretaste of this shadowy connection which could explain many of the country's mysteries - not least the assassination of Aldo Moro, a former prime minister. Buscetta has chosen to speak now on the Mafia's links with the politicians because he believes their hold can be broken.

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Governments ignoring threat, warns US law agency chief

Europe facing steep rise in drugs traffic

By Stephen Fidler

THE HEAD of the US Drug Enforcement Administration warned yesterday of a large increase in illegal narcotics imports into western Europe and said European governments had not woken yet to the threat.

Mr Robert Bonner, administrator of the DEA, told a meeting at the Royal Institute of International Affairs yesterday that the danger was such that western governments should make fighting narcotics a primary foreign policy objective.

"Most of the EC seems oblivious to the fact that western Europe has become a major export market for cocaine," he said. An estimated 200 tonnes of cocaine were exported by the Colombian drugs cartel into Europe last year, most of it undetected, he claimed. However, the surge in trafficking was indicated by a sharp increase in seizures: from 4 tonnes in 1983 to 16 tonnes last year. There was also an increase in the UK in the use of crack, the smokeable form of cocaine.

Much of the cocaine was imported through Spain although the Netherlands, Britain, Italy and Germany all

experienced significant imports. Drugs were also coming in "through the back door" via eastern Europe, especially Czechoslovakia and, to a lesser extent, Poland.

"I believe that the time is ripe for a third international conference this century on opium and heroin. The time has never been riper for such a conference," he said. Previous international conferences were held in 1907 and 1912.

The DEA's policy was to apply pressure on the so-called kingpins of the trafficking organisations. However, this strategy was easier to pursue in the case of cocaine, where 80-90 per cent of production was concentrated in Colombia, than in the case of heroin whose production was highly diversified.

Nonetheless, Colombian organisations had moved into heroin production, surpassing traditional suppliers of opium (from which heroin is made) such as Pakistan, Afghanistan and Lebanon, although Burma was responsible for an estimated 50 per cent of output, and Laos was also a big supplier. The Colombians could be expected to use established routes for cocaine to push their heroin.

US Senate under fire as scandal accusations grow

By George Graham in Washington

MEMBERS of the US Congress had hoped that the purgative effects of an election campaign might allow them to make a new start. But just four weeks after the election, the list is already lengthening of members who stand accused of abusing women, alcohol and power.

Over the past year, it has been the House of Representatives which has stood lowest in public esteem, in the wake of scandals over the House's private bank and post office.

Electoral catharsis seems, however, to have had some effect on the lower chamber, where many of the worst abusers of the House's loose oversight practices were voted out. In the Senate, on the other hand, the nightmare appears to be starting over again.

Senator Phil Gramm of Texas, a leading contender for the Republican presidential nomination in 1996, yesterday had to deny suggestions in a New York Times article that he had intervened with federal regulators on behalf of a property developer and savings and loan owner who had billed him only \$63,000 for \$117,000 of work on his holiday home.

After Senator Brock Adams of Washington state was compelled to retire after allegations of sexual harassment, three other senators now face charges of sexual misconduct, in some cases stretching back over years.

Senator Daniel Inouye of Hawaii won re-election last month after easily shrugging off complaints that he had forced himself on his hairdresser, but charges of a pattern of unwanted sexual advances by Senator Bob Packwood of Oregon only emerged after he had narrowly won his campaign for re-election against former Democratic Representative Les Aucoin.

Senator David Durenberger of Minnesota, meanwhile, gave blood samples a fortnight ago to help determine whether he is the father of a child whose mother claims to have been raped by him in 1983.

The Senate last year gained few admirers for its clumsy handling of sexual harassment charges made by Ms Anita Hill against Mr Clarence Thomas before his confirmation as a Supreme Court justice.

It now risks reinforcing an image of harbouring a nest of ageing libertines - with Senator Packwood suggesting heavy drinking may have been a factor in some of the sexual advances he is alleged to have made. He is seeking alcoholism counselling.

The Senate faces a quandary over what to do about these latest charges. A formal investigation by the ethics committee seems unlikely in the case of Senator Packwood, since three of the women who claim to have been his targets have said they plan to file formal complaints. But, in the interests of party balance, the committee may then feel compelled to take up the case of Democratic Senator Inouye.

Even the ethics committee has to step in, it runs the risk of reinforcing the Senate's reputation as a club for insensitive white males with little understanding of the realities of sexual harassment, unless Senate leaders can persuade one of the four newly-elected women senators to serve on that committee.

The four new faces of the Senate's male insensitivity freely in their election campaigns, but are now reluctant to join either the ethics committee or the Judiciary committee, scene of the Thomas-Hill hearings.

So far, Senator-elect Patty Murray of Washington has indicated she would, if forced, serve on ethics, while Senator Dianne Feinstein of California may be press-ganged on to judiciary.

Attempt to reach waste deal

By John Bartham in Buenos Aires

REPRESENTATIVES from 41 governments are meeting this week in Uruguay to hammer out an agreement on implementing the Basel Convention signed in May this year. The convention restricts trade in toxic wastes, an increasingly controversial trade and environmental issue.

Opening the conference yesterday, Mr Mustafa Tolba, United Nations environment programme executive director, said 300m to 400m tonnes of hazardous waste are produced every year. Although most of the waste is produced, transported and stored in industrialised countries, an increasing amount is shipped to the devel-

oping world. The convention - which took 11 years to negotiate - has met stiff, if discreet resistance from the rich countries. They are apparently wary of establishing export controls and even more suspicious of developing countries' demands for a potentially huge compensation scheme to be underwritten by the industrialised world.

The scheme would be used to compensate victims of environmental disasters caused by toxic stockpiles. Developing countries take in hazardous waste for storage without adequate precautions.

Even if the compensation fund is unlikely to be approved in the shape hoped for by the developing countries, the conference is likely to win

Lima and Caracas head for asylum row

By Joseph Mann in Caracas and Reuters

PERUVIAN President Alberto Fujimori's decision to grant political asylum to 93 Venezuelan rebel soldiers who participated in last week's coup attempt set the stage yesterday for a diplomatic row between the two countries.

Mr Fujimori said late on Sunday he was accepting the men's request for refuge because "we have to preserve the security, the life and integrity of these 93 military men."

The men, led by air force general Francisco Visconti, fled by air to the Peruvian town of Iquitos shortly after the failed putsch, which left more than 170 people dead and scores more injured.

Venezuelan television broadcast the news from Peru shortly after midnight on Sunday but there was no immediate official reaction.

Venezuela's foreign ministry, which broke off diplomatic relations with Lima earlier this year after Mr Fujimori suspended Peru's Congress, had already asked the Organisation of American States (OAS) to ensure Peru returned the rebels.

Meanwhile, shops, businesses and banks yesterday reopened in Venezuela, as life returned to normal after Friday's failed coup.

However, share prices fell on the Caracas stock exchange, as the dissatisfaction at the government's strict austerity measures, which had fueled the country's second coup attempt in a year, continued to hit investor confidence.

The Central Bank of Venezuela sought to calm the markets by announcing that it would ensure the demand for US dollars was met.

At the same time the government of President Carlos Andres Perez reiterated that nationwide elections for state and local office would be held as scheduled on December 6.

Roughly half of Venezuela's population of about 20m are registered to vote for 52 state governors, 283 mayors, 2,116 members of city councils and 2,376 members of the newly established parish councils.

The government, fearing high abstention, is using the media to encourage people to vote, and officials are stressing that voters should use ballots instead of bullets to change their elected representatives.

In the last state and regional elections, held three years ago, national voter abstention was 54 per cent, reaching a high of 73 per cent in Caracas.

The elections will be important in indicating if many Venezuelans continue to feel alienated from the political system following two military rebellions this year, or whether they will demonstrate some faith in Venezuela's highly criticised democracy.

They should also show whether voters retain their preference for the two establishment parties, Accion Democratica (the government party) and the Christian Democratic Copel party, or for more militant leftist organisations such as MAS (socialists) and Causa B (an offshoot of the Venezuelan Communist Party).

Meanwhile, the government is continuing its search for military and civilians involved in Friday's uprising. The state security police detained a retired army general, Alberto Meller Rojas, for questioning, and authorities in different parts of the country arrested officers and soldiers trying to leave the country or go into hiding.

Government raids on two state universities uncovered caches of automatic weapons, ammunition and other arms. One hoard of arms was found stashed in a hot dog vendor's wagon.

Peru savours return of global goodwill

AS the official vote count continues, it seems likely that Peruvian congressional elections held on November 22 have been enough to satisfy the Organisation of American States and, by extension, the international community that the country has returned to the democratic fold.

This, in turn, should pave the way for badly-needed foreign funding.

Japan made the swiftest and most enthusiastic response. Just two days after the election a \$100m (£65.7m) loan from Tokyo, negotiated in March but frozen in the wake of President Alberto Fujimori's April 5 coup, was signed in Lima. It is assumed another \$20m from the Inter-American Development Bank, involving Japan, will be disbursed when the final OAS report on the elections is published.

The \$30m was a "lifesaver", Mr Fujimori said. The credits depend on financial sector reforms, but since the Peruvian government has already carried out essential restructuring with its own resources the money can effectively be spent on anything.

There was also good news from New York. In a lightning visit days before the election, Mr Carlos Bolona, economy minister, managed to convince Peru's commercial creditor banks to suspend possible lawsuits over non-payment of debt.

Mr Bolona and the debt Raymundo Morales, the debt negotiator, are due to start renegotiations with Peru's steering committee in February.

Relations with other multinational organisations are also good. Peru has met, and in some cases exceeded, the quarterly target set by the IMF, and a new programme for the next couple of years is under discussion in Lima. Peru is to apply for an extended fund facility which will effectively clear



Back into the fold: a loan pledged by Japan will prove a lifesaver for Peruvian President Alberto Fujimori

arrears and open the door to fresh credit.

Settlement with the IMF also lays the foundation for crucial negotiations early next year with the Paris Club of creditor nations. Peru, which owes \$80m, is the Club's third largest debtor and the largest in Latin America. But Lima managed to win a favourable deal with the Club in September 1991.

Payments to the Paris Club this year were reduced to about \$30m and, as with all other external debt quotas, has been honoured. But about \$20m falls due in 1993, which is clearly unpayable without significant rescheduling and some debt forgiveness.

Peru has a tough road ahead, even with its elections over, and the increased international goodwill. Predicted GDP growth of 3 per cent this year has turned into a similar deficit. Peruvian per capita GDP is back at 1980 levels; the average family has seen its income

dwindle by 27 per cent since 1988.

The 3 per cent growth now forecast for 1993 will, taking account, translate into a modest 1 per cent improvement. "At this rate," says economist Richard Webb, "it will take a generation to get back to where we were six years ago".

Sally Bowen on the financial benefits of recent elections

Peru's balance of trade deficit for 1993 is also set to worsen. Liberalisation and sharply lower tariffs have provoked a flood of goods from abroad.

Official imports this year will total about \$40m; next year they will be at least 4 per cent higher, partly due to extra expenditure on capital goods tied to various investment pro-

jects. Only a slight rise in exports is expected.

Economists are forecasting a current account deficit of about \$2.6m for 1993, similar to this year. To help cover it Peru needs to form another "support group" of friendly countries - the newly-elected Congress has already nominated a group of representatives to accompany key minis-

try to about 30 per cent and promises moderate 1993 reactivation, largely through an increased social spending budget which has earmarked some \$600m for small construction and infrastructure projects and job creation.

Public investment is also scheduled to rise from virtually nil to the equivalent of 4 per cent of GDP.

The Bolona team can also expect to count on broad support from the new Congress for ongoing structural reforms including deregulation, further reduction of the heavily-burdened state, relaxation of labour stability laws and accelerated privatisation of state-owned assets.

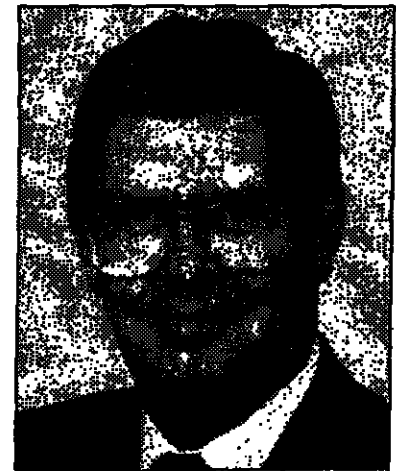
With the recent blows to Peru's economically debilitating guerrilla movement and a more favourable investment climate, 1993 could just be the year when Peru starts to edge out of stabilisation-induced recession.

ADVERTISEMENT

THE CHALLENGE OF THE NEW SOUTH AFRICA

Nationalisation, foreign debt cancellation are out-dated concepts

Piet Liebenberg, deputy chief executive officer of Amalgamated Banks of South Africa, talks to John Spira, Finance Editor of Johannesburg's Sunday Star.



Piet Liebenberg

Spira: As South Africa's largest bank, ABSA must have firm views on the outlook for the country's economy?

Liebenberg: We see some areas of promise:

- The steady reduction in the rate of inflation and the resultant decline in the interest rate pattern.
- The strengthening foreign exchange reserves.
- Positive developments in the financial side of the economy.
- The nation's total foreign debt should only be about 17 per cent of GNP by end 1992.
- The country has many skills in all the major sectors of the economy, along with people who are keen and able to develop the whole of the southern African region.
- The country has a well developed infrastructure in terms of transportation (e.g. air, road and rail, electricity generation, communications, education, etc).

On these grounds, South Africa should be a very bankable proposition. Yet it isn't, because of the uncertain political environment.

Simply put, for fixed investment on any worthwhile scale to take place for this is what the economy needs to produce meaningful growth, there must be political stability and confidence as to the nature of the financial structure.

Only then can we get on with the job of creating wealth for everyone's benefit.

I include in this appraisal the whole sub-continent, because South Africa is obviously the springboard for the whole region, not just the southern African region. We have the necessary infrastructure, skills, people, banking system, communications networks, and so on.

Spira: What can business do to assist towards achieving stability?

Liebenberg: I believe business has done everything possible. It's all very well to say that if South Africa doesn't invest, then it can't expect the rest of the world to invest here. While there's no doubt of truth in this statement, it is to be borne in mind that businessmen are in positions of trust; we have shareholders to whom we must account.

To invest simply in order to demonstrate your confidence is naive. If you're uncertain as to what the future holds, you're abusing your position of trust if you invest without a reasonable measure of certainty. We are supposed to take calculated risk and not emotional risks.

Business can't afford to make large mistakes; it isn't enough to be wrong once in a while. It's a long-term game. And the same applies to all the banks. Low-cost production banking is becoming absolutely essential.

I have consistently pointed out that our one-sided concepts such as corporatisation won't invest in South Africa on a large scale and nor will foreign investors.

Spira: What sort of political settlement would foreign investors like to see?

Liebenberg: I haven't found them to be in any way prescriptive. What they seek is a system that will bring about reasonable stability, an absence of violence and an acceptable economic framework in which the free market is entrenched, in which foreign indebtedness is recognised and in which there are guarantees against the nationalisation of assets.

I have consistently pointed out that our one-sided concepts such as corporatisation won't invest in South Africa on a large scale and nor will foreign investors.

higher interest rates.

A considerable segment of inflation is generated by expectations, with the result that if there are no indications that the government is deadly serious about reducing spending dramatically across the board, inflation will remain high and, in a slack economy, there'll be no tax base with which to fund State expenditure.

We can no longer afford to borrow in order to fund the government's deficit, which, however, is being applied towards current expenditure, not towards infrastructural development. It's non-productive. And if it continues, the tax burden will rise - with all sorts of negative results, not least of which could be a disastrous brain drain.

Mr Keys is probably one more concerned than I am. Every South African must support and encourage him - just as, as far as I'm aware, the State President is doing.

Spira: The home loans market has been one of the most competitive areas of banking in South Africa. How has ABSA fared?

Liebenberg: It is indeed highly competitive. ABSA currently has marginally more than 40 per cent of this market.

Earlier in the year, we lost ground - at a time when we were working hard to restructure the bank in the wake of several acquisitions. This opened an area of opportunity for the other banks and they took it.

But the tide has since turned. Indications are that we are beginning to win back some of the ground we lost. What we did lose was not sufficiently substantial that it hurt us. We're back on the offensive and we're gaining ground.

Spira: Black South Africans are becoming increasingly banking literate. Where does ABSA stand in this context?

Liebenberg: On the home loan front, this is a fascinating but difficult market - difficult because, unfortunately, politics interferes from time to time. It's by no means easy to conduct business when you're periodically faced with rent and mortgage boycotts, which, however, we view as no more than a passing phase.

Those leading institutions heavily invested in home loans to blacks are experiencing weighty problems. ABSA isn't heavily invested in this market, so we've suffered less.

But that doesn't mean we don't have our eye on that market for the future. We'd like to be there because it's a large market which will grow strongly in the years ahead.

The white house holds down to politics and stability. Once the country is stable, we'll be there in a big way. And we're in the process of gearing ourselves up for the day stability arrives.

On the score of other banking services, the industry faces a challenge as to how it can best service the black market properly in terms of cheques and savings accounts. We are highly computerised, while on the other hand we are frequently dealing with an uncomputerised market. We need to bridge that gap so that we can continue using our electronic muscle and at the same time render a service acceptable and friendly to users.

The industry has been pleasantly surprised that blacks have made extensive use of automatic teller machines. It's an example of where a bridge has already been built.

ABSA has a large black client base. This includes a great many stokvels accounts - savings clubs which use banks as depositaries for their money.

It's a growing market, provided we can develop the economy to create jobs. ABSA blends the country with branch offices and would therefore be in a very strong position.

Liebenberg: We follow our clients. If they're developing into Africa to the extent that they need a banking presence there, we'll create a presence. We've already taken some initiatives in this regard.

However, the African economies are small. They import fairly substantially from South Africa, but foreign exchange is often a problem. Their exports to South Africa are relatively small.

Our inclination would be to open a representative office initially, to find out if it would be worth while to go further. Thereafter, we may establish a full office, enter into a partnership or acquire a banking operation. But I don't see this happening in the near future. In any event, we have correspondents in most countries in the region.

Spira: Are you feeling the impact of competition from foreign banks in South Africa?

Liebenberg: We already have something like 30 foreign banks, mostly through representative offices here. This presents a strong challenge, because they target only the best assets and attack the cream of the business. They can afford to do so on a price competitive basis because their activities here are no more than an extension of their domestic banking operations. Domestic corporate customers react, however, to the full cost implications, including those risks, into account.

So foreign competition is strong and we expect more, especially when they start to do business in the local market. But while we certainly feel the impact of the presence of these banks, it's a phenomenon that also creates opportunities for South African banks in the form of partnership ventures in large developments which we might otherwise have had difficulty financing on our own.

Much has been said of the unfair competition we face from foreign banks on the grounds that the playing field isn't level, since the foreign banks aren't required to comply with the same capital reserve requirements in South Africa as do the domestic banks. This argument is not quite valid. Several indeed registered as banks in South Africa.

Those that are not registered as local banks add some loans to their domestic assets where their own capital ratios are at present, with possibly only one exception, substantially higher than ours. Therefore most of the foreign banks cannot follow an unconditionally low pricing policy against us.

The aim must be to achieve a good balance between what is good for the country and good for the industry. We can't look only at our own narrow interests, but at the same time we can't allow a major part of our business to be siphoned off overseas.

Spira: What is ABSA trying to achieve in the corporate business arena?

Liebenberg: We're only halfway towards where we should be in terms of market share. ABSA, as a whole, has about 40 per cent of the total banking market share in South Africa. Our corporate banking accounts for just under 20 per cent. Hence, we're a long way to go.

Some fascinating challenges lie ahead of us. We're facing sophisticated competition - and we enjoy that.

Our mission to the corporate is to be in the market to do business. We're far behind and have to catch up - not imprudently, but professionally. We want them to look to us to appreciate that in terms of size alone (our capital base is about \$5 billion), we can accommodate large transactions and our customers will expect to be able to deal with any of the corporation - big and small, domestic and multinational.

We don't expect them to give us all their business; merely to give us a portion of it because it's prudent for them to spread their risks. It isn't easy for most corporations to refuse to do any business with the country's largest bank.

In the final analysis, however, we must prove to them that we can assist on the basis of the quality of our services and therefore on merit.

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NEWS: INTERNATIONAL

Beijing tries to pull mat out from under Patten

Giving confidence a shake is intended to undermine support for reform plans, writes Simon Holberton

THE announcement by Beijing yesterday that it would repudiate any business agreement the Hong Kong government enters into without China's consent is designed to do two things.

The first is, in the short term, to undermine confidence in the economy. This will further weaken the support Mr Chris Patten, the governor, enjoys among local politicians and the public for his plans for more democracy in the territory.

In the longer term it is intended to undermine the ability of the Hong Kong government to make agreements with local and foreign businessmen unless Britain is prepared to accept condominium government for the colony before Beijing re-assumes sovereignty in 1997. It is a bid for much closer involvement in the day-to-day government of the colony.

It was this form of shared government that China only partly secured when a year ago it signed a memorandum of understanding with Britain which allowed for the colony's multi-billion dollar airport project to go ahead. This agreement, which for the time being

is dead in the water, allowed China a role in approving the finance of the project and any large contracts and business franchises related to it.

In the immediate term, the warning issued yesterday throws into question the development of the colony's container port, the electricity industry and cable television. It does this, not because the Hong Kong government is unwilling to talk about commercial matters with China - something it already does - but because Beijing is incensed at Mr Patten's plans for further democracy in the territory. These include, by 1995 elections, a broadening of the franchise for the 40 seats out of 60 on the Legislative Council which are not directly elected.

China has made clear - through its surrogates in the colony's media and community - that it is prepared to talk to Britain only if Mr Patten's plans are withdrawn and Britain agrees to conduct elections due in 1995 on China's terms.

Observers say Beijing is making plain to the people of Hong Kong that it will accept only strictly limited democracy

Hong Kong: the market fallout

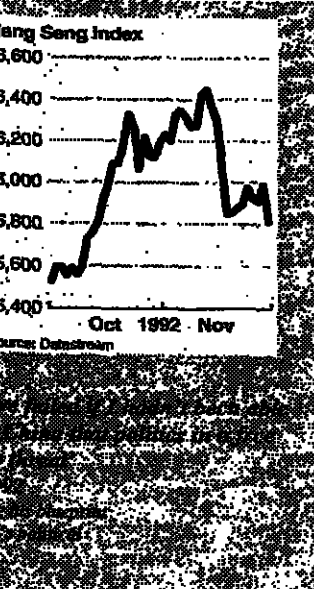


Chris Patten

in the colony. It is also, in effect, telling them that the British government that it is no longer prepared to talk to Mr Patten. According to one local financier: "China does not care about confidence in

the short term. It is quite clear that they want this man [Mr Patten] and they want him out."

The tactics may be crude, but they have been effective. China's threat last week to



repudiate the HK\$10bn (£850m) development of the colony's ninth container terminal was the chief cause of the near 3 per cent fall in share prices on the Hong Kong stock exchange yesterday.

Since early October, when Mr Patten unveiled his proposals, China has waged a daily war in the media against him. Public support for the governor has stood up well, although over the past 10 days there has been a noticeable weakening in favour of compromise with Beijing.

The business community - which at first welcomed his proposals - has been quickest to disown them. Most in business now believe that, given China's intransigence and the reality of its takeover in 1997, Mr Patten has little option but to withdraw his proposals and sue for peace.

China has been robust in its attacks. Chinese officials are quick to remind local businessmen where their loyalties should lie and equally quick to point out that China will remember the position they adopt. These threats have been made to local politicians as well as businessmen some times quite openly and in the presence of senior Hong Kong government officials.

The Hong Kong government pointed out, in its response to Beijing's statement, that China was in breach of the 1984 Sino-British Joint Declaration and

the Basic Law for Hong Kong, which was promulgated in 1990. Both documents guarantee that any government contracts lawfully entered into would be honoured by Hong Kong's future government.

The government's measured response stressed that Hong Kong, as matter of course, consults China on large scale commercial matters which straddle 1997. But officials pointed out that the business of government would come to a standstill if every agreement, no matter what the size, had first to be approved by Beijing.

Last night the government gave every indication that it would press ahead on the course Mr Patten has charted. The destination is the local legislature in the New Year when Mr Patten has undertaken to present legislation.

A vote is expected in the spring, probably in April or May, after the budget. Analysts said yesterday that they expected the Legislative Council to try to modify Mr Patten's proposals in an attempt to accommodate China, although they had little confidence that Beijing would welcome such action.

UK rejects Chinese veto over projects

By Robert Mauthner, Diplomatic Editor

BRITAIN yesterday acted swiftly to reject a warning by China that it had the right to veto all long-term projects and contracts in Hong Kong after the colony reverts to Chinese sovereignty in 1997.

In the latest of the increasingly acrimonious exchanges between the two countries on the colony's future, the Foreign Office said Beijing's threat was contrary to the 1990 Basic Law for Hong Kong.

Under the Basic Law, Hong Kong's future mini-constitution, "contracts which are valid under Hong Kong's existing laws will continue to be valid and protected... after 1997," the Foreign Office statement said. The statement was in response to China's claim that any government contracts not expressly approved by Beijing, except for "the provisions on land leases", would expire with British sovereignty over the colony.

Earlier yesterday, Foreign Office Minister, Alastair Goodlad, called in Ma Yuzhen, the Chinese ambassador in London, to express the UK government's "surprise and concern" at other complaints by Chinese officials last week over a projected ship container terminal in Hong Kong.

Mr Goodlad said Beijing's charge that the Hong Kong government had failed to consult China in the Joint Liaison Group (JLG) before announcing a grant for the colony's ninth container terminal was inaccurate.

There was no requirement for such consultation in the JLG since it was a land grant and not a franchise, Mr Goodlad told the ambassador. On the other hand, consultations had been held in a separate body, the Sino-British Land Commission, and the land grant for the terminal had been approved by the Chinese on March 20.

He stressed that there had already been eight other terminals for which a similar procedure had been followed and the Chinese had raised no complaints.

Britain is also involved in a running battle with Peking over the funding of Hong Kong's multi-billion pound new airport project, which also risks being cancelled if China carries out its veto threat after the colony's handover in 1997. Contracts not completed by then could be at risk.

It is clear, however, that all these economic disputes are being handled in Peking's bitter opposition to Mr Patten's democratic reforms. Though very limited by normal western standards, these reforms are clearly seen by the present Chinese government as the thin end of the wedge, leading to a form of self-government entirely alien to its communist philosophy.

Company chiefs expect dispute to be resolved with a compromise

US shrugs off Hong Kong scuffle

By Alan Friedman, Karen Zagor and Nikki Tait in New York

MOST of the biggest US companies doing business in Hong Kong yesterday shrugged off the diplomatic scuffle between London and Beijing as unlikely to affect their investment plans.

According to the Hong Kong economic and trade office in New York, US direct foreign investment in the colony totals about \$8bn (£5.2bn). The territory is the third most important US investment destination in Asia, after Japan and Australia.

At Amoco, the fifth largest US energy group that has its regional Asian headquarters for chemical operations in Hong Kong, Mr Martin Pranga, manager of foreign affairs, said he was confident matters would be sorted out, and dismissed the row as "much ado about nothing."

Mr Pranga, who had just returned to Chicago from a visit to Hong Kong, said the row "seems more to do with domestic politics in the UK, namely Mr Patten's future in British politics, than with Hong Kong. The British foreign office is at the last minute trying to be remembered by history as having done the right thing, having previously abdicated responsibility. The business community in Hong Kong wishes it would die down because it anticipates doing business with the mainland."

"This is one of the ups and downs to be expected and will be settled eventually with a compromise."

Citicbank, the leading US

CHINA'S decision to link Hong Kong's political development with the colony's economic administration puts at risk hundreds of millions of dollars of planned investments, Simon Holberton writes.

While China said it continued to welcome foreign investment in Hong Kong, it has also indicated it will not talk to the colonial government until it withdraws plans to broaden democracy in Hong Kong.

Some of the major projects which could be threatened if Britain and China are unable to agree are:

- Black Point power station: a development planned by China Light and Power (CLP), monopoly supplier of electricity to Kowloon and the New Territories, and Exxon, the US oil company. It would have generating capacity of 6000MW and is expected to require investment of around HK\$600m (£5bn). China has agreed the extension of CLP's monopoly until well into the next century, but has yet to agree a grant of land upon which the plant will be built.

- Container Terminal 9, (CT9): the development of Hong Kong's container port to enlarge its capacity. Invest-

ment is expected to be about HK\$9bn. China has approved the grant of land for CT9 but last week claimed it should also have a say in how the government negotiated disposal of the land.

- Cable television: Wharf, the company of the late Sir Y K Pao, has emerged as the only serious bidder for an exclusive franchise to operate Hong Kong's first cable TV service. China's agreement will be necessary if the government accepts Wharf's proposal, which is estimated to require about HK\$5bn in investment.

- Hongkong Telecom: this company, which is majority-owned by Britain's Cable and Wireless, has an exclusive franchise to operate Hong Kong's domestic fixed wire telecommunications network.

The government wants to introduce competition into domestic Hong Kong telecommunications and renew Hong Kong Telecom's licence when it falls due in 1993 - both need China's approval. Hong Kong Telecom's monopoly on international telephony has already been agreed with China and is assured until 2006.

Mr Ronald Harber, vice president for Asia at Minnesota Mining & Manufacturing (3M), said he was not worried. "I think basically it's business as usual. We don't foresee problems. We're entering into contracts that extend beyond 1997 with full confidence that they will be honoured beyond that date. From a practical standpoint, I don't

seen any reason for concern."

Mr Paul Sacks, president of Multinational Strategies, a New York-based political risk analysis consultancy, doubted the latest turn of events would make US companies change their Hong Kong investment plans.

"I think most people have already discounted the effects of the transition. I do not anticipate any dramatic reaction on the part of US investors."

Seen from the US point of view, the row between London and Beijing "is merely the beginning of the face-off between an existing colonial power and the new landlord," said Mr Sacks, who advises a number of US banks and companies. Most American businessmen understood that "the realities are that the Chinese want this process of democratisation not to proceed and will use any number of bargaining chips."

Among US companies active in Hong Kong is Exxon, which holds a 60 per cent interest in an electric power generating facility from which it supplies its partner, China Light and Power. Exxon, which earned US\$193m (£137m) from this activity after tax last year, said it did not expect the events to change its investment plans.

United Airlines, one of two big US carriers flying into Hong Kong, said the Chinese would want to keep Hong Kong as a viable commercial centre.

Mr Alex Fong, director of the Hong Kong economic and trade office in New York, said the economic fundamentals were "so strong" that the political row would be seen mainly as "noises and rhetoric."

WHERE TWO SIDES DIFFER OVER BASIC LAW

The Hong Kong government last night said China was in breach of the 1984 Joint Declaration on Hong Kong and its own Basic Law for Hong Kong after 1997. The Joint Declaration provides for the continuance of current Hong Kong law after 1997, of which the British law of contract is part.

The Basic Law, which was promulgated by China's National People's Congress, or parliament, in April 1990 is specific in regard to contracts. Article 160 says: "Documents, certificates, contracts, and rights and obligations valid under the laws previously in force in Hong Kong

shall continue to be valid and be recognised and protected by the Hong Kong Special Administrative Region, provided that they do not contravene this Law."

China has said that the Basic Law cannot be amended before Hong Kong reverts to Chinese sovereignty in 1997.

Companies with British links relaxed about impact of row

By Andrew Taylor and John Gapper

HONG KONG companies with British parents or with traditional British links remain relaxed about the impact on business prospects of the row over the future of Hong Kong.

Sir Charles Powell, a director of trading group Jardine Matheson and former foreign policy adviser to Mr John Major and Mrs Thatcher, said: "We have been operating in China and Hong Kong for 160 years, so tend to take the long view in these kinds of matters. We believe these short-term difficulties will be resolved and remain extremely optimistic about economic prospects for China and Hong Kong."

Sir Charles said Jardine supported the efforts of Mr Chris Patten, Hong Kong's governor, to promote greater democracy. The group, however, believed this could only be pursued in agreement with China.

"It is Hong Kong's and China's best interests that these differences are resolved," said Sir Charles.

Peninsular and Oriental Steam Navigation (P&O) has

operated for 125 years in Hong Kong where it has shipping and construction interests. The group said: "We view the western rim of Pacific, with Hong Kong as a hub, as an area of great economic growth."

"Lord Sterling, our chairman, has recently returned from a very positive visit to Beijing which has reaffirmed our commitment to the region. Our shares are listed in Hong Kong and we are in the process of increasing our investment in the area. We are confident in the future for trade with Beijing and Hong Kong."

Costain, the UK construction group, is part of a consortium of Japanese, US and European companies which yesterday formally awarded a HK\$8bn (£73.5m) contract to carry out reclamation and site preparation for Hong Kong's Chek Lap Kok airport.

Mr Wob Gertelstein, Costain director responsible for UK and international contracting operations said: "There is little concern on our part as all of our work will have been completed and paid for by 1997."

Logica, the largest UK-owned software house, developed the

Hong Kong Stock Exchange's computerised trading system and maintains an office of some 50 people there.

Mr Colin Rowland, director of international operations, said the political row was not good for confidence either for prospective customers or the company itself.

Banks with large investments in Hong Kong reacted cautiously to the dispute. Hongkong and Shanghai Bank said it would not change investment decisions as a result of China's statement because it saw it as part of a continuing war of words.

It said banks were more influenced by China's \$12bn (£7.8bn) investment in airlines, power generation and hotels in Hong Kong through the Chinese International Trust and Investment Corporation, and Bank of China.

Hongkong and Shanghai and Standard Chartered are among the largest investors in Hong Kong. Standard Chartered said it could not comment, but is thought to be taking similar view of China's statement to Hongkong and Shanghai.

Japan's bank lending growth slows

By Charles Leadbeater in Tokyo

THE weakened state of the Japanese economy was underlined yesterday by figures showing that commercial bank lending rose by just 2.4 per cent in the three months to September from a year earlier.

The economy, which faces a combination of financial contraction and industrial retrenchment, is still mired in a downturn partly because the reduction by manufacturing industry of inventories of unsold products has slowed recently, the Bank of Japan's monthly bulletin warns.

Recent sharp cuts in industrial investment and production were reflected in a 0.1 per

cent increase in bank lending to manufacturers in the third quarter. The growth in lending to the non-manufacturing sector slowed to 2 per cent in the quarter. The rise in business with non-manufacturers was mainly accounted for by strong lending to service sector companies and the construction sector, which is being boosted by government public works programmes.

Bank deposits contracted in September by 4.6 per cent, with corporate deposits down 9.1 per cent. This was the 15th month in succession that bank deposits have fallen.

The banks are trying to raise their profitability partly by offering fewer savings accounts on which they have

to pay high rates of interest to savers. As a result individual savers are shifting their funds into the postal savings system which offers better returns, while companies have been running down their cash reserves to fund their working capital requirements rather than borrow more.

Construction orders for the top 50 Japanese contractors in October fell by 7.3 per cent from a year before to ¥1,587bn (£8.4bn). An 18.3 per cent increase in civil engineering orders, fuelled by the public works programmes failed to offset an 18.7 per cent fall in private sector construction orders mainly from companies.

Housing starts rose by 10.3 per cent last month from a year before, the fifth successive monthly increase. The pick-up reflects a sharp decline in urban land prices and cheaper housing loans which have made home-ownership more affordable.

The three opposition parties, the Social Democratic party, Komeito and the Democratic Socialist party, yesterday called for a ¥2,000bn tax cut in next year's budget to revive the economy by boosting consumption.

The ruling Liberal Democratic party's key taxation committees started discussion of the budget yesterday as the Ministry of Finance reported tax revenues so far this year were 4.3 per cent down on the same period last year.

Development Banks "large inputs are also needed from bilateral donors and commercial banks".

Of the \$1.4bn for next year, \$910m will come from existing commitments - \$144m from the IMF, \$178m from the World Bank, \$213m from the ADB, and \$246m in grants and bilateral loans.

New grant commitments of \$200m and new bilateral loans of \$150m are being sought at the Paris meeting. Donor response is likely to be positive, despite mounting demands on a near stagnant pool of foreign aid. For its part, the Zimbabwe government will come under pressure to improve its performance, especially on civil service reform and privatisation, fiscal management and the deregulation of investment.

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Development Banks "large inputs are also needed from bilateral donors and commercial banks".



Li Peng (left), the first Chinese prime minister to visit Hanoi in 21 years, talks with Vo Van Kiet, his Vietnamese counterpart in Hanoi yesterday. Li tried to calm Vietnamese fears by insisting Beijing had no expansionist plans in the region. The two countries normalised relations in November 1991 after more than a decade of hostility.

India may delay job reforms

By Stefan Wagstyl in New Delhi

THE INDIAN government is considering whether to delay long-awaited reforms to increase employers' rights to sack workers following strong union protests.

The government had been expected to announce a new employment policy before the end of this year as part of the economic liberalisation programme launched in 1991.

However, Mr Manmohan Singh, finance minister, suggested in a speech yesterday that it would be at least a year before the government could implement such a controversial move because of fierce union criticism.

"In a year's time, labour's attitudes will change and then we can change provisions in labour laws," he told a conference organised by the World Economic Forum, an international research organisation.

Mr Singh was speaking after hundreds of thousands of workers demonstrated in Delhi last week against reforms which trade union leaders claim would lead to mass redundancies.

The government had never published details of its plans but it was widely expected that employers would be given the freedom to dismiss workers from loss-making enterprises. This has been almost impossible for large businesses under current legislation.

Australian deficit worsens

By Kevin Brown in Sydney

THE Australian dollar fell more than half a cent to 88.3 US cents yesterday after the release of balance of payments figures showing a significant deterioration in the current account deficit in October.

The government said the unadjusted deficit was just over A\$2bn (£903m), compared to A\$1.7bn in September. The seasonally adjusted deficit rose by 18 per cent to A\$1.9bn, the highest since January 1990.

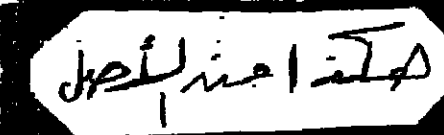
The trend estimate, which ironed out swings in the seasonally adjusted figures, increased by 5 per cent to A\$1.5bn. This was the highest since March 1990, and the ninth successive monthly rise.

The main cause of the deficit's rise was an 11 per cent fall in exports, which was only partly offset by a 4 per cent import fall. The underlying import trend was a record high for the second month running.

A 13 per cent devaluation of the trade weighted value of the Australian dollar over the last 12 months appears to be having little impact on exports.

Correction

A photograph of Mr Shimon Peres, Israeli foreign minister, was incorrectly identified in the Financial Times of November 27.

Far be it from us to launch an attack on  We're merely suggesting, if we may, that there is a fine line between preserving heritage and being out-dated.

And that some of the people in London hotels (while being quite charming and all that), perhaps belong more in museums than in hotels meant for business travellers.

(In fact, wouldn't a typical maitre d' blend in perfectly with the wax statues at Madame Tussauds?)

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Creating one of the most spectacular hotel lobbies in the world. And setting the trend for the rest of the hotel.

The rooms, of course, are equally surprising.

The light, understated and contemporary decor is in stark contrast to the old architecture of the building.

We wouldn't have it any other way.

Because while we've tried to keep all the charming aspects of the old days, we've made sure we haven't forgotten the needs of the modern business traveller.

And let's face it, it's much easier to get work done sitting at a desk in a neat, elegant, efficiently planned room, than while sitting under the most elaborate curtains in Great Britain.

(Sorry, but it had to be said.)

We must admit there is one thing about our rooms that's dreadfully old fashioned. The size.

With an average floor area of fifty square metres, our rooms show scant regard for the shortage of space in London today.

As far as technology goes, quite obviously, we've kept pace.

So if you'd like to toss away the old quill, we can send up a computer to your room. Even a fax machine, if you like.

Anyway, enough of that. It's not all work and no play at The Regent, London.

For those interested in keeping their bodies as active as their minds, we have a health spa, gymnasium and swimming pool.

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Well, seeing that you've read this far, perhaps it's time we told you where we are located.

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Before you yell "not on Park Lane" and turn the page, there are a few things to consider.

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If you have to get to the heart of the financial district, it's quicker from where we are.

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Several hotels in London are about a hundred years old. Trouble is, the staff behave roughly the same age.



NEWS: INTERNATIONAL

Khmer Rouge sets up new party

By Victor Mallet
in Phnom Penh

THE leftist Khmer Rouge guerrilla group yesterday announced the formation of a new Cambodian political party which it said could participate in UN-sponsored elections next year if Khmer Rouge conditions were met.

The Khmer Rouge has repeatedly violated a ceasefire and refused to take part in the elections. It has reaffirmed its opposition to the way the UN is implementing the Cambodian peace plan agreed by all parties last year.

A statement from Khmer Rouge headquarters in Pailin on the Thai border, issued in Phnom Penh, said the new party was called the National Unity of Cambodia party.

The main condition for the party's participation in the election scheduled for May is the same as the one previously adopted for the Khmer Rouge - the withdrawal of Vietnamese troops from Cambodia. Vietnam says they were withdrawn in 1989 and the UN says it has no evidence of Vietnamese troops inside Cambodia.

Mr. Khieu Samphan was named leader of the new party; he is also leader of the party of democratic Kampuchea as the Khmer Rouge is officially known.

The latest Khmer Rouge announcement is likely to be seen as a further attempt to play for time. UN officials are struggling to organise an election, which will exclude Khmer Rouge areas and take place with tens of thousands of men from the four main factions still under arms.

Under the peace accord, most guerrillas and troops were supposed to be regrouped and disbanded before the election, but the Khmer Rouge has refused UN forces access to its territory and the disarmament process has stalled.

Khmer Rouge guerrillas are disrupting UN efforts to register Cambodian voters, intimidating Cambodians and the UN electoral officials themselves.

Pretoria acts on exchange control curbs

By Patti Waldmeir
in Johannesburg

SOUTH Africa has tightened exchange control regulations in an attempt to curb disinvestments by local companies which have put South Africa's investment currency, the financial rand, under severe pressure in recent weeks.

Mr. Derek Keys, the finance minister, said South African companies wishing to invest abroad would have to finance their investments by raising loans overseas - rather than by using the financial rand - unless the investment was "of immediate benefit to the country". Such loans would have to be serviced from income generated by the new investment.

The move comes after a surge in investments abroad by South African companies, including large investments by the country's two forest prod-

ucts groups, Sappi and Mondi, acquisitions by First National Bank and the proposed takeover of Del Monte Foods International by the Royal Group and Anglo American.

Mr. Keys said deals already approved by the central bank would have to be financed overseas, with arrangements made to stagger repayments.

The impact of these investment outflows probably explains the recent weakening in the financial rand, the investment currency for foreigners investing in South Africa and South Africans investing abroad. The discount between the commercial and financial rands rose as a result to a high of 46 per cent when Royal announced its proposed Del Monte acquisition, after narrowing to a low of 7 per cent in 1991 when political sentiment was positive towards South Africa.



FRESH CURBS: Pressure on the financial rand has forced finance minister David Keys to curb investment overseas

Golf club murders blamed on PAC

POLICE said yesterday the Azanian People's Liberation Army, armed wing of the radical Pan Africanist Congress (PAC), had claimed responsibility for the weekend golf club attack in which four white South Africans were killed, agencies report from Johannesburg.

The PAC said it could neither confirm nor deny its army was involved, but said many South Africans believed political violence would be treated more seriously if it spilled over into white areas.

The PAC, which broke away from the ANC in 1959, has rejected demands it follow its lead and suspend armed struggle against white rule.

The ANC condemned the attack as an "outrageous act of naked terrorism."

At least 26 blacks have been killed in political violence since Friday and the toll amounts to more than 7,000 since February 1990.

Philip Gawith on radical proposals for tariff reform and a move to developing country status

South Africa drafts a plan for post-apartheid trade

THE bland title conceals a radical blueprint. Yet a document entitled "Integrated Normative Economic Model" may help shape the economic future of South Africa.

It contains what is effectively the government's draft structural adjustment programme, and in a recent speech Mr. Stéf. Naude, the director general of the Department of Trade and Industry, gave a glimpse of what the government envisages will be the main components of a post-apartheid trade policy.

Aside from the most detailed account to date of how the government proposes to tackle tariff reform, Mr. Naude touched on two matters likely to evoke considerable discussion: the proposal that South Africa should seek developing country status, and the first public notification of government dissatisfaction with the functioning of the Southern

African Customs Union (SACU).

Mr. Naude stressed he was putting forward proposals, not making unilateral policy announcements. He noted: "We've got to manage restructuring very carefully because of the political changes taking place. Because of the unemployment, we have to be careful with how much blood we spill on the floor."

The idea that South Africa should seek developing country status is not new. Earlier this year the Overseas Development Institute in London published a document, "Trading with South Africa", which considered six future trading regimes for South Africa, five of which assumed developing country status.

Gatt obliges developed countries to grant trade preferences to developing countries.

As South Africa can reclassify unilaterally, the issue is more whether its main trade partners, such as the

EC and US, would recognise it as a developing country.

The evidence is mixed. World Bank figures suggest that with a GNP per capita in 1990 of \$2,530 and a share of industry in GDP of 44 per cent South Africa is an "upper middle income" country.

As the ODI report notes, however, it is a much poorer developing economy by various trade and development criteria. Its exports are still heavily oriented towards commodities and the five principal exports account for 46 per cent of the total compared to 30-35 per cent for developing countries. In terms of UNDP's Human Development Index, South Africa ranks well below countries such as Brazil and Venezuela which have similar per capital GDPs.

How much South Africa would benefit from preferential trade regimes is a moot point. Dr. Erich Leistner of the Africa Institute in

Pretoria argues that to take developing country status is to accept a lowering of status. "We are more likely to get sympathy and support if we show that we are efficiently run and not just one more country begging for western support." The ODI study also concludes that, for example, less than 20 per cent of the country's exports to the EC would benefit from standard trade preferences because barriers to metals and minerals exports, South Africa's main exports to the EC, are already low.

Dissatisfaction with SACU has long been evident in government circles, but Mr. Naude is the first senior government official to broach the subject publicly. He said it had two main problems which effectively crippled its potential to serve as a vehicle for regional integration. First, "on the present formula (of revenue sharing) the massive and rapidly growing payments to our

partners are becoming unaffordably high to us." He said South Africa would be paying R3.06bn to the other members - Botswana, Lesotho, Swaziland and Namibia - in the 1992-93 financial year. "Ultimately South Africa retained 43 per cent of the pool to which it contributes more than 90 per cent."

He also suggested that diverging industrial policies regarding protection levels, and different degrees of development, would "increasingly strain the relations within SACU". South Africa has already given notice that the structure of SACU will have to be re-examined.

On tariff reform, the accent, Mr. Naude stresses, is on combating inflation and promoting competitiveness - the government is not interested in subsidising industries which don't have the potential to succeed independently. Nor does it intend throwing industries to the wolves

where careful nurturing could see them through to health.

Other principles enunciated include: tariffs will not be used as a fiscal instrument; tariff increases to promote specific industries will generally be for limited periods only; formula duties will be phased out; regular tariff adjustments will be avoided; tariff reductions in terms of South Africa's offer to Gatt - currently being revised - will be phased in over five to 10 years.

The rationale underlying these reforms is simple. The sanctions years, which placed a premium on import substitution and self-sufficiency, are largely over. Now, says Mr. Naude, "future wealth increasingly will have to be derived from penetration into export markets. Trade and industrial policy thus needs to focus on the improvement of competitiveness in support of export-driven growth..."



Isabelle Claravola, ballerina, photographed in a rehearsal room at the Paris Opera Garnier.

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and freedom of movement to the
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Tokyo officials claim Brussels seeking cut in exports to EC EC-Japanese talks open on vehicle sales

JAPAN and the European Commission yesterday began two days of talks on the monitoring of Japanese vehicle exports to the European Community in 1993. Reuter reports from Tokyo.

An EC spokesman in Tokyo declined to comment on Japanese officials' earlier expectations that the Commission would seek a cut in Japan's vehicle exports to the Community next year from an estimated 1,135,000 in 1992 because of weak EC demand.

He also declined to comment on Japanese media reports that the Commission might suggest taking into account Japanese local production in Europe when setting the monitoring target for Japanese exports.

Mr Yuji Tanashashi, vice-minister for international trade and industry, told a news conference that Japan intended to monitor exports only. Last April, Japan agreed to cut its new car exports to the Community over the year by about 6 per cent from 1.28m in 1991.

The concept of "monitoring"

has received conflicting interpretations since a broader understanding on Japanese new car sales in the Community was reached in July last year. This agreement was intended to govern the level of direct Japanese exports to the EC until the end of 1993.

The accord spelled out procedures to operate for a seven-year transition period between the creation of the EC single market from the beginning of 1993 and the throwing open of the EC market to unrestricted competition from Japanese cars.

It is meant to give the European car industry time to complete painful restructuring to make it more competitive internationally.

The published part of the agreement included a Japanese promise to monitor exports to the EC market as a whole in accordance with a forecast level of exports in 1999 of 1.23m (cars and light commercial vehicles) based on the assumption of demand in the EC in 1999 of 15.1m.

China deal for Jones & Shipman

JONES & Shipman, one of the UK's three remaining publicly quoted machine tool companies, has won a \$750,000 (\$493,400) order from Wuxi Engine Works of China for a purpose-built boring machine and a CNC production cylindrical grinding machine, writes Andrew Baxter.

The deal is a boost for the UK machine tool industry's morale, which has been dented by the Matrix Churchill affair and the recession.

The Wuxi Engine Works, of Jiangsu province, is one of China's leading turbocharger and industrial diesel engine manufacturers.

Hills to press Taipei on trade

Mrs Carla Hills, US trade representative, arrived in Taipei yesterday, the first cabinet-level US official to visit since Washington switched diplomatic recognition from Taipei to Beijing in 1979. Reuter reports from Taipei.

She is expected to press Taiwan to widen import markets and offer contracts - under Taipei's six-year, \$300bn (\$197.3bn) development plan - to US companies.



Agriculture minister Ignaz Kiechle: warning defied by German farmers

Thousands likely in Strasbourg demo against EC-US deal Big farm protest planned

By William Dawkins in Paris

FRENCH agriculture unions are expecting up to 50,000 farmers at a multinational demonstration in Strasbourg today in protest at the cuts in subsidised exports of European farm produce proposed in the Gatt accord with the US.

The FNSEA, France's main farm group, said 8,000 German farmers would join the demonstration, in defiance of a warning to the DBV German farmers' federation by Mr Ignaz Kiechle, German agriculture minister, not to support France's threat to veto the deal.

There have been farm demonstrations against the Gatt deal in Belgium, the Netherlands, Spain and Germany in recent weeks. But the French government has attracted only moderate official support from its EC partners,

despite a diplomatic campaign to pull its allies into line. Today's demonstration will provide a clearer measure of international solidarity for French farmers, around 30,000 of whom are expected to be there.

The presence of German farmers is unlikely to deflect Chancellor Helmut Kohl's discreet attempts to encourage his main EC ally, France, to compromise on Gatt. This is likely to be discussed at Friday's Franco-German summit in Bonn. Failing agreement by next Saturday, the US has promised to set 200 per cent import duties on \$300m worth of EC farm exports, 42 per cent of them from France.

Delegations are expected from all EC member states and from farm unions outside the Community, to make a general protest against the Gatt and US trade policies. They include Canadians,

Swiss, Scandinavians and a delegation from the Zenchu Japanese farm co-operative, angered at US rice growers' efforts to gain access to their protected market.

Mr Pierre Bérégovoy, French prime minister, has pleaded with farmers not to repeat the violence of their last demonstration in the capital last week. "Pictures of violence broadcast across the whole world harm our products and France... Do not play with fire," he warned in a recent newspaper interview.

Local authorities in Strasbourg have taken elaborate steps to head off trouble. They have removed street signs to stop farmers finding the European parliament, ensured that their route avoids the US consulate and other US buildings, cleared parked cars and closed nearby junior schools for the day.

Puerto Rico's fears about Nafta eased

By Canute James in Kingston

PUERTO RICAN fears that the island's export markets in the US will be damaged by Mexico's participation in the North American Free Trade Agreement (Nafta) have been eased significantly.

Instead, there are clear indications that the impending trade pact could bring signif-

icant benefit to the island.

Puerto Rico sold goods to the US last year valued at about \$17bn (\$11.1bn), accounting for 85 per cent of its total exports. But government officials and economists in the US Caribbean possession had feared that earnings would be reduced because of direct competition from a more cost-efficient Mexico in Nafta.

A study commissioned by

the island's development bank,

however, has concluded that, if Nafta were to be implemented, Puerto Rico would have a clear advantage over Mexico in the US and Canadian markets in pharmaceuticals, electronic components and accessories, professional instruments, electronic computing and rum distilling.

This conclusion, said the study by US consultants KPMG

Peat Marwick, is based on com-

parisons of the return on investments in Mexico and Puerto Rico. "In pharmaceuticals, the estimated rate of return to a Puerto Rican investment... is about 65 per cent, whereas after Nafta the rate of return to an investment in Mexico making the same product for the US market is about 32 per cent," said the study.

It suggested, however, that

Puerto Rico would be hard put to compete successfully with Mexico in some sectors. In clothing, for example, the rate of return on investments in Mexico would be 50 per cent with the implementation of Nafta, while the rate in Puerto Rico would be 30 per cent. There would be similar disadvantages for textiles, tuna and leather footwear industries.

Canadians seek to water their Ukraine roots

A MILLION Canadians, more than 3 per cent of the country's population, are immigrants, or descendants of immigrants, from Ukraine. The ranks of Ukrainian-Canadians include the present governor-general, the finance minister, the premier of the prairie province of Saskatchewan and a judge of the Supreme Court of Canada.

With such numbers and political clout, it is not surprising that the community not only celebrated Ukraine's independence with gusto last December, but was confident of being in pole position to take advantage of trade and investment opportunities there.

Under pressure from the Ukrainian-Canadian political lobby, Ottawa was the first western government to recognise Ukraine's independence and was quick to extend trade credits and technical assistance. The expatriate community has financed and organised construction of Ukraine's new consulate-general in Toronto.

At the same time however, Ukrainian-Canadians find it hard to hide their disappointment that the effort they have put into helping their ancestral homeland has yet to be matched by hard business opportunities.

There has been no shortage of traffic between the two countries since Ukraine's independence. Canada's governor-general, Mr Ramon Hnatyshyn, was greeted by thousands of rapt Ukrainians when he visited his ancestral village last month. Toronto's Ukrainian community has organised a 12-member "Peace Corps" to work in various ministries in Kiev. One member helped prepare Ukraine's submission for loans from the International Monetary Fund.

A political scientist from the University of Alberta has spearheaded the formation of a public administration school in Ukraine. Another Canadian is chairman of the Council of Economic Advisers. Numerous Ukrainian groups have been to Canada to hone such varied skills as grain farming and securities trading.

Despite this high profile, business deals have been slow to materialise. The Canadian Bank Note Company scored an early victory by winning the contract to print Ukraine's new currency and stamps against tough competition from the more established Swiss company Due La Rue Giori.

Telelobe Canada, a long-distance phone company, has installed an earth satellite station in Lviv.

Last March, a consortium of Canadian companies formed a pig breeding and farming venture with a collective farm near Mykolajiv in southern Ukraine. The Canadian partners will ship breeding stock to Ukraine and build a weaning facility on the farm.

But the Canadians appear to have less of a competitive edge than they had hoped.

Mr Brian Monaghan, a Toronto business consultant who organised the pig-farming

venture, points to the irony that Ukraine seems to be less interested in doing business with its friends in Canada than with Germany, which invaded it in the second world war.

As Mr Monaghan notes: "The Germans can fly there and back in the same day."

More than geographical distance handicaps Canadian businessmen in Ukraine. Canadians complain that unlike their European competitors, they are unfamiliar with the sleazier side of business, which is often the key to deals in the nascent Ukrainian market. And family and cultural attachments to Ukraine do not insulate the Canadians from the frustrations felt by other western businesses trying to

Bernard Simon reports on the hoped-for trade benefits of family ties

carve out a presence in the Commonwealth of Independent States.

"It's the Wild West there," says Mr Borys Wrzesnewskyj, owner of a Toronto bakery chain who also heads the local branch of the Canadian Friends of Ruth (the mass movement which initiated Ukraine's drive for independence).

Mr Wrzesnewskyj says that, for the moment, he is not even trying to do business in Ukraine because "I don't want to tarnish my name".

Plans for a North American issue of interest-bearing Ukraine bonds, modelled on State of Israel bonds, have been delayed. The first \$30m tranche was due to be issued next month.

But Mr Dan Bilak, a Toronto lawyer spearheading the project, says the process is taking longer than expected.

Mr Bilak notes that conversations with Ukrainian officials on the subject tend to start with an explanation of what a bond is.

These setbacks are clearly sorting out the men from the boys in the Ukrainian-Canadian business community. Nonetheless, McGill University's faculty of management in Montreal recently identified Ukraine as one of a handful of countries where Canadian business should enjoy a competitive edge.

The McGill study advised Canadian companies to focus their efforts on participating in selected privatisations; forming export consortiums in such areas as telecommunications and energy distribution; and financing small business start-ups in Ukraine.

It concluded however, that while Ukraine may offer potentially high returns, it remains a high risk.

That clearly applies even to those Canadians who were confident that they had a head start in sewing up business deals there.

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NEWS: UK

Big fines urged over abuse of market power

By David Owen

BRITISH COMPANIES could face fines of up to 10 per cent of turnover for engaging in anti-competitive behaviour under proposals outlined by the government yesterday.

The ability to impose penalties of this magnitude is a feature of two of the three legislative options set out by the government in a new consultation document (green paper) discussing possible changes to the law on abuse of market power by individual companies.

Practices that could make companies liable to such fines include pricing their goods too cheaply for them to cover their costs and refusing to supply certain outlets with their products.

The government is already committed to improving the law against price fixing, market sharing and other cartels by stepping up powers to deal with cartels by prohibiting anti-competitive agreements.

The three options on which the government yesterday

invited discussion are:

● To strengthen the existing case by case approach through measures that could involve improving the Office of Fair Trading's investigative powers and allowing more scope for the director general of fair trading to accept binding undertakings.

● To introduce a general prohibition on abuse of market power while repealing existing UK legislation on the subject. This comprises the monopoly provisions of the Fair Trading Act 1973 and the Competition Act 1980.

● To implement a "dual system" by introducing a prohibition and repealing the Competition Act provisions on anti-competitive practices, while retaining the relevant provisions of the Fair Trading Act.

Though careful not to prejudice the consultation process's outcome, the government said yesterday that it believed the case for introducing a prohibition on abuse of power, alongside a restricted trade practices prohibition,

"deserves serious consideration".

Welcoming the discussion document the opposition Labour Party said that its present preference was for a prohibition system.

At Westminster, Mr Michael Heseltine, trade and industry secretary, told MPs in the House of Commons that the regulated utilities like British Gas and the regional electricity utilities should be "as fully subject to competition legislation" as was consistent with their own statutory and regulatory framework.

Questioned on the shaping of UK policy in the context of the European Community, Mr Heseltine said one of the arguments for moving towards one of the prohibition options was that it "brings practice for domestic purposes" closer to Europe.

UK legislation currently differs from EC competition law in that abuses of market power may be prohibited only after they have been found to operate against the public interest.

France and UK clash on Gatt

MR John Gummer, agriculture minister, was told yesterday by Mr Jean-Pierre Soisson, his French counterpart, that France would use the full force of the law to protect UK farm exports - particularly lamb, writes David Blackwell.

Mr Gummer, president of the EC Farm Council, said after lunch with Mr Soisson that in his view France, as an exporting country, needed a General Agreement on Tariffs and Trade settlement as much as any other country in Europe.

"France has 3m-plus unemployed. They will continue to be unemployed unless we have a Gatt settlement," Mr Gummer said. There was no evidence for French fears that a Gatt settlement would not square with reform of the EC's common agricultural policy.

Mr David Nash, president of the National Farmers Union, said threats made by some sections of French agriculture against British lorries was outrageous. "We can understand the concern of French farmers, but taking to the streets in a violent manner is not the best way to make progress."



John Gummer at the Smithfield farming show in London yesterday

Contents of Maxwell's house under the hammer

By Jimmy Burns

THE late Robert Maxwell could not have foreseen the very public way the contents of Headington Hill Hall - his family home he once boasted was the finest manor house in Britain - would be put under the auctioneer's hammer.

Yesterday, journalists descended on the Oxfordshire house - rented for just over £10,000 per annum from Oxford City Council - for a glimpse of the building where not so long ago deals were struck and fortunes enjoyed.

Mr Harry Daimen, from Sotheby's, was on hand to offer informed comment prior to a sale on January 14 expected to raise at least £300,000.

In the grand Victorian gallery hall, a large double staircase rose to a stained glass window depicting Samson at the gates of Gaza - the head not unlike Maxwell himself - framed by reproduction regency lamps.

In the hall itself, where the marble columns were in fact made of painted wood, a late 19th century Aubusson tapestry hung alongside a 1950s collage sculpture of Neptune.

In Mr Maxwell's room - with its Chinese-style wallpaper and large screen television - a bedside telephone had direct lines to company directors, two sons, newspaper editors, the Mirror newsdesk and the kitchen.

In an agreed statement handed out by Sotheby's, Mrs Elisabeth Maxwell said she had inherited some of the more tasteful items on show - the furniture, carpets, silverware and china. "They've been with us for 33 years but material possessions don't mean much to me and nor did they to my husband. The only things I collected were minerals, fossils, coral, and seashells."

Pensioners are likely to take little comfort from the paucity of items on display and that division of proceeds remains subject to negotiation between the receivers and Mrs Maxwell.

Angry Names block plan for success fees

By Richard Lapper

ANGRY loss-making Names at Lloyd's of London yesterday forced the withdrawal of proposals which could have earned hundreds of thousands of pounds for representatives pursuing legal action on their behalf.

Some 500 Names, approved legal action against 77 agents which placed them with the loss-making Gooda Walker syndicates. The Names, whose capital fund the market, also agreed to raise £2.5m to pay their legal fees in what could be a complex and long drawn-out legal action.

Mr Alfred Doll-Steinberg, chairman of the Gooda Walker Names Action Group, bowed to overwhelming pressure from his members by agreeing to withdraw an "incentive package" which could have been worth up to £300,000 for each of twelve members of the

Lloyd's US losses may reach £4.9bn says Chatset

LLOYD'S losses from pollution and industrial diseases in the US could amount to £4.9bn, according to estimates by Chatset, the company that analyses the insurance market's results.

Names, the individuals whose capital underwrites Lloyd's, could face heavy annual levies to pay for the damage, depressing the profitability of current business.

The estimates, which Chatset said favoured pessimistic forecasts, form part of a new assessment of open years among Lloyd's syndicates. Chatset estimates that it will cost a further £5.3bn to close the open years, with £400m

needed to close years left open as a result of recent catastrophe losses such as Hurricane Hugo and the European storms of 1990.

Liability claims arising from court awards to victims of asbestos-related diseases and government-ordered clean-ups of polluted sites and asbestos-contaminated buildings account for the remainder.

The group estimates that it could take between 20 and 25 years to settle all outstanding claims and that taking into account investment income a fund of £2bn set aside now would be sufficient to meet all future liabilities.

action group's committee.

The Names will seek to recover £245m in losses, about 10 per cent of the total suffered by Lloyd's as whole in 1988 and 1989, in an action which will allege negligence by the agents. However Mr Doll-Steinberg said that it would have been "divisive" to put the plan to claim "success fees" -

which would have been separate from legal costs - for recovering losses to the meeting.

"There seems to be a certain groundswell," said Mr Doll-Steinberg. "The word obscene is being used over and over again. If you could find another epithet I'd be grateful," added Mr Doll-Steinberg,

who said new proposals would be put to another meeting in January. "I wish you would express your feelings equally strongly to the people who lost you the money in the first place," he said.

Although many Names accepted that committee members might need some remuneration, many questioned the

scale of success fees. "Most people believe its obscene that you should, having decided to serve on a voluntary basis, then ask for £300,000" said Mr Claud Gurney.

"There is no point in appointing lawyers and then negotiating yourself," said Mr Alan Navaratil. "You are keeping a dog and barking yourself. We're not against you, but the goalposts are being moved during the game," said another Name, who said the division would "gladden the hearts" of the members' agents against whom the Names were fighting.

Earlier Mr Paul Marland, MP, who was one of three new Gooda Walker Names elected to the action group's committee, said he was hopeful about the prospects for a negotiated settlement but that the group "must arm itself. We intend to keep our legal tanks full of fuel".

Auditor to examine Lamont's legal costs

By Philip Stephens, Political Editor

AN investigation into a £4,700 government payment towards Mr Norman Lamont's personal legal costs was launched by the National Audit Office last night as the weekend disclosure of the contribution sparked a political row at Westminster.

Mr John Bourn, the Comptroller and Auditor General, told the Public Accounts Committee of MPs that it would conduct a detailed examination of the affair for "his own satisfaction and concern".

Mr Bourn heads the National Audit Office, the independent watchdog responsible for monitoring government expenditure.

He indicated that after studying the relevant papers he

would report back to MPs in "two or three weeks time".

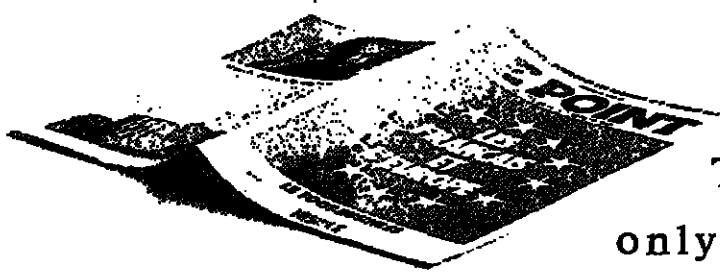
His decision came after the chancellor of the exchequer had sought to defuse the row arising out of his eviction last year of a self-styled "sex therapist" who had rented his London home - by publishing Treasury documents supporting his decision to accept the money.

The documents showed that the payment had been made with the full approval of senior civil servants. But they were dismissed as irrelevant by opposition parties.

Conservative MPs voiced fears that the controversy had further dented the chancellor's reputation by putting a questionmark over his political judgment.

But ministers said there was no question of Mr Lamont being forced to resign.

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Coal communities to widen campaign

By Paul Cheeseright,
Midlands Correspondent

COALFIELD communities threatened by pit closures are likely to widen their campaign against the UK government by taking legal action against Mr Michael Heseltine, trade secretary.

The first steps towards the courts were taken yesterday when Mr Anthony Scrivener QC, in the report of an enquiry into pit closures he has been conducting for the Nottinghamshire County Council,

argued that both Mr Heseltine and Professor Stephen Littlechild, the electricity regulator, had been in breach of their statutory duty under the Electricity Act 1989.

He also suggested that action could be taken in the European Court against Mr Heseltine under Articles 90 and 92 of the Treaty of Rome, which established the European Community. These articles relate to distortion of competition by publicly-owned enterprises.

Mr Martin Gawith, deputy leader of the Nottinghamshire County Council, making public the report of the Scrivener enquiry, said: "We will hope to get our partners together to seek legal redress."

The partners to which he referred are the local authorities which are members of the Coalfield Communities Campaign. Both public and private sector organisations in Nottinghamshire, fearful of seven colliery closures with direct and indirect losses of 14,000

jobs, have been vocal in their protests against pit closures.

The Scrivener report, which includes two volumes of evidence, was yesterday submitted to Mr Heseltine, in connection with his promised white paper on energy policy, and to the Commons select committee on trade and industry.

Mr Scrivener contended both that "there is unequivocal evidence of a rigged market" in electricity and that, under the terms of the Electricity Act, the secretary of state has a

duty to promote competition.

"If the evidence is such that competition is being distorted, as claimed, then not only has he the power to act but he has a duty to do so and in the final resort interested parties have a right enforceable in the courts to require him to perform his duty," Mr Scrivener said.

He also considered that the legality of a levy on fossil fuels and the provision of a subsidy to support nuclear power "must be questionable" under the Treaty of Rome.

By Andrew Baxter

LEADERS of Britain's machine tool industry are seeking urgent discussion with the government amid growing concern that customs delays on machine tools due for export could damage the industry's trading prospects.

The Machine Tool Technology Association has written to Mr Richard Needham, the government's trade minister, about its concern that machine tools have been delayed at docks even when they have

had the correct customs documents.

The association's plea underlines the suspicions of some machine tool companies that, in the wake of the Matrix Churchill affair, in which machine tools exported to Iraq were subsequently used for the production of arms, exports to some countries in the Middle East and Asia are being unfairly singled out for delay.

It is worried that UK machine-tool manufacturers will be unable to give guarantees to customers that deliv-

eries of machine tools will not be held up.

That could damage the industry's attempts to win repeat orders, causing it to miss out on vital export opportunities in the middle of a recession.

According to Ucinu, the Italian machine tool association, Italy's machine tool exports to Iran soared to £35.8bn (£17m) in the first half of this year, from £13.2bn a year earlier.

In contrast, UK exports to Iran slipped from £3.8m to £2.3m over the same period.



Price turbulence buffets UK's big power users

AT 4 o'clock every afternoon, senior managers at ICI's Runcorn complex start a computer game that takes them well into the evening and produces a forecast for the next day's electricity price. Only when it is over can they say whether and when ICI can afford to make chlorine during the next 24 hours.

The data they get is as accurate as a weather forecast. This unpredictability over the price of the vast quantity of power the complex uses - 1 per cent of all the UK's electricity consumption - has caused ICI to consider pulling out of the chlorine business.

Bryan Bullock says if ICI abandoned chlorine production, the UK trade deficit would increase by £1.5bn

Ian Hamilton Fazey visits ICI's chemical plant at Runcorn

ness in the UK altogether, putting 7,000 jobs at risk.

ICI's protests are echoed by other large scale electricity users in the steel, glass, and cement industries, as well as other chemicals companies.

The price equation is extremely complicated. For example, the price ICI pays for electricity may vary unpredictably every half-hour - it pays the price bid by the last electricity generating station needed to meet demand for that half-hour slot in the day. If the weather gets colder and demand for electricity rises, the price may shoot up beyond anything planned for.

Since ICI never knows what it will

have to pay until after it has consumed the power, it is crucial for ICI's managers to second-guess the forecast as closely as possible so they can shut down plant before they get caught out.

Mr Ken Green, commercial manager of ICI's energy policy and purchasing department, is in charge of trying to master Britain's electricity pricing system for the company, but says the mathematics have so far proved beyond computer-assisted brainpower.

Mr Bryan Bullock, power services manager at Runcorn, north west England, who has prepared the company's evidence on the issue to two House of Commons Select Commit-

tees, values the chlor-chemicals sector's home and export markets at £750m a year each. If ICI abandoned chlorine production to foreign competition, the effect on the UK balance of trade would be a deficit of £1.5bn.

Before electricity was privatised, ICI paid about £30 per megawatt-hour (MWH). Average costs this year will average more than £31 per MWH. Under German competition law, ICI cannot divulge how much it pays for electricity for its similar, but smaller scale operations in Wilhelmshaven, northern Germany, but a figure of £25 per MWH is likely.

To get that, ICI has to guarantee running the plant at 95 per cent

capacity to keep its contribution to overall energy demand predictable. It will come off-line in cold weather to help electricity generators cope with surges. Mr Green says similar bargains cannot be struck in Britain.

Mr Bullock says the government believes that 90 per cent of industrial electricity users pay less than before privatisation, and that big users like ICI are merely whingeing.

ICI believes discounts should be available for large users once they pass a negotiable threshold, calculated so that even the most heavily discounted price would never be subsidised. Negotiation would match the lowest discounted price to the lowest profitable marginal price available locally, so as not to cause distribution problems.

Britain in brief



M0 growth hits hopes of new rate cut

Prospects for further cuts in interest rates before the end of the year faded yesterday with the news that growth in the narrow measure of the money supply had risen to its highest level for almost a year.

Strong annual growth of M0 - mainly notes and coins in circulation - have added weight to signs that an upturn in retail sales is under way.

The seasonally-adjusted figures from the Bank of England confirmed that in the year to November, M0 expanded by 3 per cent, the strongest year-on-year rate of growth since December last year. Compared with the previous month, it grew by 0.8 per cent.

The rise backs up a small, but unexpected, increase in retail sales in October. The two sets of figures indicate that a further sharp fall in retail spending is unlikely, even if sales ease before the end of the year.

New plant for US chip maker

A leading US manufacturer of printed circuit boards, a key component of electronic products, is to set up a plant at Livingston, Scotland, which is expected to employ 400 people within five years.

Jabil Circuit, which is based at St Petersburg, Florida, and employs 850 people in three factories in the US, is to spend £13.2m on developing a 33,000 sq ft plant.

The Scottish factory will be Jabil's first outside the US and aimed at meeting demand from customers in EC countries. Jabil makes printed circuit boards for the computer and automotive industries.

Insurer closed for business

Lancashire & Yorkshire Assurance, a friendly society - a mutual life insurance society which enjoys certain tax benefits aimed at small investors - closed to new business yesterday after revealing that a fund advertised as investing only in cash deposits and gilts had suffered a £4.3m property write-off.

The society, which took in £10.151m in new premium business last year, said it

would resume writing new business only after the high court has reached a decision on how much compensation was payable. It will continue to pay claims on maturing policies.

Military cuts criticised

The government came under renewed pressure from the all-party House of Commons defence committee to re-assess its plans to cut the armed forces.

The committee warned that ministers could face accusations of "financial profligacy" if they were forced to increase numbers again. Current redundancy plans would cost the taxpayer about £400m a year for the next few years, it said.

Although it stopped short of calling for a full-scale review, the committee said the argument for sticking to plans drawn up in 1990 was "barely credible". New pressures had built up, including the commitment of British forces to former Yugoslavia.

Call to fight EC monopolies

Telecommunications users were urged to join the government's battle against vested interests which oppose increased international telecommunications liberalisation throughout Europe.

The comments by Mr Edward Leigh, trade minister, to the Telecommunications Managers Association conference in Brighton come as the European Commission is reviewing whether to open the region's telecommunications market to further competition. Mr Leigh said users should not underestimate the influence of vested interests, which is understood to refer to some continental monopoly telephone companies.

New advertising agency for FT

The Financial Times has chosen advertising agency Delaney Fletcher Slaymaker Delaney and Bozell to handle its £1m annual UK campaign.

The agency replaces Ogilvy & Mather, which handled FT advertising from 1981 until August this year and was responsible for the slogan "No FT: No Comment". Mr Terry Damer, the FT's UK marketing director, said: "We don't expect it [the slogan] to be buried, but the new campaign, to be launched early in 1993, will not depend upon it."

The new agency will handle the UK account, the FT's advertising in continental Europe is created by Ambler Stevens Rodford.

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A little light on environment law



EUROPEAN COURT

The European Court last week placed a strict interpretation on the obligations of Community countries under EC environmental rules covering the quality of drinking water.

In two cases brought by the Commission against Germany and the UK, for failure to implement and apply the 1980 drinking water directive, the Court agreed with the Commission when condemning Germany and holding the UK in breach of EC environmental rules.

The cases give some insight into the way the ECJ approaches EC environmental law which could guide interested parties in other areas of environmental regulations. The Commission made three complaints against the UK. First, the Commission successfully established before the Court that the UK had failed to bring into force binding provisions ensuring complete implementation of the directive.

In particular, the UK's Water Supply (Water Quality) Regulations 1989 did not cover water used in the food production industry and the directive had not yet been implemented formally in Northern Ireland or Scotland until the Water Supply (Water Quality) (Scotland) Regulations 1990.

Second, the Court upheld the Commission's claim that water supplied in 28 supply zones in England exceeded the maximum admissible concentration levels for nitrates and, when correctly interpreted, was not covered by unilateral derogations relied on by the UK.

The ECJ rejected the UK's arguments that the EC rules did not obligate member countries to ensure that drinking water met the minimum requirements laid down but merely required them to take all practicable steps to comply with the standards. This meant that the UK could not blame the excessive levels of nitrate in drinking water in the East Anglia supply zones in question on the use of fertilisers by farmers, beyond its control.

Again, in rejecting the UK's imaginative approach to its obligations under the directive, the ECJ limited the applicable derogations to those expressly provided by the EC rules. Consequently, the Court can be expected in future environmental cases to refuse to make allowances for the activities of third parties or

the conditions of the physical environment which may involve extrinsic factors, outside the complete control of a member state.

The UK, however, successfully defended itself against the Commission's complaint that lead levels in 17 supply zones serving a population of about 52,000 inhabitants in Scotland exceeded the prescribed lead limits.

The UK's arguments illustrate another aspect of the interpretation of EC environmental rules, likely to be relevant in other cases. The rules in question provide maximum lead limits in drinking water, established in accordance with general testing procedures laid down by the directive. Where a house had lead pipes, the rules are more flexible in that they only require action by a member country if a threshold double the general limit is consistently exceeded, on the basis of particular tests.

The Court said this resulted from a correct interpretation of the specific notes on the meaning of the technical parameters stipulated in the directive. Consequently, in spite of the generally strict approach to member countries' obligations illustrated by the rules on nitrates, member states may be given greater flexibility by the small print, as in the case of lead standards.

In the case against Germany, the Court upheld the Commission on two complaints against the German law implementing the 1980 directive in the context of derogations. First, Germany permitted derogations outside the narrow parameters of the directive; and second, the German Länder had not been obliged by the implementing law to notify the Commission of such derogations permitted by them.

Case C-337/90, *Commission v Germany*, ECJ FC, November 24 1992; Case C-337/89, *Commission v UK*, ECJ FC, November 25 1992.

Other Cases

Case C-286/90, *Anklagenmyndigheden v Poulsen and Dines Navigation Corp*, ECJ FC, November 24 1992 - enforcement of EC salmon conservation rules against vessels registered in non-Community state.

Case C-376/90, *Commission v Belgium*, ECJ FC, November 25 1992 - infringement proceedings relating to Directive 80/636/Euratom on protection against radiation - member state permitted to adopt stricter limits than in the directive.

BRICK COURT CHAMBERS, BRUSSELS

Foreign companies operating in the US will have drawn little comfort from President-elect Bill Clinton's campaign boast that he could increase revenues by more than \$10bn a year by "preventing tax avoidance by foreign corporations".

The extent to which Mr Clinton intends to act on his threat remains to be seen, particularly in light of last week's better than expected third-quarter US growth figures.

What seems certain is that Congress will reintroduce foreign income tax legislation early next year, Congress originally considered the legislation last May but shelved it because of the US elections. If passed, the bill would, among other things, require foreign companies to report minimum taxable income in the US regardless of the true profitability or otherwise of their US activities; the sale of shares in US companies would also be taxed.

The implications of this tax assault on foreign companies in the US could be far-reaching. Indeed, US efforts to increase tax revenues without raising taxation on individuals is already beginning to have an impact on global financial trading.

According to Mr James macLachlan, a partner in the London office of the international law firm, Baker & McKenzie, the risk of inadvertently becoming liable to tax in several jurisdictions for capital markets' trading profits is now "one of the most critical issues facing global financial dealers".

Billions of dollars of financial products are traded globally daily. In the market for financial derivatives alone, \$923.4bn of swaps - the trade of one form of debt for another - were written in the first half of 1991.

The implications of being assessed for tax on the profits of this trade in more than one jurisdiction are far-reaching. The problem is compounded by the fact that different jurisdictions apply different rules in determining where income is properly taxable and what can be deducted against it.

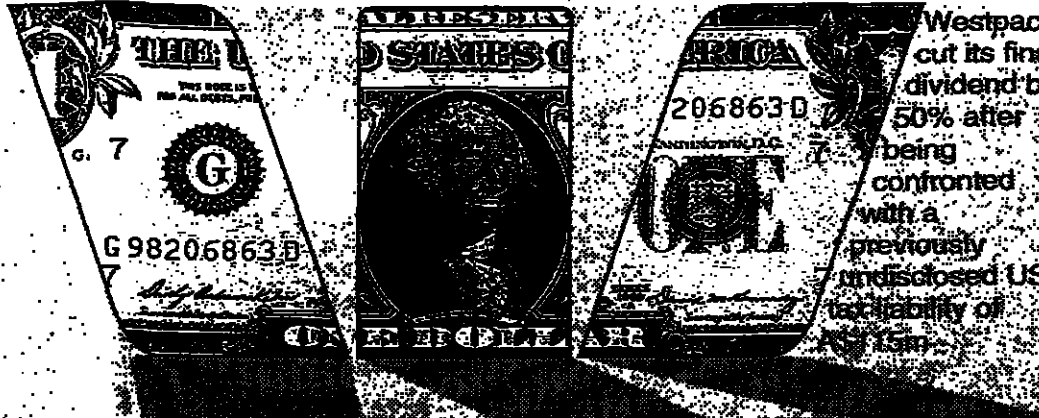
The US rules are particularly ambiguous. In spite of the growth in global trading in financial products in recent years, the US has not adopted a comprehensive tax regime aimed specifically at determining the geographic source of a company's income on a global deal.

Instead, the US continues to tax global traders under a regime designed to levy multinationals engaged in more traditional global trade such as manufacturing.

According to Baker & McKenzie's US tax lawyers, applying this traditional tax regime to global trading has resulted in tax rules which are "ambiguous, hard to comply with and which could potentially result in double taxation of income from

Double trouble

Global financial trading groups must guard against inadvertently paying tax twice over, says Robert Rice



global trading" - as Australia's Westpac Banking Corporation recently discovered to its cost.

Earlier this month Westpac announced it would halve its final dividend after being hit by a previously undisclosed US tax liability of \$411.5m (\$23.00m). The tax charge related to interest rate and currency swaps assigned between Westpac's New York branch and other non-US branches in 1991-92. The liability surfaced during preparation of the bank's 1991 tax return. Coming on top of an undersubscribed \$1.2bn rights issue, the tax liability was disastrous news for Westpac.

The difficulty of allocating profits

already paid income tax in other countries, yet was unable to offset losses on matching deals. Many other financial institutions could also find themselves in the same position. So what can they do?

Mr macLachlan says there are two options. First, negotiate an advance ruling with the tax authorities setting out a simple basis on which trading profits will be allocated to each country involved in a deal. Second, dealers should spend time and money restructuring their operations to minimise the risk of double taxation. This requires close back office scrutiny of where deals are done.

Australia's Westpac Banking Corp was forced to pay US taxes on profits on which it had already paid income tax in other countries

and losses geographically on such transactions is widely acknowledged. Global trading is done in a 24-hour market; deals originating in New York may not be realised as profit until the contract is closed hours later in London or Tokyo.

The inference drawn from the Westpac case is that there is a clear risk the US Internal Revenue Service (IRS) will treat a given swap, regardless of where it was done, as connected to the trade or business of a foreign dealer in the US - therefore as US income subject to US tax. It also appears that corresponding expenses or losses on the swap book incurred by offshore branches are not deductible in the US against that US income.

Westpac was forced to pay US taxes on profits on which it had

The trouble with negotiating advanced rulings with tax authorities is that several countries, notably the UK, have long opposed giving advance rulings on the tax treatment of global financial dealings. They are also generally opposed to allocating profit by predetermined arbitrary formulae not related to the way a group's business is actually organised.

There is an additional problem in the UK. The Inland Revenue lacks the resources to provide this sort of service to taxpayers and, in the context of global financial trading, it also lacks expertise.

The US has no such problems. The IRS recently introduced just such an advanced pricing agreement (APA). France, Italy and Belgium have told the US they want

nothing to do with APAs, while the UK Inland Revenue's position appears to be shifting.

Japan's Sumitomo Bank recently secured an APA from the IRS which was accepted by the US and the Hong Kong tax authorities. A further 20-30 applications for APAs are pending with the IRS.

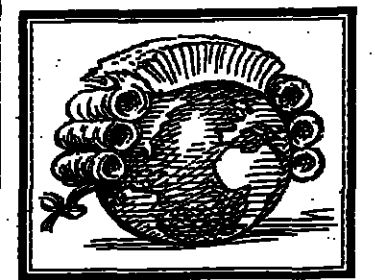
APAs are not without difficulties and so are unlikely to satisfy everyone. APAs can take years to negotiate; they require full disclosures; not all countries are willing to participate; APAs only last three years; they create a tax result totally out of line with group commercial accounting practices (a problem still unresolved); APAs are arbitrary and might result in one country getting a bigger slice of tax than it should.

The message to financial institutions from the Westpac saga and the aggressive attempts being made by the IRS to maximise tax revenues is simple: corporations need to review their global tax strategy. Companies must ask themselves whether they are exposed to double or multiple taxation, and, if they are, whether they can improve their arrangements within existing tax rules, or whether it would be sensible to seek an APA.

In many cases, however, the risk of exposure to double taxation may not be a big problem, or at least a manageable one.

Ultimately, traders know that political realities will restrain tax authorities' pursuit of tax revenues from global trading. Even the US cannot afford to risk driving international capital markets offshore to rival money centres by being too aggressive over tax.

LEGAL BRIEFS



Law Lords seek help on maternity leave case

THE LAW Lords have asked the European Court of Justice for help in resolving the difficult question of whether an employer is guilty of sex discrimination in dismissing a female employee who becomes pregnant shortly after being hired to cover for another employee taking maternity leave.

The Law Lords said last week there was no doubt that in general it was unlawful direct discrimination to dismiss a woman because she was pregnant. But in the present case the critical factor was that the employee would not be available for work at the time when the job for which she was specifically recruited was to be performed.

A final decision in the case of *Webb v EMO Air Cargo (UE)* was suspended pending a ruling by the European Court as to whether the issue had been affected by recent European Court rulings on the interpretation of the 1976 EC sex discrimination directive.

Property services

The Law Society of England and Wales is to undertake a review of conveyancing procedures to see if it can cut down on the incidence of mortgage fraud involving solicitors as part of a new three-year strategy plan covering the commercial and domestic property services.

Part of the three-year plan will also be to campaign for a number of changes in the law including: the introduction of a system of common-hold to facilitate communal management of blocks of flats; reform of the law which makes businesses still liable for their successor's defaults even after they have assigned the lease; and the creation of an environmental tribunal to handle cases involving the higher environmental standards businesses are now expected to meet.

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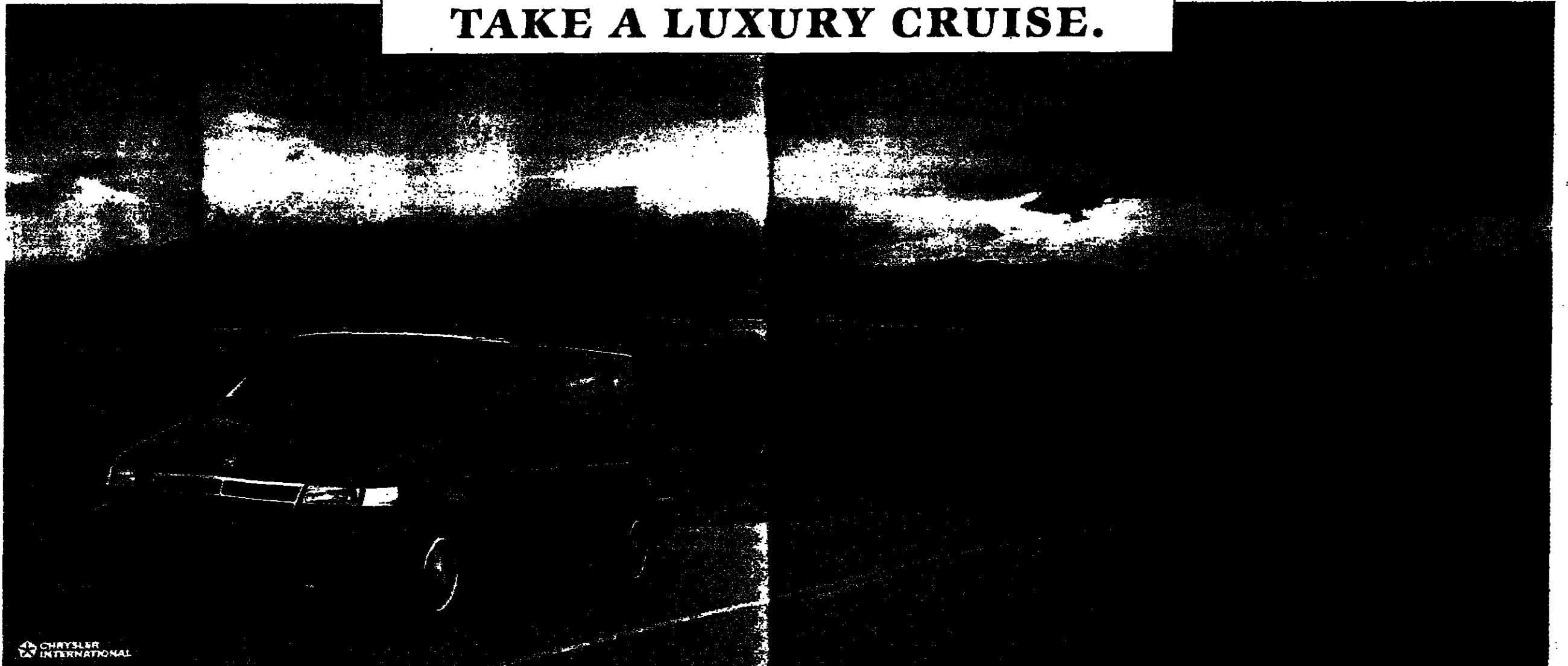
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Abbey House, 74 Mosley Street, Manchester M60 2AT.
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Peter House, Oxford Street, Manchester, M1 5AB
Tel: 061 236 1955 Fax: 061 228 1929

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Enquiries should be addressed to Paul McGuire at:
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Ross**Eurasco Limited***(In Administrative Receivership)*

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- Significant stock holding.
- Leasehold premises in Wednesbury, West Midlands.
- Varied customer base including main building contractors.
- Small export market.

For further information, please contact Joe Atkinson or Barry Catton at the address below.

Colmore Gate, 2 Colmore Row, Birmingham B3 2BN.
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10 Lion & Lamb Yard, Farnham, Surrey	2,000	£28,500 p.a.	£350,000	£57,000
43 Times Square, Sutton, Surrey	1,700	10% of turnover	£250,000	£41,000
35 Old Working Road, West Byfleet, Surrey	600	£14,000 p.a.	£150,000	£33,000

Stock comprises of sports footwear, equipment and clothing.

For further information please contact
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Lincoln Square, Manchester M2 5BL.
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- experienced and skilled staff
- fully operational manufacturing plant (BSI 5750 registered)
- current turnover approximately £3 million
- operates from premises at Atherstone, Warwickshire and Stevenage, Herts.

For further information, please contact the Joint Administrative Receivers, J M Iredale and J F Powell at Cork Gully, Harman House, 1 George Street, Uxbridge, Middlesex UB8 1QG.
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- 1.5 acre freehold site in Chesham with easy access to the M4

For further details please contact C M Chapp
FCA, Joint Administrative Receiver at Ernst & Young,
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- Nine leasehold shops - prime locations (6 in London)
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For further information, please contact the Joint Administrative Receivers quoting ref: MBO/2243

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The Joint Administrative Receivers offer for sale the business and assets of the above companies. The companies specialise in the manufacture and supply of silverware.

- ◆ Freehold manufacturing premises in Sheffield
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- ◆ Stocks of raw materials, partly completed stocks and finished goods
- ◆ Turnover in excess of £1m per annum with established customer base

For further information contact the Joint Administrative Receivers - Ray Hocking or Martin J W Vennings, Stoy Hayward, Nimrod House, 42 Kingfield Road, Sheffield S11 9AT.
Tel: (0742) 556091. Fax: (0742) 555104.

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Offers are invited for the business and assets of the above company as a going concern. Its main activity is that of Builders Merchants.

- Based at Sawtry, near Peterborough.
- Annual turnover £650,000.
- Freehold land and buildings.
- One and a half acre site with planning permission.
- Established Customer Base.

Enquiries should be addressed to Paul Keeley at:
Leonard Curtis and Partners, Chartered Accountants
Peter House, Oxford Street, Manchester, M1 5AB
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Estimated cumulative costs of Aids 1981-1991

	Projected Aids cases	Costs per Aids patient (\$)		Total costs (\$Bn)		
		Direct	Indirect	Direct	Indirect	Total (\$Bn)
World	575,002	850	15,300	0.5	8.8	9.3
Latin America	155,000	13,300	115,700	2.1	17.9	20.0
Europe	270,000	80,000	541,000	22.0	146.0	168.0
Sub-Saharan Africa	69,000	80,000	541,000	5.5	37.3	42.8
Total				30.1	210.0	240.1

Source: Journal of Aids, Blackwell Publishers 1992

An economic infection

On World Aids Day, Clive Cookson analyses the disease's grim cost

Each day, Aids costs the world an estimated \$250m. This alarming figure includes the direct costs of treatment, prevention and research and the more substantial indirect costs from loss of earnings.

Only now, 11 years after Aids was first recognised as a new disease, are analysts starting to make systematic estimates of its worldwide economic impact. Figures emerging from work at the Harvard School of Public Health in the US, Cambridge University in the UK, the World Health Organisation in Geneva, and elsewhere suggest that the total costs of Aids and HIV infection are now running at about \$90bn a year: \$10bn direct and \$80bn indirect.

According to Andrew Cliff and colleagues at Cambridge University Department of Geography, the cumulative cost of Aids over the first decade of the epidemic (1981-91) was \$240bn.

Projections for the next 10 years are more speculative, since no one knows how quickly HIV will spread nor how successful medical researchers and the pharmaceutical industry will be in developing better treatments for Aids. WHO estimates that 13m people have been infected so far. Forecasts for the year 2000 range from 30m to 120m people with HIV. Global costs could then be running as high as \$500bn per year - equivalent to more than 1 per cent of world GNP.

Such alarming figures lie behind WHO's message for World Aids Day: that spending on prevention of HIV infection in developing countries must be increased at least 20-

fold "in order to have any real hope of slowing the spread of the epidemic" and its attendant human suffering and economic impact.

Developing countries spent only \$120m on Aids prevention in 1991, WHO says. Yet the minimum required for an effective prevention programme is \$2.5bn a year. This would include campaigns to promote safer sex through schools and the mass media, education of prostitutes and measures to eradicate HIV from blood supplies.

But the two biggest elements of WHO's proposed prevention package are large-scale distribution of

"Compared to the cost of caring for someone who becomes infected, these interventions are very good value. Every hundred dollars spent now will save millions later."

Although more than 80 per cent of those infected are in developing countries, the absolute costs of HIV and Aids are far higher in Europe and North America (see table) because healthcare expenses and lost earnings per patient are so much greater.

The direct cost of caring for an average Aids patient is \$32,000 per year in the US and \$400 per year in Africa, according to Daniel Taran-

are becoming available to fight the secondary infections associated with Aids or to boost the immune system.

Yesterday, for example, Wellcome announced that it had received approval to market Meproin in the US and Canada for early treatment of PCP, a form of pneumonia that is common among Aids patients.

Some patients are taking as many as 10 drugs at once, each costing several hundred dollars a week. "Drug costs account for 15 per cent of the total cost and will get higher as time goes by," Hallinger said.

According to Cliff's projections, the cumulative cost of Aids in San Francisco, one of the worst affected US cities, will amount to \$13.38bn over the period 1981-99 - \$1.72bn direct and \$11.66bn indirect (loss of earnings). That is equivalent to 8.6 per cent of the total income of the San Francisco population over the same period.

The cumulative cost of Aids for the country of Uganda over the same 19-year period is likely to be about \$2m, equivalent to 2.4 per cent of GDP. In the case of Uganda, however, the costs will rise sharply during the 1990s, reaching 12 per cent of GDP from 1995 to 1999.

"While inter-regional shifts of economic resources will undoubtedly ensure that western cities such as San Francisco survive the economic onslaught of Aids, the future outlook for countries like Uganda is bleak," Cliff says. "Aids has the potential to strip away the value equivalent of the country's modern manufacturing sector by the end of the century."

Forecasts for the year 2000 range from 30m to 120m people infected with HIV. Global costs could then be running as high as \$500bn per year - equivalent to more than 1 per cent of world GNP

condoms and better treatment of other sexually transmitted diseases.

WHO advocates spending \$780m distributing 80m condoms a year to sexually active people in developing countries - at present the total world production of condoms is only 60m a year. And it says \$1bn a year should be devoted to treating the disease; much of this would be spent on modern antibiotics to kill the bacteria more effectively than the cheap resistance-prone drugs used in the third world today.

"We know what approaches work to prevent transmission," says Michael Merson, director of the WHO Global Programme on Aids.

tola of the Harvard School of Public Health.

Fred Hellinger of the US Agency for Health Policy and Research says the average cost of treating an American patient from diagnosis to death has almost doubled in four years, from \$57,000 in 1989 to \$102,000 in 1992. (Comparable lifetime treatment costs are \$20,000 for lung cancer, \$32,000 for breast cancer and \$175,000 for kidney failure.)

Medical costs are rising because US doctors are treating patients more aggressively at an earlier stage in the progression of Aids. Although there are still very few drugs to treat HIV directly, many

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ART112

Scottish Enterprise picks economics professor

The new chairman of Scottish Enterprise, the government's economic development body for Scotland, is to be Professor Donald MacKay, probably Scotland's best known economist. He will succeed Sir David Nickson in January.

MacKay, 55, has held professorships at Aberdeen and Heriot Watt and he remains honorary professor at the latter university.

In 1978 he founded the economic consultancy Pleda, which operates from Edinburgh, Reading and Manchester.

He has been an economic consultant to the Scottish Secretary since 1971, writes an economic column in The Scotsman with a free market orientation and presents studies for Pleda clients lucidly and with a smile.

His most recent was an assertion of the case for preserving the Rosyth naval dockyard in Scotland against its rival Devonport, in which he accused the Ministry of

Defence of advancing "a quite extraordinary and unacceptable argument." Just before the general election he produced a study undermining the economic arguments for a Scottish parliament and for Scottish independence.

He is a less ebullient man than Nickson, 65, who presided over the breaking up of the Scottish Development Agency, where he became chairman in 1989. The SDA was transformed into Scottish Enterprise, which consists of

a core body and 13 local enterprise companies.

Nickson guided the government in making Scottish Enterprise a viable organisation, and soothed the anguished brows of the SDA's top executives, many of whom however left.

Fred MacKay is a non-executive director of Grampian Holdings, the industrial conglomerate. Sir David Nickson, who is to devote more time to his business interests, is chairman of the Australian-owned Clydesdale Bank.

Gone from Costain

Tom Slee, 52, is leaving Costain, where he has been finance director for the last seven years. Alan Lovell, 58, chief executive of Conder Group for five months before it went into receivership in September, will become chief financial officer until a replacement for Slee is appointed by the board.

Slee, who joined Costain in 1978, has been in charge of the UK construction group's finances during a period in which it has suffered badly in the recession and has seen its borrowings rise dramatically. Prior to Costain, Slee had worked for Courtaulds and KPMG Peat Marwick.

The group also appointed two new directors. They are Thomas Parker, 49, who is

president of Costain's US coal operations, and Peter Hill, 40, who is head of corporate development and chairman of the residential property division.

Tony Shaver, finance director of M&G Group, has resigned from M&G RECOVERY INVESTMENT TRUST.

Malcolm Tappin has resigned from ASSOCIATED BRITISH CONSULTANTS.

Peter Buckley has resigned from HARRY RAMSDEN.

Richard Stothert has retired from A.G.BARR.

William Wilson is retiring as deputy chairman and executive vice-president from ALEXANDER & ALEXANDER.

Tony Spurling has resigned from BLACKS LEISURE GROUP.

Jobs for Northern Ireland

Desmond McVeigh has been chosen as the new chief executive of the Industrial Development Board, Northern Ireland's main jobs promotion agency. He replaces Tony Hopkins, who left in March to become a partner with Touche Ross.

Since then Frank McCann, formerly an undersecretary in the Department of Environment, has been acting chief executive. He will now be offered "another senior position" within the organisation, IDB said.

The government has spent several months searching for the new chief executive, who takes on one of the most difficult economic jobs in the UK. It is understood McVeigh, 53, whose career has been in international banking, will be receiving a six figure salary.

ing at Citibank, latterly working in the oil division on the financing of exploration and development projects in the North Sea. From 1974-1977 he was with First National Bank of Dallas where he became vice president, responsible for the bank's credit operations throughout Europe, Africa and the Middle East.

After seven years at Sandi International Bank, he moved in 1985 to Lloyd's Merchant Bank, and then in 1988 on to found his own independent project development agency. The company operates in the UK, Central Europe and Middle East and its present portfolio includes projects in Poland and Saudi Arabia.

McVeigh was born in Cayton, where his father was a Methodist missionary, and was educated at Methodist College and Queen's University, Belfast.

Still fighting for consumers



Lady Wilcox, businesswoman turned consumer advocate, is set to become the longest serving chairman of the National Consumer Council. She has been reappointed as chairman of the 17-year-old quango, which aims to give a vigorous and independent voice to consumers.

The Government's decision to reappoint Lady Wilcox, who was married to the late Sir Malcolm Wilcox of Midland Bank, will be seen by some as a further seal of approval for a sometimes stern critic of officialdom. One observer who knows her well described her as the type of self-made businesswoman that the govern-

ment is keen to promote.

She has spent over 20 years in the food industry, importing and exporting fish all over the world. She established factories in France, Ireland and Great Britain, processing and distributing chilled, smoked fish to national supermarkets. Lady Wilcox is also a member of the Prime Minister's Citizen's Charter Advisory Panel, the Local Government Commission, the Board of the Inland Revenue, and the Money Advice Trust. A former member of the Institute of Directors, she also plays an active role in Church of England affairs.

Lady Wilcox will serve for a further three-year period, and Ann Saffery, a school governor and member of the Chester Small Business Bureau and Chamber of Commerce, will serve for a further four years as NCC vice chairman.

Dominic Toehais, son of former Bank of England director Anthony Loehais, has been appointed as a special advisor to Peter Brooks, Secretary of State for National Heritage. Mr Toehais, 35, was educated at Eton College and University College Oxford. He previously worked at the Sunday Telegraph covering Arts and Media issues and among his outside interests are cricket (Gloucestershire) and football (Arsenal).

Flexible workhorse that went to war

Andrew Baxter describes how the modern lathe can produce shell casings as easily as chess pieces

By selling equipment to Iraq, Matrix Churchill triggered off a political storm which has also focused sharp attention on the versatility of modern machine tools.

They are often called "mother machines" because of their role in making equipment for use throughout the manufacturing industry, but few such mothers are as flexible as the computer-controlled lathe.

In manufacturing, however, this raises few eyebrows. Flexibility is what lathes are all about. At the Hannover machine tool fair in September, 1989, shortly after UK-based Matrix Churchill first publicly admitted it had sold machine tools to Iraq, the company had one

on show programmed to make chess pieces from brass to illustrate its lathes' versatility.

If they can produce chess pieces, why shouldn't any computer numerical control (CNC) lathe be able to make shell casings, say experts on CNC machine tools? After all, almost the whole range of machine tools such as milling machines, boring machines and CNC presses are used in arms production.



The basic process in a lathe is "turning" - applying a tool to a rapidly spinning billet of steel to produce a cylindrical component with multi-diameters, tapers and other features.

Even manual lathes can produce huge varieties of cylindrical components. With CNC, which expresses every action and movement of the machine tool as a number which can be controlled by computer, productivity is transformed, accuracy is controlled by computer down to a few microns, and reprogramming to switch tasks can be done in half a day.

It is not surprising, therefore, that the CNC unit is the most sensitive part of a modern machine tool for governments worried about possible end-use. While the machine tools exported to Iraq were British, the CNC units directing them were foreign - the market is dominated by Fanuc of Japan.

CNC producers are also interested in flexibility. The Fanuc controllers used typically on a Churchill lathe are much the same as those used on other lathes, although the software varies. Much of the machine tool builder's expertise goes into marrying a flexible user-friendly control system to a versatile metal-cutting workhorse.

So how does the owner of a CNC

The CNC unit works out the details of the tool path and, in many cases, produces a graphic of the finished part. The programmer will also input the speed of cutting and the "feed rate" at which the cutting tool is pushed towards the component. Often, the CNC unit's own internal library will calculate, for example, how quickly the workpiece will have to be turned to cut a certain depth.

Western manufacturers of shell casings would almost certainly not follow this route, preferring to produce the design on a Cad system. A standard piece of computer-aided manufacturing (Cam) software attached to the Cad system converts the design into data that can be used in manufacturing.

The programmer sits in an office inputting the machining, tooling and other instructions in a process known as "off-line" programming. If the program has been produced off-line, it has to be transferred to the CNC. This is done by storing it in a floppy disk and taking it to the CNC, or installing a direct numerical control (DNC) cabling link between the Cam and the CNC. Once the program is installed in the unit, and the tooling sorted out, the first component can be produced. The operator can edit the program to adjust dimensions, making final corrections that could take only a few minutes for the part to be made to very fine tolerances. Then full-scale production can begin.

Once programmed, the CNC unit will store all the information it needs and can be switched from widgets to shell casings in an hour or two, allowing time for changing some of the tools and the workholders. And if the bottom falls out of the armaments market, it can be switched back to widgets again.

Several different rough and final finishing operations would be needed to produce a shell casing, but the operator would have a basic knowledge of machining.

PEOPLE



William Packer considers Boudin a petit maître par excellence

FINANCIAL TIMES

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Abuse of market power

THE GOVERNMENT wants to tighten up competition policy in ways consistent with EC legislation. Yesterday, Mr. Michael Heseltine, president of the Board of Trade, published a green paper with proposals to outlaw abuses of market power, such as predatory pricing and other anti-competitive practices.

Such abuses are currently investigated by the Monopolies and Mergers Commission, whose remit, unlike that of the EC, covers action against complex monopolies, where several companies with at least 25 per cent of a market behave in anti-competitive ways. British rules also provide a wide range of remedies, including voluntary undertakings to desist from anti-competitive behaviour, price controls and the divestment of a business.

The EC regime is different in that it involves a simpler, one-stage process; where guilt is established, fines can be levied and the offenders sued. Article 86 of the Treaty of Rome prohibits abuse of dominant position. In practice where a company has more than 40 per cent of a market - affecting trade between EC member states. The EC Commission also has greater powers than the MMC to pursue complaints.

The main advantage of the EC approach is its greater deterrent value. Yesterday's green paper offers three options for strengthening the UK system in the light of EC practice.

The first involves beefing up the current approach with additional

investigation powers and perhaps creating liability for damages. This, however, would do little to increase the deterrent effect.

The second option would be to switch entirely to the EC approach, prohibiting abuse of dominant position. This would have the advantage of making the UK system congruent with the EC's, with offenders facing fines and the risk of damages. However, anxious not to lose the flexibility and range of the UK approach, the green paper suggests that the new rules might apply where market share exceeds 25 rather than 40 per cent. And the wider range of remedies in UK law, such as divestment and price controls, would be retained.

Option three combines both approaches: an Article 86-type prohibition on abuse of dominant power and retention of the UK powers to investigate complex monopolies.

In theory, this looks the most attractive option: it combines the flexibility of the UK system with EC-style deterrence. The obvious disadvantage is that business would have to deal with two systems in parallel, something which sounds ominously complex.

As Mr Heseltine pointed out, however, it is not only consumers that benefit from tighter competition policy - business also flourishes where abuse of market power is curbed. If UK business feels that any attempt to secure the best of both worlds would involve too much regulation, now is the time to say so.

Helping Somalia

AS SOMALIS continue to die in their thousands and their country descends ever deeper into chaos, leading United Nations members are properly considering how they might intervene to ease the suffering. The need for action to improve the effectiveness of relief efforts is pressing. Nevertheless, the UN needs to tread carefully, both in determining the form of short-term intervention and in defining its long-term objectives.

Mr Boutros Boutros Ghali, the UN secretary general, has said the gravity of the situation in Somalia is such that the Security Council last week he said that attacks, looting and harassment by warlords meant "the humanitarian assistance which reaches its intended beneficiaries is often barely more than a trickle".

The world needs to ensure that shipments of food are protected, convoys escorted and distribution centres guarded so that supplies reach the needy. The existing UN force of 600 troops is clearly inadequate, and even at its projected strength of 4,500 it will be unable to guarantee delivery. That may change if the UN accepts Washington's offer of up to 30,000 troops to support such an exercise, a response to growing public anguish.

But the public must also be prepared to accept the consequences of a "right to feed" policy. The two warlords who control the capital, Mogadishu, appear prepared to accept intervention. It may be a different matter, however, when their followers find themselves prevented from making an easy

living out of extortion. Resistance by rag-tag armies might soon be broken, but the public must realise that US soldiers may have to kill teenagers to keep the aid flowing.

Also to be considered are the objections of several leading aid organisations in Somalia. They oppose intervention, arguing that aid workers may themselves number among the casualties, or run the risk of becoming hostages.

Nor is military intervention on its own likely to provide Somalia with more than temporary relief. Success would be short-lived if the task force then withdrew, leaving Somalia to its fate. The economy is shattered, social structures in ruins, the administration non-existent. Mr Boutros Ghali must make clear that intervention can only be the first step in a broader political and economic reconstruction of the country.

At the outset, that is bound to place a heavy responsibility on outside powers. The logic of the aid effort points to the UN being forced to assume some form of trusteeship for Somalia. Just as important, the Somalis themselves will need to be consulted. A conference outside the country under UN auspices would provide a forum at which prominent Somalis could debate their future and assist in the transition.

Deeper military intervention in Somalia is likely to be risky, but it is a risk worth taking - provided the UN simultaneously takes political and economic action to help the country towards a more stable future.

Going to market

THE LIKELY demise of the Unlisted Securities Market, the USM, tells something about the mood of the times. These days, the high-risk, entrepreneurial image that went with USM membership is the last thing any sensible company boss wants. Better to stay private or aim for a full listing on the stock exchange, with its overtones of mahogany panelling and 19th century sobriety.

In Britain, more than in any other country, small companies have been encouraged to turn to the fully regulated listed stock markets for finance. The USM, though intended as a more lightly regulated version of the main exchange, in practice had rules very like its parent.

Germany, for example, supplies small-company finance primarily through the banking system, rather than through the equity market; and in the US, the sort of companies that in Britain find their way on to the USM or the lower rungs of the main stock market are traded under rules less onerous than those imposed by the traditional exchanges.

The UK's emphasis on stock-market finance, as opposed to the German reliance on debt - stems in part from the need for an equity cushion to protect companies against punishingly unstable economic policies.

It has also come about, however, because the UK has an infrastructure devoted to bringing firms to market - accountants, merchant banks, stockbrokers - but not to providing other forms of finance.

When banks did make equity-like loans to small companies, at the peak of the 1980s boom, they charged too little for the risks they were taking and structured the relationships poorly.

If small companies do come to market, they find that their likely investors, large institutions, are only interested in buying sizeable stakes, to justify the cost of the investment decision. Company ownership thus tends to take the pattern of infrequently traded blocks of shares, more like a private placement market than a true public stock market.

All these factors help explain the USM's likely disappearance. With luck, merging it into the main market will push the stock exchange to pay more attention to improving the service it offers to all smaller companies. Another incidental benefit might be a more realistic assessment on the part of small companies about when a listing is appropriate.

Once economic recovery begins, however, and small companies come back into favour, the debate about suitable vehicles for small-company finance will resume. At one end of the spectrum would be the creation of a new USM, a genuinely low-cost, lightly regulated new issues market restricted to professional investors. At the other would be an initiative by some, at least, of the big banks to obtain equity rewards if they are to take equity-style risks in lending. If this debate is brought into clearer focus, the USM will not have died in vain.

The Russian Congress of Peoples Deputies, which begins today, will be a forum concerned with power: who wields it, and for whose benefit. The underpinning of this struggle, however, is the economy: and it is this which gives the battle its present urgency.

For this is a society and an economy in transition, and thus the way in which its economy develops will determine, to a much larger extent than in a settled country, who wins and who loses; who gets rich and who gets poor; who is the boss and who the worker.

The Congress, with 1,045 deputies, meets in the trough of reform. It meets when the pain is intensifying and little medicine is available. It meets to hear its leading members, most of whom belong to the smaller, permanent parliament, tell the less experienced parliamentarians how best to vote - recommendations which will be based on the deals and agreements which they themselves have cut with Russian President Boris Yeltsin's advisers, or the government.

The most important deal is that between the government and the Civic Union, the centrist grouping led by General Alexander Rutskoi, the vice-president, Mr Arkady Vol'sky, the president of the Russian Union of Industrialists, and Mr Nikolai Travkin, the leader of the Democratic party. The Union's economists have agreed a document on "urgent measures" which represents substantial concessions on the government's part to the industrial lobby. But no more general agreement on the pace of reform or the shape of the government has been concluded and none is likely to be so, at least not explicitly.

It will, it seems, be left to those deputies who support the Civic Union to determine for themselves how far the government has moved towards its positions. The president and the government must decide how far they have to change, how many ministers must be replaced with representatives of the industrial lobby in order to get a majority, possibly on a day-by-day basis. "We have gone part of the way towards the industrialists," said Mr Andrei Netchayev, the economics minister, yesterday.

There is something familiar about the current crisis: it is rather like the political crisis which began this year. Then, Mr Ruslan Khasbulatov, the speaker of the parliament, was calling on the government to resign, and Mr Yeltsin was standing behind it ("Anyone can have an emotional outburst," said Mr Yeltsin of Mr Khasbulatov's call). Then, prices had just been liberalised, and people were saying they did not know how they would live: now, prices continue to go up and people say they do not know how they will live. Then, Mr Yegor Gaidar, deputy prime minister, said that privatisation was "the basis of the long-term strategic direction of a profound structural reform". Now, saying something better, he has recently to have failed. He remains dominant but probably no longer unchallengeable: perhaps knowing that, he is working to increase the scope and depth of his authority. His security council, a committee of senior officials run by the tough Mr Yuri Skokov, gradually increases its powers over more and more functions of the government, from defence to the economy. He has been pressed, most of all by the governors he appointed to be his representatives in the various regions, to introduce presidential rule to bypass parliament: he has so far refused to do so.

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Deals cut at this week's Congress of Deputies will determine the fate of Russia's reforms, writes John Lloyd

The ball is still in the air

Russia changed, how far is a new market-oriented glass in place or hoping to find a place?

The economy is awful. The monthly inflation rate is between 20 and 30 per cent, the budget deficit is subject to so many different accounts that no single figure can be given - but it is probably more than 15 per cent of gross national product. The rouble, which stood at about 170 to the dollar at the beginning of the year, has seen its value fall to about 500 to the dollar. There is no agreement between Russia and the other republics of the former Soviet Union on a common rouble zone, and no agreement between the Russian government and the central bank on the granting of credit. Production continues to fall, and is estimated to be about 20 per cent down on last year.

This is fuel enough for the anti-government deputies today and for the rest of the Congress session. The government's supporters have thinner gruel from which to make a meal, but they can say this: privatisation has been started and, judging from the increase in the resale price for the Rb10,000 privatisation cheques which are being issued to all Russian citizens, it seems to be gaining in credibility. Russian bankers talk of investment projects, even though they are strapped of funds. The queues are few and (for Russia) short because there are goods in the shop - as the government noted recently in an internal document, the verb *dozist*, a peculiarly Russian word which means "to get with difficulty" has been replaced with the verb *kupit*, to buy.

Above all, the march to the market has begun: it is sometimes violent, often criminal. But that open markets exist, and that market behaviour is being studied, adapted and adopted, is now beyond question and probably beyond suppression. "No one talks about non-market reform now," said Mr Alexander Shokhin, the deputy prime minister, recently. "That's one of our achievements."

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At the weekend, he proposed to a gathering of his followers that a party should be formed to support reforms: he would be "with this party and in this party". Mr Genady Burbulis, his perpetual aide, was given the task of organising it. As Mr Burbulis conceives it, it seems to be a party of "the most professional people in every sphere of life". This, in essence, is what the Communist party was - the party of the bosses. No wonder the daily newspaper *Izvestia* ran a headline yesterday, saying: "Burbulis to become GenSec?" (the familiar shortening of general secretary, once the supreme Soviet post).

Mr Yeltsin's acting prime minister, now said to be enjoying his

arduous job, remains protected. In talks between Mr Gaidar's representatives and those of the Civic Union, the government side has made several concessions, such as extending support to large industrial enterprises. But Mr Yeltsin and his advisers are adamant that they will not surrender the basic philosophy of reform: they will keep their eye steadily on the goal of an open, liberal, largely privately owned economy.

Any account of the past year must reckon that Russia itself has largely been peaceful. It is important to say so, since a year ago the Russian and western media were full of forecasts of civil strife and worse. There have been many

alarms - in relations with Ukraine over the ownership of Crimea and the Black Sea fleet; in relations with Moldova over the continued presence of the Russian 14th army on the left bank of the River Dniester; in relations with the Baltic states over the pull-out of troops. There were wars in the Caucasus (including in the Russian Caucasus) and in Tajikistan in which Russian troops are engaged.

But these conflicts have either been damped down or are controlled: what has not happened is a Russian army trampling on the rights of other countries. Like the British, the French and other imperial forces, Russia is taking a while to leave the former colonies: so far, it is doing it, and doing it in peace.

Normal economic relations are beginning to be formed between the former Soviet states though Russia has no firm agreements with them on the use of the rouble, on banking or on inter-enterprise payments. It now seems that, wearied after a year of fruitless negotiations on these issues, the Russians are putting up the shutters: from January 1, Mr Gaidar said last week, the Russian rouble will become essentially Russian only: customs posts are already up all round the border; and payment in advance is demanded for supplies of oil. Mr Nazar Suyunov, the deputy prime minister of Turkmenistan, complained last week that "Russia is pushing the CIS apart... there is not, or there soon will not be, one economic space". Most Russians would regard this as a good thing.

Beyond the former Soviet borders, the world now trusts Russia less than it did. A sharper note creeps in to the discussions and the intensifying contacts with world financial institutions. The \$70bn to \$80bn foreign debt is barely being paid back: contracts are constantly being changed: political instability remains high. In spite of the best efforts of Goldman Sachs, the US investment bank, hired to assist the Russian government to find investors, no one but the energy companies are excited about the place.

Professor Jeffrey Sachs, one of the government's first foreign advisers, has upbraided western governments and institutions for their lack of vision in seeing Russia and other republics as essential cases for aid if breakdown and security risks and tensions and conflict are to be avoided.

The IMF and the World Bank respond that they have done and are doing a great deal: that most of the \$12bn government-to-government credits which made up half of the \$24bn IMF package agreed by the Group of Seven leading industrial countries in the summer has been sent; that the IMF itself has put in \$1bn; and that the bulk of the rest, the \$6bn stabilisation fund, cannot be given because the rouble is too weak and inflation-prone to be stabilised. Yet for the average Russian, and the average Russian deputy, the Sachs point is the more persuasive (if for different reasons): they think the westernisers in the government have been let down by their beloved west. All they got was to be told to have a nice day.

Until Russian politics produces parties and representatives who speak for real interests in society the political scene will remain dominated by personalities and in-fighting.

This is not yet a civil society: representative government is weak and the concept of government-in-waiting is barely known. How will the Congress "go"? With fury, with passion, with anger, but probably without too much effect.

Joe Rogaly

A very British system



The tumbrel may be on its way to Mr Norman Lamont, perhaps rightly so. Yet he should not resign over the recent stories about his personal financial affairs. As Mr Kenneth Clarke says, these are plain silly. It is of little interest that Mr Lamont used a credit card to buy £17.47 worth of drink. Whether it was champagne or wine matters even less. If his account was overdue, titch. That is why they are called credit cards. Access and Visa would collapse if everyone paid on time. This episode puts the chancellor in a favourable light. It proves that he is not drinking at the taxpayer's expense.

The other matter is hardly more serious. The Treasury paid some £4,000 towards a £23,000 legal bill. The chancellor had discovered that a tenant of his was a "sex therapist". Mr Peter Carter-Ruck's legal firm was brought in to see her off. The use of such a golden sledgehammer to crack a rather small nut would hardly have been necessary if Mr Lamont had not been a prominent minister. Who cares if an ordinary citizen discovers that his or her tenant is a "sex therapist"? It was reasonable for taxpayers to make a contribution. The provenance of the £19,000 from Conservative supporters is murky, but in the absence of evidence to the contrary we must accept that the chancellor does not know who they were.

There is one flaw. Mr Lamont's apparently supine acceptance of the Carter-Ruck invoice shows a lack of fighting spirit. You or I might have sent it back emboldened with the words "you must be joking" or some similar phrase. Even lawyers can be embarrassed into a discount. None of this need have happened if the chancellor were independently wealthy, or if he were paid

more than £63,047 a year. So little? The system is uniquely British. It attracts ambitious politicians, but not for the money. The recompense is an intangible package of non-monetary rewards. Members of the cabinet enjoy power. They are cosseted by officials who flatter them, pack their red boxes and order their chauffeurs. They are called "chancellor" or "secretary of state". They may enjoy, as does Mr Lamont, an official country residence. They can, occasionally with justice, tell themselves that they are doing good for their country. No wonder they feel, and sometimes are, important.

What they do not feel is rich. Many is the minister who has remarked on the civil service habit of withdrawing the official limousine. If your first engagement is Treasury business and your second an address to Conservatives, you may be left stranded in the dusk in outer Manchester awaiting the

Gifts to ministers may purchase the ineffable pleasure of their company - but not very much more

chairman of the local party in a Mini. In his memoirs, The View from Number 11, former chancellor Nigel Lawson says that it took years to persuade the Treasury to contribute to the cost of clearing for the flat in Number 11 Downing Street. His wife, Therese, tells of how rooms that visitors might enter are adorned with pictures from the government collection, "preferably by British painters". But there are none in the bedrooms or on the upstairs landing, since visitors are not expected there.

At first sight this seems ridiculous, but think. The British system of government is notoriously secrete

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Intelligent, playful, even friendly, the killer whales of British Columbia are very special individuals.

For just £10, WDCCS now invites you to adopt an orca and by doing so, help to make the ocean a safer place for all whales.

Adoptive parents will receive a personalised adoption certificate, complete with a photo identifying their whale and an attractive window sticker. They will also enjoy a detailed letter on orcas with an update after six months.

Give an 'adoption' as a gift and the recipient gets a special card stating their present is from YOU.

HOW TO ADOPT A WHALE

To arrange your adoption, simply select one of the whales detailed below and complete the application form.

<p>ADOPTEE Young adult female, born 1985. Brightly coloured, with a white patch on her forehead. She is a very playful and friendly individual.</p> <p>AS TOP NOTCH Adult male, born 1985. Darkly coloured, with a white patch on his forehead. He is a very playful and friendly individual.</p>	<p>ADOPTEE Young adult male, born 1985. Brightly coloured, with a white patch on his forehead. He is a very playful and friendly individual.</p> <p>ADOPTEE Young adult female, born 1985. Darkly coloured, with a white patch on her forehead. She is a very playful and friendly individual.</p>
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YES! I want to adopt a whale

I have chosen: ☐ and ☐

My name is and my address is

My telephone number is

My e-mail address is

My date of birth is

My date of adoption is

My date of payment is

My date of delivery is

My date of collection is

My date of return is

My date of completion is

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Boardroom bosses urged to tighten their belts

Recession and the public sector wages squeeze are fuelling demands for restraint in top executive pay, says David Goodhart

Mr Peter Wood, the Royal Bank of Scotland director who has just received his annual pay, to more than £2m, believes the only people who will complain about the rise "are ill-informed moaning minnies".

There are, however, a growing number of moaning minnies. And they have recently won some support from Mr John Major, the prime minister. By appealing to senior executives not to award themselves large pay rises during the recession, Mr Major unashamedly took the side of public opinion against business's top earners.

Such exhortations to top executives, and the private sector as a whole, to follow the public sector pay squeeze, are unlikely to have much immediate impact. But over the medium term, pay is affected by factors other than supply and demand; one of those is the prevailing political climate. Executive pay, for instance, rose strongly in the 1980s - as top marginal tax levels tumbled - partly because the government encouraged an increase in differentials between managers and workers.

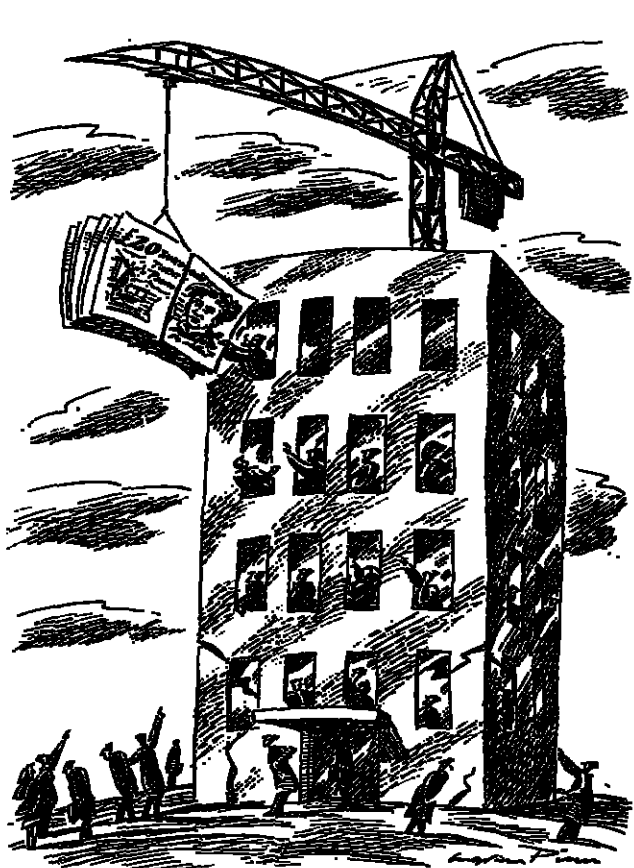
Some senior executives, such as Lord King, now detect an attempt to reverse the process. He warns: "We must be careful about going back to the awful mistakes of the Heath days. If we want to attract talent we have to be able to pay for it."

But others, such as Mr Chris Haskins, chairman of Northern Foods, would welcome restraint. "Some people deserve the big salaries but others don't. Look at what some of the utilities are paying for jobs that have not changed that much since privatisation."

Mr Haskins and his six fellow directors - including three non-executives - earn less than £500,000 in total; this is about the same as what the chief executive of Unigate receives for running a company less than half the size of Northern Foods and less successful.

Such variations in pay, for executives doing similar jobs in the same sector, abound. In 1991, for instance, the chairman of Fisons earned £243,000, while the chairman of ICI - a company with sales 10 times greater - earned only £499,000.

There are often good reasons for such apparent inconsistencies. Mr Haskins points out that it can be easier to run a company which is both large and profitable than one which is small and struggling. "I always put my best-paid people into the worst-performing divisions," he says.



But such considerations mean that establishing objective criteria for the absolute level of top pay is very difficult. The flood of surveys of executive pay increases can also be confusing because they tend to look at a variety of different categories of executive, and they seldom specify the size of company.

Even the question of what should count as remuneration is complex. According to the Noble Lowndes consultancy, basic salary accounts for about 70 per cent of average top executive remuneration in the UK.

Salaries are normally supplemented by annual bonuses, long-term incentives such as share options, and perks such as a car. Arguably, contracts that ensure that executives leave with two or three years' pay when they are dismissed should somehow be included in total remuneration.

Many surveys do not cover bonuses but one that does, by the Monks Partnership found that 43 per cent of chief executives had received no bonus at all over the year to July. Over the same period the basic pay

of main board directors rose 7.7 per cent, says Monks, which was slightly above the increase in UK average earnings.

Mr Simon Rodwell of Monks believes that is not an excessive increase. He also claims that, while UK executives caught up with the level of pay of their international colleagues in the 1980s, they are not at the top of the table. The latest Monks study of European directors' pay, found the UK in fifth position this year. US executives are still better paid, although a higher performance element is included in

their pay. But there is cause for concern about UK directors' pay, especially when charted against company performance and other employees' pay. The average chairman of a FTSE-100 company now receives a basic salary and bonus package of about £400,000, with total packages ranging from £148,000 to £5.2m. At the same time, top executives have been increasing their differentials over lower-ranked managers. In addition, according to the pay analysts Incomes Data Ser-

vice, chief executive pay has risen 324 per cent since 1980, while pay for male manual workers rose by 239 per cent. Even more significant than this widening gap, most of the research on the link between executive pay and company performance has found little or no connection between the two.

An unpublished study of the salary plus bonus of the highest-paid directors in 288 of the UK's top 500 quoted companies has found that the very high pay awards (averaging 20 per cent a year) received by top directors in the recessionary period 1989-1991 "appear to be unrelated to the performance of their companies".

The study, by researchers from the Centre for Economic Performance and the London Business School, did, however, find a strong correlation between growth in sales, often through acquisition, and growth in pay between 1983 and 1991. They say that if directors pay is driven more by size than performance they will have a strong incentive to pursue merger activity "regardless of any benefit to shareholders, workers or the economy as a whole".

Defenders of top directors' pay levels, and increases, make various points about this evidence. First, there is room for argument about whether the study's measurement of performance - share price plus dividend returns - is always, in all companies, the fairest measure of effort and achievement. Second, some pay increases were the result of three-year bonus schemes which reflected stronger performance in earlier years. Third, executive pay is being distorted by a large catch-up for the chiefs of companies which have moved from the public to the private sector.

But however eloquent the case for the defence, institutional shareholders are again taking a close interest in executive pay. Even where the link with performance is clear - as in the case of Mr Wood - some institutions are asking whether there should be a ceiling on annual bonuses.

Their concerns have found some support from the Cadbury committee on corporate governance which issued its final report today. This will recommend greater use of remuneration committees of non-executive directors to set top executive pay.

Mr Anthony Williams, director of executive remuneration at Hay management consultants, says: "We are advising directors that they should take account of the risk of political and public pressure building up on pay."

Mr Snoddy thus confuses household subscriptions and individual viewers. I do not have exact figures for household size of subscribers to Sky Sports, but I would guess it to be between three and four, giving viewing figures closer to one-eighth than a half.

Greg Dyke, chairman, Independent Television Association, Knighton House, 56 Mortimer Street, London W1N 8AN

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

A taxing anomaly ignored

From Mr Jonathan Miles.

Sir, There has been much debate over the last few days over whether the Queen should be liable for income tax. By contrast there has been remarkably little debate about the minimal levels of taxation payable by European civil servants. The moves towards a single market in Europe make this increasingly anomalous. In addition this results in considerable distortions in the local housing and job markets in Brussels and in Luxembourg, where the difference in net salary levels between the private sector and the European institutions is considerable.

Which is it: subsidiarity in practice or extreme parochialism on the part of the British public?

Jonathan Miles,
215 Route de Longuey,
L-2519 Luxembourg

Satellite view of Premier

From Mr Greg Dyke.

Sir, May I draw attention to an inaccuracy about the position of satellite in a recent article by Raymond Snoddy. "Writ fly after dry work at the crossbars" (November 20), before it becomes accepted as incontrovertible fact. Mr Snoddy says that, in the week beginning September 29, BSkyB had an audience of 500,000 for live Premier League football which, compared with its subscription base of just over 1m, gives viewing figures of nearly 50 per cent.

Mr Snoddy thus confuses household subscriptions and individual viewers. I do not have exact figures for household size of subscribers to Sky Sports, but I would guess it to be between three and four, giving viewing figures closer to one-eighth than a half.

Greg Dyke,
chairman,
Independent Television Association,
Knighton House,
56 Mortimer Street,
London W1N 8AN

Housing: time to end tax relief and encourage lettings

From Mr Michael Pattison.

Sir, Oh that the government would act upon your leader, "A new policy for housing" (November 23), which registers your newspaper as another subscriber to the consensus of informed opinion advocating phasing out mortgage interest tax relief.

All the political parties know this is right. Neither the government nor the Labour party has had the political courage to act. Now is far enough from the election and, as you point out, the easiest time to cushion the downside for existing borrowers, with further interest rate falls still in prospect.

It is astonishing that a government which believes in a free-market economy should continue to give preferential tax treatment to one tenure sector and thereby inflate prices of what is a necessary, leaving many aspiring owner-occupiers unable to invest and other people enduring dreadful housing conditions.

An immediate conversion is

required. The government could provide adequate financial support for those who need it - the unemployed in danger of losing their homes and those would-be first-time buyers who are the key to stabilising house prices and getting the housing market moving again.

But to spend just £750m moving dwellings from one sector to another, leaving millions in housing capital receipts languishing in local authorities' coffers, will not be effective either in meeting housing needs or stimulating the economy.

Michael Pattison,
chief executive and
secretary-general,
The Royal Institution of
Chartered Surveyors,
12 Great George Street,
Parliament Square,
London SW1P 3AD

From Mr David Morris.

Sir, With regard to your leader, "A new policy for housing", although it will be some time before statistics show the

change, more people are now letting homes than for many years.

Traditionally, residential landlords have been small-time investors. After being driven out by the Rent Acts, they are now returning to the market throughout the UK. Every month they are buying repossessed houses at auction and, after repair, letting them to tenants.

Their return to the sector should be encouraged by the repeal of the Rent Acts which are no longer required as the supply of rented houses is adequate. Landlords could also be helped by tax allowances.

As mortgage interest relief is unlikely to be changed and tenants need to be on a level playing field with mortgagees, why not let them set off rent against tax up to an equivalent amount, say £750?

David Morris,
Flat 3,
9 Leeds Crescent,
Brighton,
East Sussex BN2 1FH

Insurance premium for terrorism not measurable

From Mr John Burrows.

Sir, As an insurer I am concerned that Mr Keith Salway (Letters, November 24) considers it "a disgraceful act" to withdraw commercial insurance cover for damage from terrorist action on the mainland.

Insurance risks must be capable of financial measurement and it is impossible to see how a premium for terrorism actions can be calculated here.

To provide cover would cause unacceptably increased premiums. The cost of reinstating the pecuniary interest of the insured in his property for acts of political terrorism should be met by the government out of state funds to which we have contributed.

Only the government can overcome terrorist threats. It

is up to us all to help it in this by reporting to the police any suspected terrorists in order to prevent damage by their actions. We may then defeat the malefactors who threaten us.

John Burrows,
Croydon,
Church Lane,
Bury,
Pulborough,
West Sussex BN20 1PB

Electric-powered transport potentially cleanest

From Mr Jean Aldous.

Sir, Mr Chilton's statement that electric vehicles are inefficient (Letters, November 27) is incorrect, because the vehicle drive system itself is intrinsically the most efficient and cleanest for road transport.

What is true is that our present power generation is dirty and inefficient, but this is changing. Many of us have been working to develop an advanced power source called a "Fuel Cell", which instead of

burning fuels, converts them electrochemically, cleanly, quietly and efficiently.

We already have, in Japan and some European countries, fuel cell power-generating plants with efficiency more than 80 per cent and minimal pollutants. Fuel cells are also being evaluated for transport use, where they are expected to be at least twice as efficient in overall energy use as their internal combustion engine counterparts, while causing,

according to the US Department of Energy, only 1 per cent of the pollution.

The fuel cell is a proven technology, first developed in the UK by British scientists, and it has the potential to make electric transport the most clean and efficient of all possible in the near future.

Jean Aldous,
European Fuel Cell Group,
Rosedale House,
Rosedale Road,
Richmond, Surrey TW9 2SZ

OBSERVER

German dog-fight

■ A nasty case of sour grapes is ripening nicely in Bonn. Volker Rihbe, the ambitious minister of defence, is close to having his plan to supplant the European Fighter Aircraft shot down by his own side.

Rihbe thinks EFA is hopelessly expensive for the post-cold war era. However, he's being dragged back into the project by a defence lobby which argues that any alternative would be more expensive, and less German.

In October, it suddenly emerged that Rihbe had ordered the two civil servants most closely involved in the project - Hans-Jürgen Weiss, the under-secretary who sits on the EFA steering committee, and Siegfried Hofmann, his deputy, to be shunted elsewhere. It was suggested they had failed to brief Rihbe on how difficult it would be to break contracts.

Now it appears that he's ordering their bosses into early retirement, for daring to oppose his wishes. Both Wolfgang Burr and Joachim Heyden, the two deputy secretaries who run the ministry's arms procurement division, are to go next month, according to reliable reports in the Bundestag.

Bonn waits with bated breath. For it transpires that Burr is none other than the former head of Chancellor Kohl's personal office, and the chancellor is known as a man who shows and values personal loyalty.

Opening up

■ Good to see Derek Bonham, the new chief executive of Hanson, stamping his authority on the conglomerate by holding Hanson's first-ever

analysts' meeting after this week's full-year results. It is hard to imagine any other Footsie company not having a regular analysts' meeting.

Could it have anything to do with the increased influence of the new Mrs Bonham, who in a previous incarnation was Hanson's US investor relations contact? Whatever the reason it is the sort of public relations gesture which doesn't cost much, apart from the hire of a posh hotel like The Lanesborough. It proves that Lord Hanson and White can delegate, but whether they will listen to the feedback from the meeting is another matter.

Case study

■ The tribal customs of Britain's main public sector trade unions have long been of interest to employers. They are now to be the subject of a formal study by an anthropologist charged with helping smooth the merger of Nalgo, Nupe and Cobse, into the public sector "super-union" to be called Unison.

Dr Alexandra Ourousoff, who has been given the job, says: "It is important to understand the cultures of the organisations because it is so easy for differences in cultural values to impede communication". Perhaps the unions are leading where companies should follow.

Back to base

■ For "black box" read blank box. It was quite a publicity coup for Russian President Boris Yeltsin when he delivered the "black box" of the Korean airliner downed by the Soviets in 1983. But now the Koreans are having second thoughts.

Yeltsin had promised that his "black box" contained the flight and cockpit tapes that



would solve the mystery of why the airliner strayed off course over Soviet territory before being shot down, with the loss of 256 lives.

However, the Koreans have now disclosed that when they opened the "black box", they found that not only was the important flight data recorder tape missing, but that the cockpit voice tapes were copies of the original. And bad ones, at that. Two of the four tapes had been recorded backwards.

Steady helm

■ The reappointment of the glamorous Lady Wilcox as chairman of the National Consumer Council must be a relief for a Labour-founded quango which at times seemed in danger of succumbing to Thatcherite scepticism about its role.

Two previous chairmen sent in to inject a spot of free-market realism into the government-funded consumer watchdog - businessman Michael Montague and ex-MP Dame Sally Oppenheim-Barnes - were moved on fast after

going native.

The strange thing is that Judith Wilcox has been no less vociferous in defence of the consumer interest. Although she is a member of the prime minister's advisory panel for the Citizen's Charter, the NCC has published a series of reports which have challenged government claims to be radically improving public services such as the health service and British Rail.

Indeed, far from impeding Lady Wilcox's career as one of the great and the good, her high profile at the NCC has led to membership of the Local Government Commission, the Board of the Inland Revenue, and the Money Advice Trust. She seems to have caught the prime minister's eye.

Wherever next for the high octane woman who proudly proclaims that, where she comes from, "all the men go to sea and the women run the business"?

Lead balloon

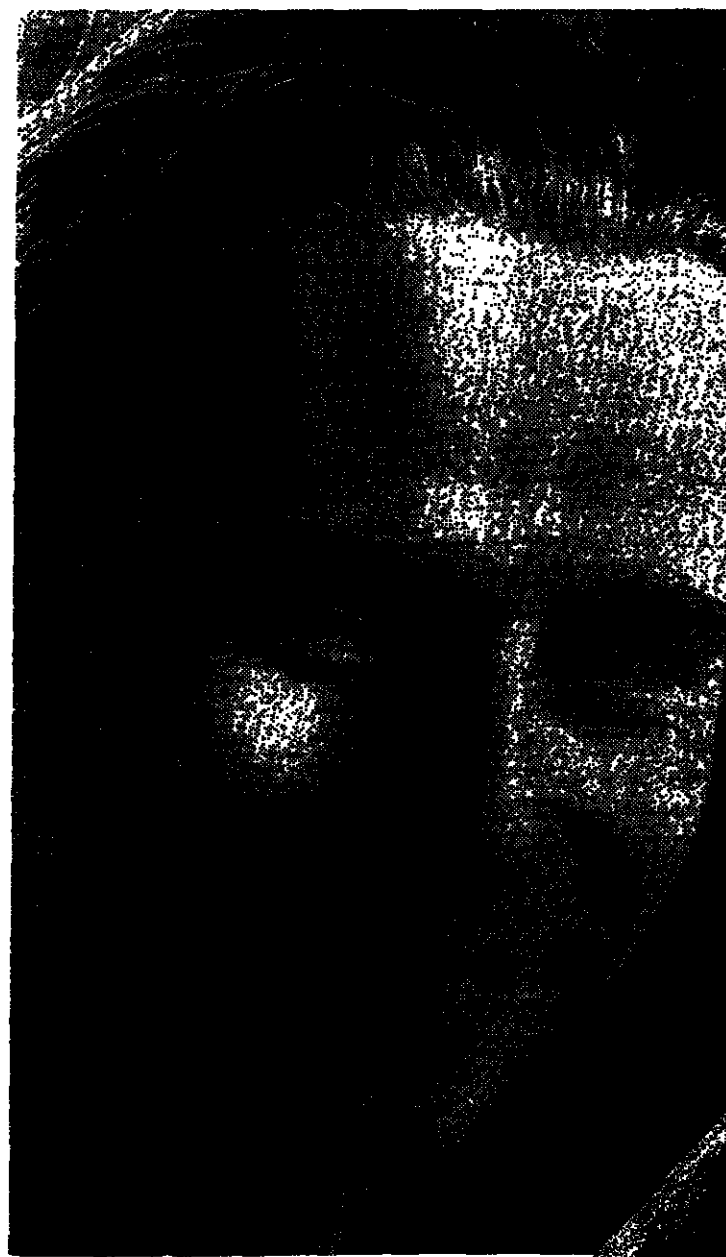
■ Do we at last have an explanation of why so many companies in English-speaking countries seem uninspired and leaderless?

"Hundreds of thousands of executives read this little magazine from cover to cover every four weeks," boasts a promotional copy of a pocket-sized periodical called Bits & Pieces, published by the US-based Economics Press. It then adds: "Why? Because it's filled with useful and stimulating ideas to help them lead and inspire their people."

One example of the said ideas is "Nothing is interesting if you're not interested". Another runs "One of the quickest ways to meet new people is to pick up the wrong ball on a golf course". "Almost as bad as Observer's jokes," said the colleague who passed over the copy.

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SHE TOOK ONE LOOK
AT MY PRESENT
AND ASKED FOR THE
RECEIPT.

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WOULDN'T CHANGE ME
FOR THE WORLD.



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FINANCIAL TIMES

Tuesday December 1 1992

FRUEHAUF
The perfect partnership.
Dereham, Norfolk, NR19 1JF (0362) 695353.Offer of shelter to ex-Yugoslav detainees follows German criticism
UK asylum for 4,000 refugees

By Andrew Hill in London

BRITAIN has offered to shelter about 4,000 more people fleeing the former Yugoslav republics following severe criticism of UK policy towards Bosnian refugees. The announcement was timed to coincide with a meeting in London of European Community ministers responsible for immigration, detention and asylum.

Mr Charles Wardle, the UK Home Office minister, told the House of Commons that Britain was willing to offer accommodation to 1,000 former detainees of prison camps and their dependents - a total of about 4,000 people - for an initial period of six months.

Last month Britain offered at an Anglo-German summit to take

only 150 former detainees and their dependents. The latest, additional offer compares with Germany's commitment to take 1,000 ex-Yugoslav detainees. Germany already has some 260,000 refugees from former Yugoslavia. The United Nations High Commission for Refugees has been seeking shelter for 6,000 detainees, mainly from Bosnia, and until last Thursday had found temporary homes for 4,300 - of whom 1,000 would be in Germany, 600 in Spain and only 150 in the UK.

Arriving at yesterday's meeting, Mr Edward Lintner, parliamentary under-secretary at the German interior ministry, said Bonn was "not very satisfied" with the response of its EC partners to the refugee problem.

"At the moment we get 80 per cent of all asylum seekers within

Europe and that's too many," he said. Yesterday's announcement was also intended to take the sting out of resolutions agreed at the meeting to toughen EC asylum and immigration rules.

The new rules have already been attacked by a number of human rights and refugee protection organisations for allegedly breaking international law. Resolutions agreed yesterday would accelerate the procedure for dealing with "manifestly unfounded" applications for asylum. Member states are supposed to bring their national laws into line with the new rules by January 1 1993.

Ministers reached broad agreement to accelerate handling of asylum applications which have no substance, or which abuse procedure. Applications from

people who had previously applied to another "safe" country would also go through the accelerated procedure. The rules do not specify how long the fast-track procedure should take.

Separately Mr Martin Bangemann, EC internal market commissioner, was unable to persuade Britain and Denmark to agree to give up systematic controls on people at internal EC borders after January 1 1993.

The Commission is seeking a practical solution to EC members' concerns that controls at external borders will not be strong enough to justify lifting internal passport checks. Britain, insists on maintaining minimal controls on EC visitors to monitor non-EC nationals arriving in the UK from the Continent.

Millin attack man held, Page 2

Court says Yeltsin right to abolish top bodies but wrong to ban local cells

Communist party trial leaves both sides victorious

By Leyla Boulton in Moscow

RUSSIA's highest court yesterday closed a long trial of the Communist party with a compromise verdict that made symbolic concessions to supporters of the party without reversing its dismantling by President Boris Yeltsin.

The decision by the Constitutional Court, which said Mr Yeltsin was correct after the August coup to ban the party's top bodies but wrong to ban its local cells, enables both sides to claim victory while sparing Mr Yeltsin damaging charges that he controls the courts. Such charges could have seriously undermined his authority at the Congress of People's Deputies which opens today amid threats by deputies to press for the government's removal.

A political adviser to the government said a few ministers might be sacrificed in the course of negotiations which will continue throughout the Congress with the centrist Civic Union opposition group.

Mr Andrei Nekhaev, economics minister, even set out the possibility of Mr Yegor Gaidar resigning in favour of a prime minister who would not interfere with economic policy. He also suggested a technical resignation of the whole government which would, however, amount to little more than a political gimmick.

The court asked to review the legitimacy of Mr Yeltsin's decrees disbanding the party and confis-

cating its property, found he was right to dismantle the party's top bodies and take over state property appropriated by the party in its 74-year rule. But it found against his decision to dismantle local party branches and against the transfer to the state of property paid for by ordinary rank and file members.

Mr Valentin Kuptsov, one of the former senior Communists who challenged the president's decrees in the court, said the decision gave the Congress "good grounds" to seek Mr Yeltsin's impeachment. It also cleared the way for the Communist party to reconstitute itself and sue for the return of its property in the courts.

In practice, however, it is difficult to see how party cells can reconstitute an organisation with its top bodies still banned.

As for the property, the lawyers for Mr Yeltsin suggested that none of it would be retrievable in the courts. Russia and its western creditors remain divided over how much of the former Soviet Union's foreign debt the country is capable of repaying next year, putting off attempts to agree a debt rescheduling until mid-December. The Paris Club of creditor states is offering a 10-year rescheduling with a five-year grace period which would make Russia pay \$5bn next year, while Moscow is saying it can only pay \$2.5bn.

Ball still in the air, Page 16



Valery Zorkin, chairman of Russia's constitutional court, reads the ruling on president Yeltsin's decision to ban the Communist party

Ukrainian nuclear reactor ignores safety to boost output

By Chryslis Freeland in Kiev

AUTOMATIC SAFETY systems have been switched off at a Ukrainian nuclear reactor three times in the past year. Such violations bear resemblance to the mistake which led to the disastrous 1986 nuclear accident at Chernobyl, safety officials in Kiev said yesterday.

The most recent shutdown was discovered on November 11 by Mr Anatoli Demianenko, deputy head of the Ukrainian Atomic Energy Inspection Agency, who made a surprise visit to the Pivdennoukrainsk nuclear reactor, 160km north of Odessa.

"There is such chaos at that reactor that they themselves could not explain why the systems were shut down," Mr Demianenko said.

Mr Volodymyr Yavorivsky, chairman of the parliamentary commission on Chernobyl, described the safety systems shutdown as "the most serious and criminal violation possible at a nuclear reactor".

According to Mr Yavorivsky, the safety systems were shut down to boost power production.

Mr Yavorivsky said that Ukraine needed to reconsider seriously its reliance on atomic energy, which accounts for 25 per

cent of the republic's energy consumption. Although public opinion in Ukraine is strongly against nuclear power, the republic's break with Russia has precipitated an energy crisis which has made the government reluctant to close its reactors.

One of Chernobyl's four reactors was restarted last month after six months of repair work and has been reconnected to Ukraine's power grid.

Last week, the Atomic Energy Inspection Agency submitted a letter to the cabinet requesting that Mr Volodymyr Foks, director of the Pivdennoukrainsk reactor, be sacked.



Ukrainian officials said the cabinet had not decided on the director's future. According to insiders, Ukraine's powerful anti-nuclear lobby has a grudge against Mr Foks, a stalwart of the Ukrainian nuclear industry.

Rosehaugh property group calls in receiver

Continued from Page 1

the start of this year. Rosehaugh's best-known asset, the Broadgate office complex in the City of London, is not directly affected by its receivership. It is owned by a subsidiary, Rosehaugh Stanhope Developments, which last week secured its future through a refinancing of its £1.25bn debt.

That refinancing triggered the

decision to put the rest of the company into receivership.

The decision by Rosehaugh's 26 banks to put the company into receivership contrasts with their agreement, at the start of this year, to refinance Rosehaugh's £310m of loans until January 1994.

In June 1991, Rosehaugh had net assets of £164m. In the year to June 30 1991, it reported losses of £227m, which followed losses of

£168m the previous year.

Apart from Rosehaugh Stanhope Developments, Rosehaugh's principal asset is Felham House, a developer which partly owns a large housing scheme in Essex, southern England. In addition, Rosehaugh owns commercial, retail and residential properties throughout the UK.

Stanhope Properties, which jointly owns Rosehaugh Stanhope Development with Rose-

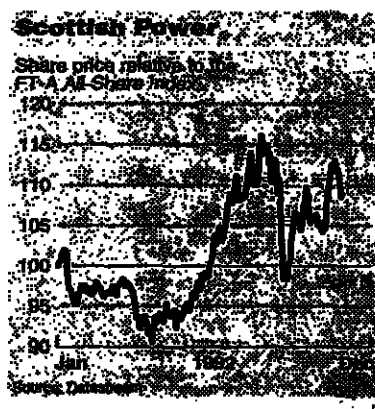
haugh, yesterday said its position was unaffected by Rosehaugh's receivership. It said it believed that its bankers, led by Barclays, would agree to extend its £165m facility before the end of the year.

Lord Sharp, Stanhope's chairman, is to become chairman of Rosehaugh Stanhope Developments. Two other independent directors will also be appointed to the board.

THE LEX COLUMN

Money troubles

FT-SE Index: 2776.8 (+18.7)



management had a grip on its sprawling second and third rate assets. And bank lenders were also far too ready to accept the parent company's judgment on individual projects.

But the decision will further depress sentiment in a sector which has been trying to take success from lower interest rates. It is also a timely reminder that the banks will not hold on to poorly performing companies for ever. That may eventually weaken the shares of the large property groups if asset values and rental yields continue to slip. It will be even more salutary for those hopefuls who have been driving up the price of property penny stocks. They have little chance of picking up crumbs from the banks' table.

Scottish Power

With coal contracts which last until 1995 already in the bag, Scottish Power can afford to watch the battle over British Coal with an air of detachment. It is vulnerable nonetheless. The threat is not so much that the government might stop it exporting to enable English and Welsh electricity companies to buy more British coal. Scottish Power's exports are also fuelled from domestic coal, so that would hardly solve the problem of its closures. But with demand at home likely to remain flat through the rest of the decade, Scottish Power badly needs to increase exports.

Better transmission facilities will more than double export capacity in the rest of the UK by the middle of the decade. It will show an attractive return only if Scottish Power can continue to undercut the English generators on price. With the government's

energy review still unwritten, the price of electricity in the second half of the decade looks deeply uncertain. The company may not be as indifferent to the outcome of the review as it would like the market to think.

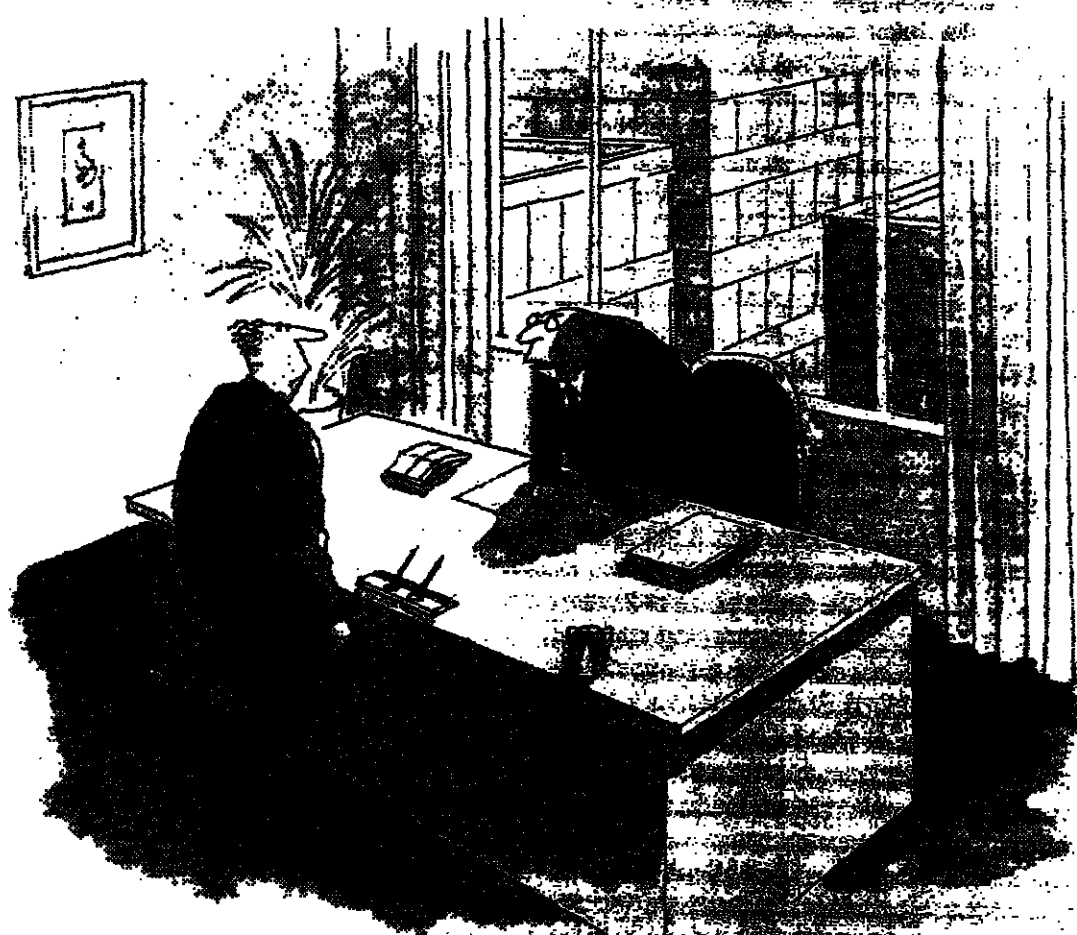
Yesterday's interim figures suggest Scottish Power can keep pace with the sector for now simply by taking out costs. Its involvement in every stage of electricity from generation to transmission and supply arguably leave it more open to regulatory interference. There could be an appeal to the monopolies commission next year, for example, if the company gets a bad deal on transmission prices. Having been privatised on less attractive terms than its southern neighbours, Scottish Power has less to lose. With the market starting to focus on recovery, though, the limited downside will not support the shares for long.

Hong Kong

It is easy to make out a bear case for Hong Kong equities. The market has finally begun to register disquiet over political developments: witness yesterday's 3 per cent drop after China objected to plans for a new container terminal. That is not all. Sino-US trade relations may be even more strained under the Clinton administration and any increase in US interest rates as that country recovered would have to be matched in Hong Kong.

These are all reasons to expect a pause in the upsurge that has seen the Hang Seng almost triple since its low after the Tiananmen Square massacre in 1989. But it may be wrong to assume the market has reached a turning point. After all, US interest rates will have to move sharply higher before Hong Kong rates ceased to be negative in real terms. China may object to Mr Chris Patten's democracy proposals, but its post-Tiananmen interference with the airport project is little to thwart the regional economic development on which Hong Kong's prosperity - increasingly dependent on tourism - is based.

So long as the democracy quarrel rages, the main risk to equities may well be the downside, making USDC shares particularly penny to have. Bigger risks are likely to coincide with the post-1995 deadline in early November, however, with anything more than a short-term horizon may present a buying opportunity - providing the regional economy does not race ahead so fast that China is forced to slam on the brakes.



"As far as refinancing is concerned this is a lousy time to find yourself at the bottom of a steep learning curve."

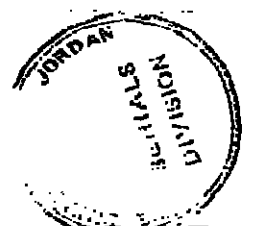
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FINANCIAL TIMES COMPANIES & MARKETS

Tuesday December 1 1992

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Au delà de la renommée.

INSIDE

Itoman falls prior to merger agreement

Itoman, the Japanese trading house, reported a pre-tax loss of ¥8.5bn (\$70m) for the first half, as its executives yesterday signed a merger agreement with the Sumitomo group that will dissolve the company in March. Itoman, founded in 1883, is the best-known company to fall victim to the collapse of Japan's financial bubble. **Page 22**

Fox needs cunning

FOX HUNT
MEET HERE

Fox has proved to be a singularly inappropriate acronym for the Futures and Options Exchange, which trades London's soft commodity contracts. Far from showing the traditional cunning of its namesake, London Fox appears to have lapsed off in totally the wrong direction. In the year to the end of last March the exchange reported a loss of £691,000 on revenues of £10m. **Page 28**

Turbulence affects trading

Finland. Continued turbulence in European currency markets was again the main trading influence on bourses last week, while good economic news from the US and a strong performance from Japan lifted sentiment elsewhere. The FT-A World index rose 1.2 per cent in local currency terms. Finland stood out with a positive improvement in very high turnover. **Back Page**

Cars for the future

Mr Richard Holder, new chairman of Reynolds Metals, the second-largest of the US aluminium companies, is steering his company towards more business from carmakers. "Even a conservative forecast says to us that in five years the average will be 350lbs of aluminium per car (in the US), up from 170lbs last year," he says. **Page 21**

UK launches \$3bn Eurobond

The UK government is launching a \$3bn ten-year Eurobond, the biggest-ever international dollar bond issue. The bond is expected to be priced to give a yield of between 22-25 basis points over the comparable US Treasury bond, which the Bank of England said represents very fine pricing. Credit Suisse First Boston and S.G. Warburg Securities are joint lead managers.

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Chief price changes yesterday

FRANKFURT (DM)

Rhine	575	+ 43	Rhine	404.7	+ 19.2
Adia	547.5	+ 15.2	Adia	538	+ 46
Carmer	296	+ 19	Carmer	618	+ 26
Haritz	438	+ 15	Haritz	382	+ 18
Mercedes	421	+ 14.3	Mercedes	424	+ 19
Pallas	421	+ 14.3	Pallas	3960	+ 90
Ad Int	430	+ 16	Ad Int	478	+ 44
OLW	10.4	+ 1.4	OLW	10.4	+ 1.4
AGCO	33.4	+ 1.4	AGCO	33.4	+ 1.4
Digital Equip	88	+ 2.4	Digital Equip	88	+ 2.4
IBM	18.4	+ 1.4	IBM	18.4	+ 1.4
Herman Marcus	42.4	+ 2.4	Herman Marcus	42.4	+ 2.4
Pallas	42.4	+ 2.4	Pallas	42.4	+ 2.4
Amstel	7	+ 0.4	Amstel	7	+ 0.4
Amstel	7	+ 0.4	Amstel	7	+ 0.4

NEW YORK (\$)

Rhine	10.4	+ 1.4	Rhine	10.4	+ 1.4
Digital Equip	33.4	+ 1.4	Digital Equip	33.4	+ 1.4
IBM	18.4	+ 1.4	IBM	18.4	+ 1.4
Herman Marcus	42.4	+ 2.4	Herman Marcus	42.4	+ 2.4
Pallas	42.4	+ 2.4	Pallas	42.4	+ 2.4
Amstel	7	+ 0.4	Amstel	7	+ 0.4
Amstel	7	+ 0.4	Amstel	7	+ 0.4

PARIS (FFr)

Rhine	117	+ 17	Rhine	117	+ 17
Adia	125	+ 8	Adia	125	+ 8
Carmer	98	+ 12	Carmer	98	+ 12
Haritz	30	+ 6.2	Haritz	30	+ 6.2
Mercedes	167	+ 15	Mercedes	167	+ 15
Pallas	70.2	+ 6.2	Pallas	70.2	+ 6.2
Ad Int	50	+ 5	Ad Int	50	+ 5
OLW	538	+ 58	OLW	538	+ 58
AGCO	11.4	+ 2	AGCO	11.4	+ 2
Digital Equip	11	+ 6.2	Digital Equip	11	+ 6.2
IBM	23	+ 10	IBM	23	+ 10

LONDON (Pence)

Rhine	48	+ 5	Rhine	48	+ 5
Adia	201	+ 11	Adia	201	+ 11
Carmer	8.4	+ 2.2	Carmer	8.4	+ 2.2
Haritz	983	+ 33	Haritz	983	+ 33
Mercedes	75	+ 5	Mercedes	75	+ 5
Pallas	58	+ 10	Pallas	58	+ 10
Ad Int	49	+ 6	Ad Int	49	+ 6
OLW	2150	+ 16	OLW	2150	+ 16
AGCO	512	+ 23	AGCO	512	+ 23
Digital Equip	266	+ 14	Digital Equip	266	+ 14
IBM	221	+ 20	IBM	221	+ 20

Ciga may sell hotels in debt shake-up

By Haig Simonian in Milan

CIGA HOTELS, the luxury international hotel group controlled by the Aga Khan, will unveil a new debt restructuring scheme later this week. Borrowing by the company rose to £820bn (\$588m) at the end of June, up from £737bn in December 1991, after poor earnings and continuing heavy expenditure on modernisation. Ciga has grown from a predominantly Italian group into one of

the world's larger hotel chains following a string of acquisitions. However, a bunching of purchases, expensive modernisations and declining profits owing to the Gulf war and recession have pushed it into the red. The group lost £58.5bn in the first half of this year after losing £88bn in 1991. The new restructuring plan, decided at a board meeting last Wednesday, will involve disposals and refinancings to improve the group's debt profile. In May, Ciga agreed with its bankers on a

rescheduling programme which allowed for the suspension of interest payments. The company also plans to sell some of its best-known hotels. Although no names have been released, the hotels for sale are believed to include the Des Bains on the Lido in Venice and others in Milan, Rome and Florence. Mr Claudio Miorrelli, a Ciga official, said no disposals had yet taken place. Further information may come later this week. He confirmed Ciga had more than

£1,000bn of assets at the end of 1991 to counterbalance its debts. Although occupancy rates have improved from the depressed levels after the Gulf war, the group remains hit by the economic slowdown. Ciga hotels, many now lavishly restored, are among the most expensive in Italy. "We have done relatively well compared with many other hotel groups," said Mr Miorrelli. At the operating level, Ciga's profits improved to £14.6bn in the first half of 1992, compared with an

operating loss of £8.9bn in the same period a year earlier. However, he admitted that occupancy rates in the usually busy months of October and November were "not as good as we would have liked". Ciga is not the only part of the Aga Khan's Italian business empire to be feeling the pinch. Fimpar, the overall holding company, reported a loss of £65bn in 1991, up from £15.3bn the previous year, on sales which fell by 6.5 per cent to £461bn.

Adidas sale gives Pentland £47m gain

By Angus Foster in London and William Dawkins in Paris

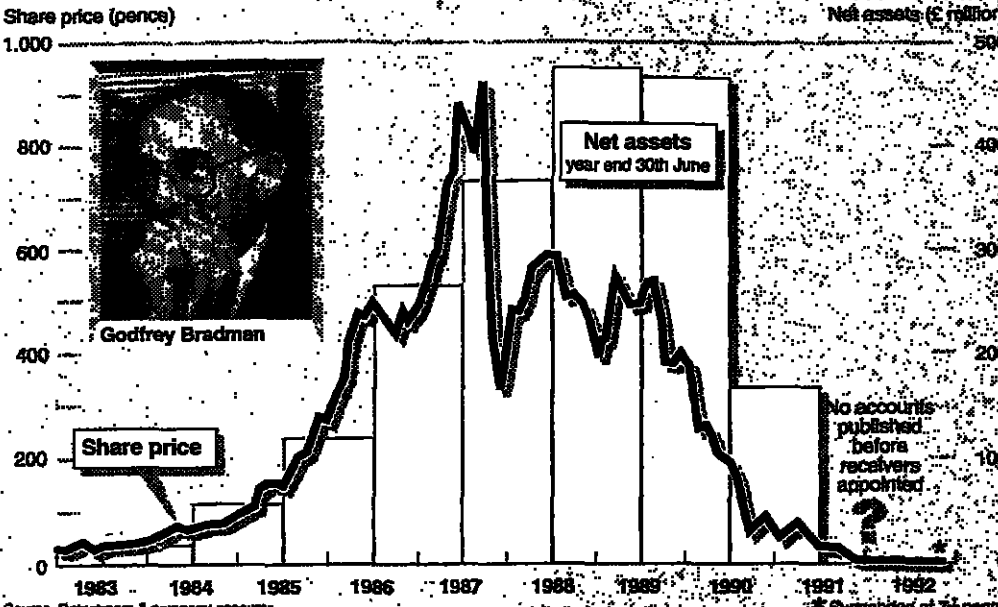
PENTLAND, the UK-based sporting goods distributor which last month pulled out of negotiations for the purchase of sports shoe maker Adidas, has sold back its interest in the company to Bernard Tapie Finance (BTF) SA, the holding vehicle for the controversial French businessman Mr Bernard Tapie. Pentland said it made a pre-tax profit of about £47m (£71m) on the investment and related foreign exchange gains. Mr Stephen Rabin, chairman, said he was disappointed the Adidas takeover had failed but "delighted" the stake had been sold at a profit. In August last year Pentland paid £46m for 20.05 per cent of BTF GmbH, the German holding company which owns 95 per cent of Adidas. In July this year it said it would buy the remaining shares in Adidas from Mr Tapie's holding vehicle. But three months later it had discovered "serious problems" which were never spelled out, apparently because of confidentiality agreements. The sale back to BTF frees that company from certain restrictions imposed when Pentland took the 20 per cent stake. Pentland's stake carried 25 per cent of the voting rights and also gave Pentland first right of refusal for any sale of Adidas shares. Mr Tapie was believed to be short of cash and a spokeswoman for BTF was unable to comment on how the deal was financed. BTF was left with a £7990m (£166m) cash surplus after its asset disposals in August. Pentland's stake was sold back for £21m, giving a pre-tax profit of about £13m after acquisition and disposal costs of about £2m. The company also made a pre-tax profit of £34m on foreign exchange dealings carried out in expectation the full acquisition would go through. The profits mainly stem from the rise in the £/Mark compared with sterling following the UK's withdrawal from the ERM. Profits on the deal take Pentland's net cash holding to more than £300m. The shares gained 5p to 125p. A London analyst said this rise reflected relief that the sale of the stake to BTF removed the possibility of recrimination between the two parties.

Vanessa Houlder charts the UK developer that was the epitome of its times

Rosehaugh, the property developer that yesterday went into receivership, was the epitome of its times. From a standing start at the beginning of the 1980s, it expanded with a verve and ambition that helped it reach into nearly every corner of the UK property market. At the same time, its reckless expansion and over-borrowing exposed it to the sharp downturn in property values of the past three years. From a peak of £746m (£1.13bn) in July 1987, its market value has eroded to nothing. Yesterday's appointment of receivers was the final stage in a slow lingering death, rather than a sudden blow. As huge losses heaped up over the past three years, it became clear that the company had no future. The company's former chairman and driving force, Mr Godfrey Bradman, resigned from the board at the start of this year, leaving its remaining management to work out its debts. As one of its bankers put it, yesterday's announcement merely puts the company in the hands of official, rather than unofficial receivers. The way forward for the receivership was cleared last week, when a £1.25bn refinancing was agreed for Rosehaugh Stanhope Developments, the subsidiary that owns the Broadgate complex that is Rosehaugh's main asset. The £3 bn banks had been reluctant to push RSDH into receivership as a rapid sale of some £1.25bn of assets would depress the property market and the return on their loans. But having ring-fenced RSDH, they felt there was little point in keeping the rump of Rosehaugh intact. The banks argued that receivership would cut administration costs, which ran to more than £10m last year. In particular, it would allow Rosehaugh to pull out of the lease on its head office in Marylebone, on which it pays rent at twice the market rate. Without RSDH, Rosehaugh is just a mixed assortment of minor commercial, residential and retail

Receivers move into Rosehaugh's properties

Rosehaugh



property schemes - much of which is unlet across the country. It has sold some of the £190m of property it held in June 1991, but progress has been slow. The only significant part of its portfolio is Pelham Homes, a land bank developer which is part owner of Chafford Hundred, one of the UK's largest housing developments in Essex. The wide ranging interests of Rosehaugh are a reflection of its former chairman and architect, Mr Bradman, who is one of the most idiosyncratic figures in the property industry. Mr Bradman, an accountant, was one of the most successful taxplanners of the 1970s before he moved into the property industry. He was also a prominent public figure, as chairman of Friends of the Earth and a cru-

sader for causes such as lead-free petrol and freedom of information. He is now pursuing developments in eastern Germany. Under his leadership, Rosehaugh was one of the most influential companies in the property sector in the 1980s, both in its developments and in its financing techniques. Its flagship development was the office complex it built with

major project, but the upside is not nearly as exciting. In the second half of the decade, Rosehaugh expanded in all directions, setting up dozens of subsidiaries to develop everything from inner city sites in Birmingham and the London Docklands to land in Arizona.

Mr Bradman's confidence in the UK economy blinded him to the risks of a downturn. Borrowings were left largely uncapped as Mr Bradman believed that interest rates were heading downwards. The company remained dependent on trading profits and failed to secure a rental income that could cushion it when the market turned down. The result was that Rosehaugh was the first large property company to show the strain in the early months of the property downturn. Its problems were clearly signalled when it announced a £125m rights issue in February 1990. Its difficulties were also highlighted during the prolonged merger talks last year with Stanhope, the co-owner of RSDH. Rosehaugh's financial weakness was one of the main reasons the merger talks were finally called off. Stanhope, which is conducting talks about its own refinancing, yesterday said its position was unaffected by Rosehaugh's receivership.

Bankers were keen to play down the implications of Rosehaugh's receivership for the rest of the property market. The rump of Rosehaugh's property, estimated by analysts at £100m, will result in a relatively small amount of new property on the market. "It won't create a wall of property to be disposed of," said one. Nonetheless, the receivership of one of the best-known UK property companies has an ominous message for other financially pressed companies. For many companies that are now being kept afloat by their bankers, their eventual receivership is a matter of not if, but when. **Lex, Page 18**

Bang & Olufsen cuts 400 jobs and restructures to survive

By Hilary Barnes in Copenhagen

BANG & OLUFSEN, the manufacturer of high quality television and audio equipment, yesterday announced a plan to cut costs and reorganise the group in an attempt to ensure its survival. Another 400 jobs are to go, including 80 in sales subsidiaries abroad. This means that by the end of the fiscal year on May 31, group employment will be reduced by more than 20 per cent

to about 2,400 from 3,143 at the end of last year. The measures will reduce costs by about DKK180m (\$35.9m) a year. This would allow the group to move out of the red even if sales fall back to DKK2bn from last year's DKK2.23bn. Mr Anders Knutsen, chief executive, said. "Many have predicted our demise, but we are still here, and we shall continue to be here in the future as well," he said. A main objective of the changes is to reorganise the European sales operation, reduc-

ing the total employed but increasing the number engaged in active selling. The group's product strategy, based on high-quality products with exclusive design characteristics, will remain unchanged but the range will be increased by introducing some lower-priced products. The group expects a loss of DKK60m in the half year to end-November and forecasts a loss for the full year. In the two latest years the group lost DKK101m and DKK51m, reduced to DKK31m and DKK71m by minority shares.

Former Harland Simon chairman buys back into main subsidiary

By Angus Foster in London

MR ROY ASHMAN, former chairman of the collapsed control systems company Harland Simon, has bought back into one of the company's main subsidiaries through a management buy-out. Mr Ashman provided financial backing for the buy-out of Harland Simon Control Systems, maker of process control equipment for the newspaper industry. The company was bought from receivers Touche Ross. No price was released. Mr Tony White, a Harland manager who co-lead the buy-out, confirmed Mr Ashman's role. "He is giving us financial backing to a certain extent," Mr White said. He refused to comment on the level of Mr Ashman's backing, although he said Mr Ashman was not the only investor. Mr Ashman's involvement in the buy-out has angered some of the Harland Simon's institutional shareholders. They believe he is at least partly to blame for the company's collapse. Harland



Roy Ashman: giving financial backing for management buy-out

lost £6.3m. Harland had enjoyed rapid profits growth but this was fuelled in part by highly questionable financial procedures, according to documents in the possession of the Financial Times. Mr Ashman received a £365,000 pay off when he resigned and last received his full pension entitlement of £560,000 from the company's pension fund. Control Systems, which was the original core to the Harland Simon group, is to be renamed Harland Simon Limited - its original name. Mr Ashman is a non-executive director of the acquiring vehicle. Mr White said Mr Ashman "could well" be a non-executive director of the renamed company. Mr White said he and another manager, Mr Jim Reynolds, would run Control Systems. But former Harland managers doubted Mr Ashman would remain a passive investor. "He's a very hands-on person," one said. **Background, Page 25**

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INTERNATIONAL COMPANIES AND FINANCE

German banks buy Chartered WestLB stake

By David Waller in Frankfurt

WESTDEUTSCHE Landesbank Girozentrale (WestLB) and the Südwesdeutsche Landesbank (SüdwestLB), two of Germany's leading public sector banks, are paying Standard Chartered £25.3m (\$39.75m) to buy the 50 per cent stake in Chartered WestLB which they do not already own.

The London-based Chartered WestLB, which specialises in pan-European corporate finance, was founded in 1989 out of the combination of Standard Chartered's merchant banking activities with those of WestLB, one of Germany's biggest and most aggressive banks. A few months later, SüdwestLB took a stake in the new venture.

The two German institutions said the purchase would enable them to expand Chartered WestLB's merchant banking activities and to integrate the common businesses more effectively. The sale of the stake would allow Standard Chartered to concentrate on its core commercial banking business.

the statement said.

Chartered WestLB, which apart from its London headquarters has branches in Berlin and Düsseldorf, home of WestLB, is active in advisory business, mergers and acquisitions, project, export and special finance. At the end of last year its balance sheet assets stood at £1.7bn and for 1991 it made an after-tax profit of £14.6m, which it is expecting to match in the current year.

The existing worldwide co-operation agreement between the two German banks and Standard Chartered will not be affected, although in future the main area of co-operation would be foreign commercial business, they said yesterday.

The transaction, which takes effect at the beginning of the year, will leave 75 per cent owned by WestLB and the balance by SüdwestLB, the bank for the state of Baden-Württemberg.

The stake is currently owned via WestLB's WestLB Europa subsidiary in which SüdwestLB has a holding.

First merger in Polish banking completed

By Christopher Bobinski in Warsaw

BANK IG, one of Poland's largest private banks, yesterday took over the loss-making Lodzki Bank Rozwoju (LBR), the first merger in the sector since the government began reforming the industry three years ago.

LBR, a private bank set up in 1988, was heading for bankruptcy, with a loss over the past two years of 191.7bn zlotys (\$12m). The central bank, which took LBR back into its control in November 1991, approved the merger.

Bank IG is one of two banks in Poland whose shares are quoted on the Warsaw stock exchange. It will be taking over LBR's 24 branches and a 1.118bn zlotys loan portfolio of which 903bn zlotys is overdue. Deposits are valued at 1,021bn zlotys.

Poland's central bank has given the Pioneer First Polish Trust Fund, the country's only foreign-owned mutual fund, permission to invest 10 per cent of its assets abroad.

Pioneer First Polish is part of the Pioneer Group which is based in Boston in the US. Previously, it invested Poles' savings in local Treasury bonds and stocks on the fledgling Warsaw stock market.

The move provides Poles with their first opportunity to legally invest their savings abroad. At the moment, private capital investment by individuals abroad requires special permits from the central bank.

Foreign insurance companies such as AGF and Commercial Union who have joint ventures in Poland are still waiting for permission from the central bank to invest some premium income abroad.

Dutch put the wraps on the competition

Ronald van de Krol and Paul Abrahams on the latest merger in the paper industry

The creation of Europe's second largest paper and packaging group through the merger of three Dutch paper groups, Koninklijke KNP (KNP), Bührmann-Tetterode and VRG-Groep, is the latest example of consolidation within the industry.

Swedish companies have been particularly active in consolidation during the last three years. SCA, Europe's biggest, acquired Reedpack of the UK for £1.1bn (\$1.65bn), while Stora, Europe's largest paper group, bought Feldmühle Nobel of Germany. Meanwhile, Kymmene of Finland acquired La Chapelle-Darby, France's main producer of newsprint, and Arjomari-Prioux, the French group, merged with Wiggins Teape Appleton, the Anglo-US company.

The consolidation is being partly driven by the need to build increasingly large plants. A world-scale competitive paper plant now has a capacity of at least 200,000 tonnes a year and sometimes more than 300,000 tonnes, explains Mr Denis Christie, paper, pulp and packaging analyst at James Capel. Each 100,000 tonnes of capacity costs about £100m, so competitive mills are only available for all but the largest groups.

In addition, paper groups need to be larger to serve the entire European market. Mr Klaas de Kluiz, the chairman of VRG and future vice-chairman of the new company, said that the group needed wide geographic coverage to meet the servicing and distribution needs of thousands of small to medium-size printers and other customers throughout Europe.

A more immediate trigger for yesterday's merger announcement may have been the bleak outlook for the sector. Massive overcapacity and slowing growth rates in most paper grades have hit European prices and margins.

The merger is also partly defensive. KNP has been the object of considerable interest from other groups, including Arjo Wiggins Appleton, the Franco-British company.

The three merger partners were at pains yesterday to emphasise that the link-up would produce a powerful new Dutch industrial grouping. This will undoubtedly prove popular in the Netherlands, where worries have arisen recently over the sale of industrial "crown jewels" to foreign buyers, such as the planned sale of a 51 per cent in Fokker, the aircraft maker, to Daimler-Benz of Germany.

The Netherlands, with its weak anti-monopoly tradition, is unlikely to raise objections to the mooted deal. However, the attitude of the European Commission's merger task force will be more important and sceptical than that of the Dutch authorities. According to some analysts, the combined group will dominate as much as 90 per cent of the European solid board market, used to package fruit and similar products.

The merged company will be by far the largest paper merchanting group in Europe. It will also be Europe's biggest producer of coated papers, inheriting the position built up by KNP in one of the fastest growing areas of the paper market, and it will also hold commanding positions in certain sectors of the cardboard packaging market. Europe accounts for 80 per cent of the turnover of both BT and VRG, while 90 per cent of KNP's annual production is sold on European markets.

The groups say they have an annual paper and packaging turnover of £1.13bn (\$7.23bn), compared with £1.53bn at Stora, £1.1bn at SCA and £1.82bn at Arjo Wiggins.

The company will have two businesses of roughly equal

size. The first is an industrial group bringing together KNP and Bührmann's paper and packaging manufacturing operations. The second is a trading and distribution group comprising all Bührmann and VRG's activities in the fields of graphic paper and graphic systems distribution, as well as information systems and office products.

However, analysts expressed concern about the strategy behind the merger. "It doesn't seem that logical given what the groups have said in the past," says Mr Christie.

He says Bührmann had always said it was an independent paper merchanting company not tied to any one manufacturer. The concern is that other mills would be less willing to use the new company because they were KNP's competitors. Meanwhile, KNP appeared to have reversed its strategy of ridding itself of its paper merchanting arm which had previously been integrated into VRG.

A further concern is the graphic equipment business. Bührmann sells Heidelberg printing equipment in eight European countries, while VRG distributes products of its

main rival MAN-Roland. Mr Mads Asprem, paper analyst at Morgan Stanley, says it is inconceivable the new company would be able to distribute both.

Nevertheless, company officials played down suggestions that the German groups may seek alternative agents, noting that the Dutch companies' workforces were specially trained to install and repair the German equipment. At the same time, Bührmann alone sells some 30 per cent of what Heidelberg produces, making a switch to another agent unlikely.

The main benefits of the merger will be rationalisation, say analysts. "This is a very bureaucratic structure. There is now a significant layer of management which needs to be cut to achieve synergies," says Mr Christie at James Capel.

Mr Asprem at Morgan Stanley says, "Given there is no sign of an immediate turnaround, the only way to improve margins is to cut costs."

However, the groups yesterday were anxious to play down the possible redundancies that might help them compete against the Swedish groups which have rationalised heavily in recent years.

Outokumpu reorganises loss-making copper unit

By Christopher Brown-Humes in Stockholm

OUTOKUMPU, the Finnish mining and metals group, yesterday announced a reorganisation of its copper operations and said it was speeding up rationalisation to return the unit to profit.

The group says the moves should improve Outokumpu Copper's operating profit by FM200m (\$38.9m) next year and, even if market conditions remain tough, should get the unit back into profit from mid-year. Outokumpu Copper is Outokumpu's largest division and has suffered losses for the past three years.

The streamlining, due to take effect on January 1, concentrates Outokumpu Copper's operations on four business areas: tubes, strip, drawn products and rolled products.

The group is planning to scale back its operations in Spain and Sweden. It will cut 400 staff in Spain, concentrated at Zanate tube plant. At Västerås in Sweden, loss-making electrostrip production will be phased out and the workforce cut by 300.

Outokumpu Copper, which last year posted a FM497m deficit, will make another big loss this year, aggravated by FM300m of restructuring costs in the final four months.

Ahold defies weak dollar with 6.1% profit advance

By Ronald van de Krol in Amsterdam

AHOLD, the Dutch food retailer with half its sales along the US east coast, reported a 6.1 per cent rise in net profit for the third quarter, despite the dollar's weakness. Net profit rose to F167.7m (\$37m) from F162.9m a year ago, when the dollar stood 15 per cent higher than in the most recent quarter. Had the dollar not declined, net profit would have risen by a further F15m, the company said.

Sales in local currencies were higher in both the Netherlands and the US, where Ahold owns four supermarket

chains. But the lower dollar meant that group turnover fell to F14.8bn from F15.0bn.

In the Netherlands, where Ahold operates Albert Heijn, the biggest supermarket chain, sales rose 4.5 per cent to F12.4bn. US sales increased by 3.3 per cent to \$1.4bn. Operating profit fell to F110.6m from F110.0m, again reflecting the effect of the lower dollar. In local currencies, Dutch operating profit was up 14 per cent to F147.8m, while US results posted a 6.2 per cent gain to \$38.3m.

Ahold's nine-month net profit stands at F1220.3m, an 8.1 per cent rise on the same period of 1991.

Atlas Copco buys back Craelius

By Christopher Brown-Humes

ATLAS Copco, the Swedish tool manufacturing group, is acquiring Craelius, one of the world's leading manufacturers of equipment for core drilling, grouting and trenchless pipelaying.

It said it was re-buying a company it originally sold in 1979 because it felt there was now a wider range of applications for its products.

Craelius, being bought from the Belgian company Diamant Bart on undisclosed terms, has annual turnover of SKr300m (\$44.06m), with sales in more than 100 countries.

Solvay acquires stake in Japanese drugs specialist

SOLVAY, the Belgian chemical group, has acquired 96 per cent of the shares in Kowa Yakuhin Kogyo of Japan, agencies report.

Kowa, a specialist in the production, development and distribution of human health drugs in Japan, had sales of around ¥3bn (\$24m) in 1991. Solvay said the acquisition would allow it to market its pharmaceutical products directly in Japan, which represents around 20 per cent of the world market.

The Belgian company is indirectly present in Japan through products sold under Solvay licences by several Japanese companies, which repre-

sent annual sales of around ¥9bn.

Solvay has also been active through the Solvay Meiji Yakuhin joint venture, set up in 1989, which has been developing a number of Solvay research and development projects including the anti-tubercular drug isoniazid which will be launched in Japan in 1996.

Solvay shares closed BF1100 higher at BF11,150 on the Brussels stock exchange.

Terms of the acquisition were not disclosed. Solvay said Kowa Yakuhin, which had turnover of about ¥3bn in 1991, was preparing to launch a "promising product" in the field of urology.

U.S. \$50,000,000



AUSTRIA

Raiffeisen Zentralbank
Österreich Aktiengesellschaft

Floating Rate
Subordinated Notes Due 1996

Interest Rate	5 1/4% per annum
Interest Period	30th November 1992 28th May 1993
Interest Amount per U.S. \$50,000 Note due 28th May 1993	U.S. \$130.52

Credit Suisse First Boston Limited
Agent

U.S. \$250,000,000

Régie des installations olympiques
Floating Rate Notes Due November 1994



Unconditionally guaranteed by
Province de Québec

Interest Rate	5% per annum
Interest Period	30th November 1992 28th February 1993
Interest Amount per U.S. \$250,000 Note due 28th February 1993	U.S. \$611.11

Credit Suisse First Boston Limited
Agent

NOTICE OF PARTIAL REDEMPTION

Crédit Lyonnais

US\$ 250,000,000
Subordinated Floating Rate Notes
due December 1999

Pursuant to paragraph Redemption at the Option of the Bank of Condition 5 of the Terms and Conditions of the Notes, notice is hereby given that Crédit Lyonnais will redeem at par on the next interest Payment Date (i.e. December 31, 1992) a nominal amount of US\$ 124,000,000 of the above-mentioned Notes.

The Notes of US\$ 10,000 bearing the following serial numbers have been drawn by lot in the presence of a Notary Public and will be redeemable, coupon due on Interest Payment Date falling in June, 1993 and following attached on and after December 31, 1992:

001345 to 013744 inclusive

Interest will cease to accrue on the above drawn Notes as from December 31, 1992.

Principal amount outstanding after December 31, 1992: US\$ 126,000,000

Payment will be made at any of the following paying agencies listed below:

Kreditbank S.A. Luxembourg
43, boulevard Royal
L-2955 Luxembourg

Nomura International plc
Nomura House
1 St Martin's-le-Grand
London EC1A 4NP

Crédit Lyonnais
19, Boulevard des Italiens
75002 Paris

Morgan Guaranty Trust
Company of New York
avenue des Arts 35
B-1040 Brussels

DBS Bank
DBS Building
6 Shenton Way
Singapore 0105

The Fiscal and Principal
Paying Agent

Kreditbank Luxembourg

Luxembourg, December 1, 1992

U.S. \$100,000,000

First Bank System, Inc.

Floating Rate Subordinated
Capital Notes Due 1997

Interest Rate	5 1/4% per annum
Interest Period	30th November 1992 28th February 1993

Interest Amount per U.S. \$50,000 Note due 28th February 1993	U.S. \$641.67
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Credit Suisse First Boston Limited
Agent

U.S. \$125,000,000



BANK OF BOSTON
CORPORATION

Floating Rate
Subordinated Notes Due 1998

Interest Rate	3.925% per annum
Interest Period	30th November 1992 28th February 1993
Interest Amount per U.S. \$100,000 Note due 28th February 1993	U.S. \$479.72

Credit Suisse First Boston Limited
Agent

US\$ 20,000,000

MACQUARIE BANK
LIMITED

Subordinated Floating
Rate Notes Due 2000

Interest Rate	4.55313% p.a.
Interest Period	November 30, 1992 May 28, 1993

Interest Amount due on May 28, 1993 per	US\$ 1,000 US\$ 22.64 US\$ 10,000 US\$ 226.39
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Agent Bank

Cheltenham & Gloucester
Building Society

Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 28th February, 1993 has been fixed at 7.4% per annum. The interest accruing for such three month period will be £10.52 per £100.00 Bearer Note, and £1,052.20 per £100,000 Bearer Note, on 28th February, 1993 against presentation of Coupon No. 7.

Enlun Bank of Switzerland
London Branch Agent Bank

28th November, 1992

U.S. \$300,000,000

The Tokai Bank, Limited

Subordinated Floating Rate
Notes Due 2000

Interest Rate	4.2375%
Interest Period	30th November 1992 28th February 1993

Interest Amount due
30th November 1992 per
U.S. \$ 10,000 Note U.S. \$ 410.58
U.S. \$100,000 Note U.S. \$ 4,105.83

Credit Suisse First Boston Limited
Agent

Electricité de France

U.S. \$100,000,000

Floating Rate Notes due 2002

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six month period ending 27th May, 1993 has been fixed at 5.125% per annum. The interest accruing for such six month period will be U.S. \$25.77 per U.S. \$1,000 Bearer Note, and U.S. \$2,577.67 per U.S. \$100,000 Bearer Note and U.S. \$2,577.67 per U.S. \$100,000 Bearer Note on 27th May, 1993 against presentation of Coupon No. 1.

Union Bank of Switzerland
London Branch Agent Bank

25th November, 1992

U.S. \$100,000,000
Robert Fleming Netherlands B.V.

Primary Capital Undated
Guaranteed Floating Rate Notes
guaranteed by

Robert Fleming Holdings Limited

Interest Rate	4.4375% per annum
Interest Period	30th November 1992 28th May 1993
Interest Amount due 28th May 1993 per U.S. \$100,000 Note per U.S. \$50,000 Note	U.S. \$ 220.64 U.S. \$ 110.32

Credit Suisse First Boston Limited
Agent

SOCIETE CONCESSIONNAIRE FRANÇAISE
POUR LA CONSTRUCTION ET L'EXPLOITATION
DU TUNNEL ROUTIER SOUS LE MONT-BLANC
FRF 450,000,000 FLOATING RATE NOTES 1987-199

In accordance with the provisions of the Notes, notice is hereby given that the rate for the period from November 3, 1992 to February 25, 1993 has been fixed at 10.5875 per cent per annum.

On February 26, 1993 interest of FRF 258.81 per FRF 100,000 nominal amount of the Notes, and interest of FRF 2,588.06 per FRF 100,000 nominal amount of the Notes will be due against coupon no. 22.

Notices to holders, including notices relating to the quarterly determination of interest rates, will be published only in "L'Agence Economique et Financière" (Paris) and in "The Financial Times" (London).

FISCAL AGENT

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A LUXEMBOURG

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INTERNATIONAL COMPANIES AND FINANCE

Pepsico will take \$125m charge for restructuring

By Nikki Tait in New York

PEPSICO, the US soft drinks, restaurants and snacks group, is to take a \$125m charge against fourth-quarter earnings to cover the restructuring of its domestic beverage operations, along with "several international operations".

The company said the restructuring of the domestic beverage division related primarily to the management structure there, and had already been outlined in the quarterly filing with the US Securities and Exchange Commission.

Pepsico declined to elaborate on which international operations were involved in the overhaul.

However, it said that the annual cost-savings from these changes should be around \$150m.

The company combined news of the restructuring charge with an announcement that it intended to adopt two non-cash accounting changes.

These will also primarily affect earnings during the fourth quarter, although both changes will also have a small impact on future earnings.

The first change relates to Statement of Financial Accounting Standards (SFAS) 106, which deals with the treatment of retirees' health benefits, and will involve a one-off charge of \$575m before tax (or \$357m at the net level, equal to 44 cents per share).

The second deals with SFAS 109, which relates to income taxes, where the one-off charge will be in the range of between \$400m and \$550m after tax, or 49 to 68 cents per share.

Pepsico said the size of the SFAS 109 charge reflected the significant increase in intangible assets stemming from the large number of acquisitions that the company had made recently.

In terms of 1992 operating results, SFAS 106 will decrease net income by around 4 cents a share, while SFAS 109 will add 2 cents a share.

In 1993, the effect of SFAS 106 should be fully offset by the positive impact of SFAS 109.

The company added that its "earnings momentum continues to be very good", with solid cash-flow.

Pepsico shares eased 3/4 to \$40 1/4 early yesterday.

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GE Capital acquires US trailer leasing unit

By Nikki Tait

GE CAPITAL, the financial services subsidiary of General Electric Company of the US, is acquiring the over-the-road trailer leasing business of Transamerica, a west coast-based financial services conglomerate.

The deal involves the purchase of around 18,000 Transamerica Leasing units, valued at about \$300m, by Transport International Pool, part of GE Capital.

GE Capital said yesterday that this would take TIF's fleet size to around 62,000 units.

It would also "increase GE Capital's investment in the highly diversified and profitable asset management segment of its portfolio."

Transamerica said the transaction would allow it to focus on "established" product lines, and on certain new businesses which it is trying to build up, including over-the-road trailer leasing in Europe.

Its Transamerica Leasing subsidiary is based in White Plains, New York State, and leases transportation equipment ranging from containers and chassis to rail trailers.

Fluor, the US engineering and construction services group, has approved a plan to divest its lead business, Doe Run Co. It will in future account for the lead segment as a discontinued operation, Reuter reports. This will result in a charge to 1992 net earnings of about \$55m, including Doe's operating loss of about \$17m after tax.

flares raised by 5 per cent, and nearly \$15m in annual interest costs have been saved through conversion of debt to equity.

American Airlines, itself going through a round of layoffs, earlier offered to buy 25 per cent of PWA for \$325m if Canadian Airlines International were to be sold.

However, a statement from PWA made no mention of an equity deal. "We will soon announce details of the partnership with American, a significant marketing alliance," it said.

Under revised bankruptcy laws, PWA has six months to win agreement from its banks, led by the Royal Bank of Canada, and other creditors for the restructuring. PWA's total debt is estimated at nearly \$350m, including \$350m lease obligations for aircraft. Three western provinces have been asked for \$250m in loan guarantees.

Canadian is in a battle for survival with its rival, Air Canada. The two carriers are losing about \$25m (US\$1.6m) a day between them.

"We are confident creditors will see the advantages of our plan," said Mr Rhys Eytton, PWA chairman. "We will emerge a stronger and more effective global competitor."

PWA has received a \$350m federal loan guarantee following Ottawa's acquisition of three Airbus 310 aircraft from Canadian Airlines. Executive pay has been cut 20 per cent.

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Reynolds drives for more carmaker business

The new chairman of the US aluminium group explains his strategy to Kenneth Gooding

STEERING his company towards more business from the carmakers is a top priority for Mr Richard Holder, new chairman of Reynolds Metals, the second-largest US aluminium company.

It is conceivable, he says, that by the end of the decade Reynolds' transportation business, which generates a turnover of about \$500m a year, will be as big as the group's packaging operations are today and they bring in about \$2.5bn.

"Sure, there is a big question mark about how much aluminium is going to be used in cars. But even a conservative forecast says to us that in five years the average will be 350lb of aluminium per car (in the US), up from 170lb last year," Mr Holder points out.

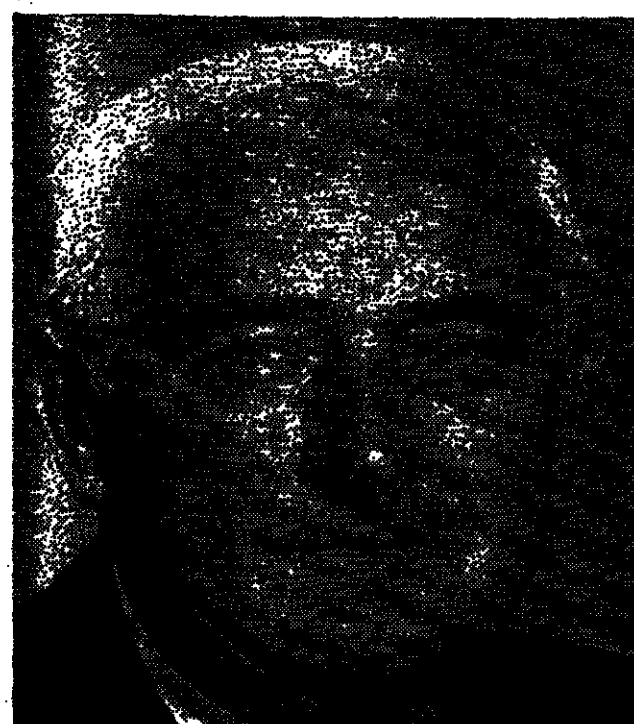
If the motor industry decides to make substantial numbers of cars from extruded aluminium space frames - skeletal-like structures - or starts to use aluminium for body panels, the 350lb a vehicle estimate will be left far behind.

Reynolds recently gave the go-ahead for a \$25m plant at Auburn, Indiana, where it will produce aluminium extruded components for the motor industry - components such as bumper systems, door intrusion beams and sunroof tracks.

Mr Holder points out that Reynolds will make a better return on its aluminium by producing such components.

The company has 28 automotive-related plants around the world, and technology to be used at the Auburn plant was developed in the Netherlands.

As part of the scramble by aluminium companies worldwide to prepare for the motor



Richard Holder: US forecasts predict 350lb of aluminium per car

industry boom, Reynolds in April signed an agreement on joint automotive research with Mitsubishi Aluminium and Sumitomo Light Metal Industries of Japan.

Mr Holder has been with Reynolds for 38 years. He was chief operating officer from 1986, so his appointment as chairman and chief executive in succession to Mr Bill Bourke, who retired in April, was expected.

He and his board have acted swiftly to sharpen the focus

on Reynolds' core operations. Before he had settled in the chairman's seat, the Eskimo Pie ice cream business (acquired from a bankrupt customer in the distant past) had been sold.

Aldico, which supplies secondary (scrap) aluminium to automotive die casters, was put up for sale and the aluminium cable operations sold to BICC, the international cables and construction group. The latter deal included a provision for Reynolds to supply BICC with competitively-priced alu-

minium rod for 15 years. Mr Holder says that, "at the right price," Reynolds' gold business and its property development division would also be sold.

Reynolds now has the capacity to generate about two-thirds of the aluminium it needs from its own plants and that is enough for now, according to Mr Holder.

"We would rather put our investment dollars strategically into end-use markets where margins (of profit) are higher," he says.

Reynolds and Mitsubishi of Japan have quietly shelved an aluminium smelter project in Venezuela, but the US group is still committed to providing technical assistance for a smelter which is being built in Nigeria.

That project is making slow progress because the Nigerian government, which is financing the scheme, is short of cash.

Mr Holder suggests there is still plenty of growth left in the packaging business.

In the US, aluminium has virtually replaced steel for canned fizzy drinks, but growth will come from increasing use of aluminium in other areas of the packaging market.

Outside the US, the aluminium beverage can revolution has only just begun. Reynolds also expects to win more international business for its other packaging products.

The group's Reynolds Wrap aluminium foil has nearly 100 per cent retail distribution in the US, and at the end of the 1980s the group capitalised on this by acquiring more packaging companies.

Mr Holder says that, now

these have been successfully digested, more packaging purchases are on the cards.

Mr Holder has taken over at a time when Reynolds is battling through a severe recession in the industry. But he points out, Reynolds is in far better shape than in the last recession at the beginning of the 1980s.

His predecessor, Mr Bourke, was recruited from Ford Motor to overhaul Reynolds.

The company shut down three high-cost US aluminium smelters, bauxite mines in Jamaica and Arkansas, and the workforce was cut by one-third to 27,000 (subsequent acquisitions took it back to 31,000). That rationalisation cost \$600m.

Reynolds recently completed a \$3bn, five-year capital spending programme, which, among other things, gave it a great deal of low-cost aluminium smelting capacity in Canada.

Mr Holder says the group will spend an average of \$300m to \$400m annually over the next three years, "depending on the way the economy is going."

Reynolds aims to be "cash neutral", if possible - to cover expenditure by internally-generated funds - and to keep its debt-to-equity ratio in the "low 30s."

Mr Bourke set Reynolds a target of a 20 per cent return on equity, averaged over the economic cycle.

Mr Holder, an aluminium rather than a motor industry man, says the new board has yet to set a target, but "15 per cent is probably more realistic."

Mr Holder says that, now

Bayerische Landesbank Bulletin

MONEY AND CAPITAL MARKETS REPORT

GERMAN BOND MARKET MARKET ANTICIPATES RATE CUTS

With interest-rate confidence growing, a big step towards the normalisation of the yield curve has been taken in the past few weeks. Interest-rate inversion is now found only at the short end of the market.

October has been a memorable month for the German bond market. The progress made towards restoring the normal yield structure astounded even the optimists. The yield on five-year securities has dropped below the ten-year yield for the first time since February 1989.

The latest issue of federal bonds, with a coupon rate of 7 1/2 per cent and sold at par, also gives evidence of the profound change in the market climate. The last time an issue was made on such terms was at year-end 1989/90 (year-end issue by the Federal Government).

The Bundesbank, via fine-tuning of short-term rates, has nudged interest rates down by keeping the benchmark for repurchase transactions below 8.9 per cent. This prompted many investors to "jump on the bus" quickly in anticipation of a further key-rate cut. This inevitably led to temporary overshoots, so that the market paused repeatedly to catch its breath. But the general direction is clear: All signals are pointing to a downward trend in interest rates, although we should not forget that rates have already fallen quite substantially. The average interest-rate level has dropped by just over one percentage point since early September.

The expectation of lower interest rates has been underpinned by the economic environment, i.e., the economy's marked weakening. On the other hand, inflation is still too high and money supply growth too fast (although opinions as to its implications for monetary policy differ). The fact that the Bundesbank has nevertheless led interest rates lower through fine-tuning is no coincidence. When it became ever more obvious that the uncompromising money squeeze would do almost irreparable damage both at home and abroad, the Bundesbank felt compelled to relax its policy at least to some extent.

Resistant but effective

The US and Japanese central banks, whose monetary policies had exclusively been geared to fighting inflation since the mid-1980s, began to shift towards ease as early as in December 1990 and in July 1991, respectively. The Fed lowered the discount rate in seven steps from 7 to 3 per cent, and the Bank of Japan reduced it in five steps from 6 per cent to 3 1/2 per cent. Monetary relaxation in both the United States and Japan was, above all, the central banks' inevitable response to the fact that economic growth was lagging far behind expectations.

The Federal Republic of Germany, where growth estimates are steadily revised downwards, is playing catch-up with

the other major industrial nations. The Bundesbank is also making allowance for this new situation; its response, though hesitant, is nevertheless quite effective. The average yield on public bonds dropped from 8.33 per cent in early September

to 7.23 per cent on 26th October. This sharp drop in the public bond yield can be read as a move by the markets in anticipation of the cut in the key rates expected to be made in the foreseeable future.

The potential for further cuts, however, is limited. This, if for no other reason, because of the inflation rate, which - though fairly comfortably in the three per cent range at present - is poised to rise above four per cent again early next year when the value-added tax is raised from 14 per cent to 15 per cent. Inflation is expected to keep at this level until spring. The temporary acceleration of prices will also be taken into account by the Bundesbank in the conduct of its monetary policy.

And another thing that should not be overlooked: Although across-the-board yield inversion, from money-market yields to the long-term bond yield, is now a thing of the past, there is still a reverse yield gap between short-term (maturities of up to one year) and long-term yields. Short-term rates would therefore have to fall at a faster rate than, for example, the ten-year bond yield. In other words, a drop in the long-term yield would have to

be accompanied by an even deeper drop - induced by a determined key-rate cut by the Bundesbank in money - market rates, which also include the rate for three-month money.

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Bayerische Landesbank

Argentinian oil company quintuples net profits

By John Barham in Buenos Aires

YPF, Argentina's national oil company, has reported 1991 net profit of \$245m, more than five times its income the year before, despite a heavy fall in sales revenues.

Sales fell to \$4.03bn from \$5.17bn the year before, although the two figures may not be directly comparable.

YPF is due to be privatised in 1993. Its sharply-improved performance is due both to a radical downsizing to prepare it for sale and to tighter management. A YPF official said the 1991 accounts had been held up by congressional delay

in approving the YPF privatisation bill, which became law last month.

The company has shed its marginal oilfields and is selling off loss-making subsidiaries, ranging from a tanker fleet to part of its refinery capacity.

The government also sacked YPF's previous politically-appointed management and handed control over to oil industry professionals.

Mr Jose Estenssoro, YPF president, has tripled reserves, cut operating costs by a quarter and boosted oil output by 15 per cent. He also halved the workforce at a cost of more than \$600m, financed entirely out of cash-flow.

هكمان النمل

INTERNATIONAL COMPANIES AND CAPITAL MARKETS

Indian group launches global equity offering

By Sara Webb

GRASIM Industries, the Indian cement, textiles and fibre manufacturer, has launched a \$90m global equity offering. It is the second Indian company to tap the international equity markets this year, and a stream of other Indian names are expected to launch international offerings in the coming months.

Grasim's share offering has had a bumpy start. The deal was originally scheduled for June, but lead managers Citicorp and Merrill Lynch were forced to pull the issue as the unfolding drama of the Indian financial scandal halted trading on the Bombay stock

exchange. The Bombay exchange remained shut for several days, and the lead managers said they were reluctant to proceed with the issue during the traditionally quiet summer months.

In addition, some international investors expressed annoyance at the way in which Reliance Industries, the first Indian company to tap the capital markets, conducted its international offering in May. Shares in Reliance suffered a sharp fall after the global offering, and many investors were annoyed when Reliance increased the size of the issue from \$100m to \$150m, as this reduced the opportunities for investors to make gains.

Grasim priced its offering on Friday at \$12.95 per GDS - representing one share with a nominal value of Rs10 - and at a discount of 18 per cent to the price of Grasim shares trading in Bombay. Citicorp said it was quoting the shares at \$13.00 to \$13.25 yesterday, compared with a trading price in Bombay equivalent to \$15.09.

The issue has been sold mainly to emerging market funds from the US, London and Hong Kong, and to wealthy non-resident Indian investors.

Grasim, which is part of the Birla group, will use the proceeds to help expand its viscose staple fibre and cement operations.

Brighter prospects for Bond creditors

By Bruce Jacques in Sydney

BOND Corporation, former flagship of Australian entrepreneur Mr Alan Bond, yesterday changed its name to Southern Equities Corp. and gently raised creditors' hopes.

Mr Ian Ferrier, joint administrator, said he was optimistic that the company could raise sufficient funds to meet a repayment to creditors due before the end of the year, forestalling liquidation.

Mr Ferrier, who has been administrator of a scheme of arrangement at the former Bond Corp. since late 1991, nearly a year after Mr Bond was forced to resign as chairman, told the annual meeting in Perth that the company's future depended on its ability to realise assets quickly.

The company's main asset is a damages claim against the West Australian government over a failed petrochemical plant. Other assets include property around Perth.

Meanwhile, the Federal Court in Sydney has brought down a judgment which could give the trustee of Mr Bond's superannuation fund access to the assets of the fund. It court found in favour of the fund's trustee, Mr Robert Ramsay, who had sought access to the fund. Investors Retirement Fund, on behalf of creditors.

Shares in joint venture companies in the Papua New Guinea gold mine in Papua New Guinea (PNG), were heavily sold off on Australian stock exchanges yesterday after weekend news that the PNG government was seeking increased equity in the operation.

The mine is owned 30 per cent each by Placer Pacific, Renison Goldfields Consolidated and Highlands Gold, but PNG's prime minister, Mr Parris Wingit, has stated he intends to lift the government's equity from 10 to 30 per cent. Shares in all three Australian listed partners hit lows for the year, with Placer shares down 18 cents to \$1.27, Renison off 18 cents to \$2.71 and Highlands losing 16 cents to \$3.75 cents.

Itoman ends half-year in the red

By Robert Thomson in Tokyo

ITOMAN, the scandal-tainted Japanese trading house, reported a pre-tax loss of ¥8.5bn (\$68.5m) for the first half as its executives yesterday signed a merger agreement with the Sumitomo group that will dissolve the company in March.

The trading house, which made a profit of ¥1.5bn for the six months to September, said sales fell 10.2 per cent to ¥265bn, while a ¥39.7bn provision for loan losses led to an after-tax loss of ¥48.6bn.

Itoman, founded in 1883, is the best-known company to fall victim to the collapse of Japan's financial bubble. The company was undermined by a

mid-1990s diversification into stock and property speculation, and by massive purchases of art works whose prices also plunged.

The provision for loan losses is to cover loans to Itoman Finance and a string of other, financially-troubled, subsidiaries which were the vehicles for some of the company's unwise excursions into the resort market and property-related lending.

For the full year, Itoman's last year of existence, the company expects sales of ¥540bn, down 6.3 per cent, and a pre-tax loss of ¥17bn, against a profit of ¥1.5bn last year.

More write-offs and provisions will lead to an after-tax loss of ¥90bn, following a

profit last year of ¥23.4bn.

At the close of the year, Itoman will be absorbed by Sumikin Bussan, a metal trader and a member of the Sumitomo group, which has taken responsibility for cleaning up the mess at the trading house. Itoman still has an extensive international network, and is strong in Asian trade in food, textiles and machinery, providing the unlisted Sumikin with a far broader business base.

Under the agreement signed yesterday, five Itoman shares will be swapped for one Sumikin share, and the Sumitomo company will take control of all Itoman employees in March.

In the meantime, Itoman will attempt to sell its Osaka headquarters to cover some of its

outstanding debts and those of its ailing subsidiaries.

Sumikin Bussan is an affiliate of Sumitomo Metal Industries, a core company of the Sumitomo keiretsu, or corporate group. Sumitomo Bank was a lender to Itoman, and had transferred staff to the trading house during the era of excess in the late 1980s and, later, in a vain attempt to salvage the debt-stricken company.

At the height of its speculative life in 1990, Itoman was estimated to have outstanding debts of ¥1,300bn, and the troubles at the trading house were a cause of the fall of Mr Ichiro Isoda, forced to resign that year as the chairman of Sumitomo Bank.

ABSA boosts interim dividend

AMALGAMATED Banks of South Africa (ABSA), South Africa's largest banking group, yesterday announced a 14 per cent advance in net earnings to R293.8m (\$97m) for the six months to September, Renter reports from Johannesburg.

Earnings per share rose from 45.4 cents to 51.9 cents, and the bank is stepping up its interim dividend from 15.5 cents to 17 cents a share.

ABSA was formed in 1991 when United Building Society,

the country's largest building society group, acquired the assets of three major banking groups - Allied Group, Volkskas Group and Sage Financial Services.

Earlier this year, ABSA acquired Bankorp Holdings (Bankorp), another South African bank, for R1.3bn.

ABSA said a year-on-year comparison of income was completely comparable as the September 1992 results took into account the contributions of Bankorp.

Mr Herc Hefter, chairman, said the group was expected to continue to perform satisfactorily in the current six months, even though no significant economic recovery was anticipated.

Group had debt provisions increased 91 per cent to R420.1m at September. The increase came from the application of provisions for all advances acquired through the Bankorp merger and the prolonged recession, Mr Hefter said.

Samsung to list subsidiary on Budapest bourse

By John Burton in Seoul

SAMSUNG Electronics' Hungarian subsidiary is to list its shares on the Budapest bourse early next year - the first time a local incorporated subsidiary of a Korean company has issued stock on a local exchange, according to Samsung.

Foreign borrowings by Korean companies are tightly regulated by Korea's Ministry of Finance, although they are usually allowed to raise funds abroad for foreign subsidiaries.

Kuwaiti banks to raise capital by rights issues

COMMERCIAL Bank of Kuwait and al-Ahli Bank of Kuwait are raising new capital through rights issues in an effort to expand liquidity and improve capital ratios, Renter reports from Kuwait.

Commercial Bank will offer shares worth KD30.55m (\$101m) on a three-for-four basis. The group will issue more shares worth \$4m as well as any shares which the shareholders do not offer to buy.

The financing moves will raise the bank's paid-in capital to \$317m from \$181m.

The share is expected to be priced at a 30 per cent premium on the nominal price of the shares.

The rights offer will start within a few days and last one month.

Al-Ahli Bank is to increase its capital to KD75.56m (\$252m) from KD50.37m by giving shareholders the right to new shares on a one-for-two basis. The al-Ahli issue is an earlier stage than that of Commercial Bank. It is awaiting formal approval by the government and publication in the official gazette.

Plan for industrial park in China

By Kieran Cooke in Kuala Lumpur

LIEM Sioe Liong, controller of Indonesia's biggest business group, is teaming up with Singapore government companies to develop an industrial park in China.

The first phase, costing an estimated \$190m, should be completed by early 1994.

Mr Liem heads the Salim group, a conglomerate with an estimated annual turnover of more than \$8bn. The group is involved in a range of activities, from cement to property.

He will team up with two Singapore state companies, Singapore Technologies Industrial Corp and Jurong Environmental Engineering, to develop, supervise and market the industrial park. It is situated in Fujian province, on China's coast.

Two of Singapore's biggest listed companies, United Industrial Corp (UIC) and its



Liem Sioe Liong: Teaming up with Singapore groups

subsidiary, Singapore Land, are involved in the project.

Also participating is Mr Wee Cho Yaw, head of United Overseas Bank (UOB), one of the island republic's top banks.

Mr Liem has had a controlling stake in UIC since 1991. Earlier this year he sold a 9.9 per cent stake in UIC to the UOB.

Mr Liem has been actively pursuing projects in several Asian countries and has a considerable financial presence in Singapore.

Singapore has recently been urging its generally cash-rich companies to be more outward looking and invest overseas, particularly in China's fast-expanding economy.

The Singapore government's Economic Development Board (EDB) said the Fujian province industrial park would attract light and medium industries from Taiwan, Singapore, Hong Kong and Japan, as well as multinational corporations.

The EDB added that the park would provide investors with a low-cost manufacturing centre for exports and a base for sales into China's growing domestic market.

Pemex signs \$100m trade finance facility

By Stephen Fidler

PETROLEOS Mexicanos, Mexico's state-owned oil company, has signed a \$100m trade finance facility with a group of international banks.

Bankers say the financing, led by ANZ International Mer-

chant Banking and Chemical Bank, is the second syndicated loan facility signed by Pemex since Mexico's debt rescheduling in 1992. The first was a \$100m trade financing facility this year led by Chase Manhattan.

The maximum margin of the new facility - to finance the import or to prefinance exports of oil products - is 7.5 point over London interbank offered rates (Libor). The borrower can also use the sterling bankers' acceptance market, which might mean below Libor funding if swapped into dollars.

Interest in Turkish food sector rises

By John Murray Brown in Istanbul

CORN PRODUCTS, the US group which owns the Knorr brand name, has bought out its local Turkish partner in the latest move by foreign companies to move into Turkey's food and beverage industry.

The US company paid \$5.5m for 40 per cent of Besen, owned by Koc Holding group, Turkey's largest industrial company. Koc is disposing of a number of interests to focus on core activities like motor and consumer electronics.

Bankers say there is a growing foreign interest in the Turkish food and beverage market, notably the manufacturing, retail and distribution sides. Unilever recently acquired control of the Komili edible oils group after a fierce battle for market share. Cargill of the US purchased Yanikoy, a local glucose manufacturer.

In food retailing, Koc has established two outlets in Istanbul with Prisunic, the French food stores company. Carrefour, the French hypermarket group, is also considering investment in Turkey.

Turkey's privatisation agency offered in November to sell its 93 per cent share in Gima, the state-owned chain of food stores.

This announcement appears as a matter of record only.



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October 1992

Prices for electricity determined for the purpose of the electricity pooling and in England and Wales.

Period	Unit	Price	Unit	Price
1/2 hour	£/MWh	£/MWh	1/2 hour	£/MWh
0000	17.87	20.32	0000	20.32
0100	24.11	22.17	0100	22.17
0200	24.11	22.81	0200	22.81
0300	24.11	22.81	0300	22.81
0400	24.11	22.81	0400	22.81
0500	24.11	22.81	0500	22.81
0600	24.11	22.81	0600	22.81
0700	24.11	22.81	0700	22.81
0800	24.11	22.81	0800	22.81
0900	24.11	22.81	0900	22.81
1000	24.11	22.81	1000	22.81
1100	24.11	22.81	1100	22.81
1200	24.11	22.81	1200	22.81
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2100	24.11	22.81	2100	22.81
2200	24.11	22.81	2200	22.81
2300	24.11	22.81	2300	22.81
2400	24.11	22.81	2400	22.81

Republic of the Philippines

US\$5,313,000 Series 1992 A Floating rate bonds 2010

US\$691,465,000 Series 1992 B Floating rate bonds 2009

The A Bonds will bear interest at 4.75% per annum for the period 1 December 1992 to 1 March 1993. Interest payable on 1 March 1993 per US\$1,000 note will amount to US\$11.88.

The B Bonds will bear interest at 4.75% per annum for the period 1 December 1992 to 1 June 1993. Interest payable on 1 June 1993 per US\$1,000 note will amount to US\$24.01.

Agent: Morgan Guaranty Trust Company

JPMorgan

Halifax Building Society

Floating Rate Loan Notes 1996

For the three months period from 30 November 1992 to 26 February 1993 the Notes will bear interest at the rate of 7.5625 per cent. per annum.

The Coupon amounts will be £91.16 per £5,000 Note and £911.64 per £50,000 Note, payable on 26 February 1993.

Morgan Grenfell & Co. Limited Agent Bank

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AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED

Starting Floating Rate Notes due 1997

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from November 26th, 1992 to February 26th, 1993, has been fixed at 7.375 per cent per annum.

On February 26th, 1993 interest of sterling 92.95 per sterling 5,000 nominal amount of the Notes, and interest of sterling 494.73 per sterling 25,000 nominal amount of the Notes, will be due against Coupon No. 33.

Swiss Bank Corporation
London
Reference Agent

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FT SURVEYS

CHEMICAL NEW YORK CORP

US\$300,000,000 FLOATING RATE SENIOR NOTES DUE 1999

In accordance with provisions of the Notes, notice is hereby given that for the interest period from 30 November 1992 to 31 December 1992 the Notes carry an interest rate of 5 1/4% per annum.

The interest payable on the relevant interest payment date 31 December 1992 against coupon no 07 will be US\$45.21 per US\$100,000 Note.

Chemical Bank
Agent Bank

First Chicago Overseas Finance N.V.

U.S. \$100,000,000

Guaranteed Floating Rate Subordinated Notes due 1994

For the three months 30th November, 1992 to 26th February, 1993 the Notes will carry an interest rate of 5 1/4% per annum with a coupon amount of U.S. \$12.33. The relevant interest payment date will be 26th February, 1993.

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Notice to the Holders of ENTE NAZIONALE PER L'ENERGIA ELETTRICA (ENEL)

Italian Lira 400 Billion Floating Rate Notes Due 1999

Coupon N° 7 for the period November 30, 1992 to May 28, 1993 will be payable starting May 28, 1993 at the rate of 13.60%.

ITL 338.111, per note of ITL 5,000,000 Nominal

ITL 3.381.111, per note of ITL 50,000,000 Nominal

November 27, 1992
SANPAOLO-LARIANO BANK S.A.
Luxembourg, Agent Bank

U.S. \$50,000,000

CRÉDIT D'ÉQUIPEMENT DES PETITES ET MOYENNES ENTREPRISES

Undated Subordinated Step-Up Floating Rate Notes

For the interest period from November 30, 1992 to May 28, 1993 the rate has been determined at 5 1/4% per annum. The amount payable on May 28, 1993 per U.S. \$10,000 principal amount of Notes will be U.S. \$257.50.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

CHASE

هيك من القهر

COMPANY NEWS: UK

Scottish Power shows 16% advance to £95m

By Michael Smith,

THE CHIEF executive of Scottish Power forecasts real increases in dividends of 5 per cent a year for the next two years as his company reported a 16 per cent rise in interim pre-tax profits.

Mr Ian Preston's comments and the profits rise of £35m for the six months to September 30 helped the shares to rise 2p to 221p. Some analysts revised their forecasts for the full year upwards, with average expectations at around £300m.

Profits before tax in the half year were achieved after a net provision of £13.3m taking in a debit of £23m for reorganisation and restructuring and a £9.7m credit for a re-assessment of energy losses.

The re-organisation costs include severance and early retirement payments to cut the workforce further. It has fallen from 9,500 at privatisation to about 8,300 and Mr Preston said there were opportunities for further reductions.

Operating profit per employee in the half year was 28.5 per cent up on the 1991 first half.

For the six months earnings per share after the exceptional items were 8.47p, an increase of 6.7 per cent. The interim dividend is 3.72p, a 10.1 per cent increase.

Turnover was up 6 per cent at £634.8m with total unit sales 2.3 per cent ahead. However the company said that weather apart, unit sales were flat and full year growth was likely to be 0.5 to 1 per cent. The recession was starting to have an effect, said Mr Preston.

Sales of electricity to England and Wales was £36.5m in the first half, an increase of 6.7 per cent, the company said.



Ian Preston: rebates for small customers will range from 25 to £15

The company will boost its capacity to distribute electricity to England and Wales by over 70 per cent as the interconnector is upgraded to handle 610 megawatts by the end of 1993 instead of the present 350.

Capital expenditure this year is expected to be about £130m, up on the normal £100m to £110m, largely because of the cost of improving the interconnector.

Gearing was about 1 per cent at the end of the half. This will rise by the end of the year but the company said it would be less than the 18 per cent at the end of last year.

Mr Preston said the retail operation made an operating profit of £2m in the half year, about the same as for the whole of last year. In electrical

contracting the company was benefiting from a renegotiation of terms and conditions. Basic salaries in the division had fallen 10 to 20 per cent, although performance related pay arrangements meant that in some cases earnings were higher.

The company has invested £10m in a fibre optic system, although it said it was not in the business of setting up a rival telephone user to BT. It wanted a niche market aiming for bulk transfer of data to companies including financial services institutions.

The company said average rebates for small customers, arising from inflation being lower than expected in the year to October, will range from £5 to £15. This will amount to about £20m.

Few mourn as USM heads for scrapyard

There will be few mourners for the Unlisted Securities Market, assuming the Stock Exchange decides to dismantle it following the consultative paper due out at the end of this year.

"The body has been around for a while," says Mr John Houlihan, of Hoare Govett's small companies team. "Today's news is just a recognition that we have to go to the burial service."

Mr Houlihan's views appear to be shared by many small company observers and executives. "Any company worth its salt has tended to go for a full listing as soon as possible," says Mr Lawrence Marsh, an analyst at the small company specialists, Winterlood.

However, there might be a few reasons to think twice about merely thrusting smaller

companies from the USM onto the main market. "The USM provided a universe where people could easily look to invest in smaller companies," says Mr Marsh. "The Stock Exchange could address that issue better."

Some companies also fear being swamped in their individual sectors. "On the USM, although small, we were able to stand out as a company going forward," says Mr Ashley Martin, group financial controller of the media buying group, CIA.

"There is a danger that we could get lost in the bigger crowd," he adds.

For those who have made the transition recently, there is no doubt that a full listing has offered greater benefits. For example, Metal Bulletin, one of the first to join the USM in the early 1980s, has not looked back since moving to the main market in July.

"Going round the City one always had the feeling that being USM you were second class," says Mr Tom Hempenstall, Metal Bulletin's chief executive. "You were not taken as seriously as you were in the 1980s."

That has all changed since leaving the USM. In fact, Metal Bulletin's market value has gone up by 10 per cent since joining the main market - its share price rising from 214p to 238p in that period - although

Mr Hempenstall is reluctant to attribute that increase merely to the move.

The transition from the USM to the main market is expected to be almost painless, with most of the older USM companies already meeting many of the requirements for a full listing. Nor is cost expected to be a barrier.

In recent years, the cost differential between coming to the USM as opposed to the main market has virtually disappeared. Metal Bulletin paid £50,000 to make its move.

Furthermore, adoption of a European Community directive in the autumn will mean those companies moving from a

junior to a main market will only have to file abridged listing particulars. This will cut the costs even more.

The Stock Exchange is also likely to give between one and two years to make the transition.

This will allow a company to make the move when financial details will already have been prepared anyway - for example, when proposing an acquisition or publishing annual results.

It is unlikely that many USM-quoted companies will choose not to move to a full stock market listing. If anything, some have put off the transition out of a vague loyalty to the market which gave them their start.

"We are very happy with the move," says Mr Hempenstall. "We are just sorry we did not do it earlier."

Isosceles may consider a refinancing

By Maggie Urry

A PROPOSAL for a debt-for-equity swap is being drawn up by Isosceles' advisers which could be put to the board of the highly-gearred food retail group in the next week or so.

Rumours that Isosceles, which owns the Gateway chain in the UK, was considering a third rearrangement of its financial structure have been circulating since the second restructuring was signed in early October. Isosceles said that trading was difficult and it was making every effort to maximise Christmas sales. It said it was not in breach of any of its banking covenants, which were reset in the financial restructuring approved in October.

It said: "We are reviewing the trading strategy at Gateway following the management changes there." Mr Bob Willett, who was chief executive of Gateway, left in October. "In the light of this review and our view of trading for the next financial year, we will then consider whether any steps need to be taken with respect to the financing of the company."

Flotation benefits bolster Kenwood

By Richard Gourlay

KENWOOD Appliances, the kitchen equipment company, yesterday reported a 10 per cent fall in interim operating profits after difficult trading conditions in July, the month after the group floated on the Stock Exchange.

At the pre-tax level profits in the six months to September 30 increased from £3.11m to £3.89m as the group benefited from a much lower interest charge after the float. The result was struck on sales marginally down at £45.3m. Operating margins were one percentage point lower at 11.6 per cent.

Earnings per share, on a pro-

forma basis, were down from 10.4p to 9.2p. The company is paying a 1.5p interim dividend.

Mr Tim Parker, chief executive, said Kenwood was hoping to pursue a progressive dividend policy and cover the payment 2.5 times. Had it been paying a dividend in the year to March 1992 it would have been 7.5p.

Sales in the UK market, which account for about a third of the total, held up with the introduction of new models. Sales of the Kenwood Chef, on which the company was originally built, remained firm and sales of a new Ultrascreen electronic water filter had a good early response.

In Scandinavia sales contin-

ued to be depressed, but sterling's depreciation before and after retreat from the ERM had benefited margins as Kenwood invoices in foreign currencies.

COMMENT

After October's profits warning, Kenwood's trading slide has halted - it is now just another company selling quality products to a public that has lost the appetite to consume. Shareholders can thank the Chancellor's sterling devaluation without which full year profits would have been £1.4m lower. It is difficult, however, to see where else exciting growth will come from in the short term or how the com-

pany is to return to a premium rating. Kenwood will enjoy any recovery in the UK - perhaps more than purveyors of larger ticket consumer goods - as it has strong market position and brands. But who knows when that recovery will be. China holds out more hope since Kenwood acquired cheap manufacturing capacity and an entrée into the local market with the acquisition of Tricom. But that, too, will have long term rather than immediate benefit. Nevertheless, with full-year profits forecast at £9.5m, or 17.2p of earnings, there is probably room for price recovery given the kicker Kenwood should continue to receive from currencies.

Contract boosts Manders' shares

By Peter Pearce

SHARES IN Manders (Holdings) rose 20p to 221p on news that the paints, inks and property group which fought off a hostile £86m bid from rival paint-maker Kalon in August, had won a contract to supply own-brand paint to the

Wickes Group, the DIY multiple.

Mr John Gerry, managing director of Wickes Retail, said that paint was a major product category for the 67-store chain.

Wickes had chosen Manders "to ensure competitively priced, high volume and qual-

ity production".

Mr Roger Akers, Manders' chief executive, said that Wickes had embargoed publicity on both how long the contract would run and how much it was worth because it was sensitive about that information as far as its competitors were concerned.

Thames gets boost from SelecTV

By Raymond Snoddy

SELECTV, the independent production company responsible for hits such as *Birds of a Feather* is moving its production base from Elstree Studios to the Thames Television complex at Teddington.

The decision is a significant boost to Thames as it tries to build up its non-broadcasting business in advance of this month's loss of its ITV licence. The SelectV contract, worth at least £1m a year in produc-

tion facilities is the largest won by Thames so far.

SelectV decided to give up on Elstree after trying unsuccessfully for two years to buy the studios from its present owners Brent Walker.

Mr Michael Pilsworth, director of UK operations for Select said the facilities at Elstree had been progressively reduced to cut costs.

"The difference between a warehouse and a television studio is show business. They took all the show business

out," Mr Pilsworth said yesterday.

If Thames succeeds in raising the money to go ahead with the new Channel 5 - the deadline is this Friday - it could become a broadcaster again and might lose its status as an independent producer. A joint venture with Select could then be a useful way of keeping part of the benefit of being classed an independent producer. ITV has to buy at least 25 per cent of its programmes from the independent sector.

Asprey rises to £11.2m on lower margins

ASPREY, the USM-quoted jewellery group which has expanded rapidly through acquisition in the last couple of years, lifted pre-tax profits from £10.9m to £11.2m in the six months to September 30, writes Peter Pearce.

Mr Naim Attallah, previously joint managing director and chief executive since the beginning of September when the group reorganised its management structure, said he had no intention of going down the Ratners route.

He said the group's accounting was "very conservative", explaining that with acquisitions - the most recent of which was Watches of Switzerland for £23.2m in June - the group assessed stocks "for the worst possible circumstances". He had expected WOS to be a drain on Asprey's resources, but it was serving the loan taken out for the acquisition, and making a profit.

Group turnover rose to £60.2m (£49.2m), with a contribution of about £5m-£6m from WOS. Although margins had slipped, Mr Attallah said the rise in sales was important to absorb the increased overhead. Earnings rose by 0.1p to 6.97p and the interim dividend is maintained at 1.1p.

Standard Chartered to dispose of joint venture

By John Gapper, Banking Correspondent

STANDARD Chartered yesterday announced the proposed sale of its 50 per cent stake in Chartered WestLB, the London-based international merchant bank jointly owned by Standard Chartered and two German banks.

The stake was sold to WestLB (Europe) UK Holdings, which is 75 per cent owned by Westdeutsche Landesbank and 25 per cent owned by Südweddeutsche Landesbank.

Standard Chartered will be paid £26.3m plus a dividend of half the earnings of Chartered

WestLB for 1992, and a share of dividends for three years after that.

The move - if approved by the Bank of England - will complete the disposal of what was Standard Chartered's London-based merchant bank.

It will be left with merchant banking arms in Singapore, Hong Kong and Zimbabwe.

Mr Rodney Galpin, chief executive, said the transaction reflected a re-focussing of Standard Chartered businesses to concentrate capital on core activities.

It did not affect the commercial banking relationship with WestLB.

No referral for Tomkins/RHM bid

By Richard Gourlay

THE AGREED bid by Tomkins for Ranks Hovis McDougall, will not be referred to the Monopolies and Mergers Commission, the Secretary of State for Trade and Industry said yesterday.

The announcement came as Tomkins' shareholders were deciding on whether to take up their part of the £653m rights issue which will partially pay for the acquisition.

Tomkins share price closed down 4p at 228 1/2p, well clear of the 200p rights issue price. Tomkins advisers are expected to announce today how much of the rights issue was taken up.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total for year
Asprey	1.1	Jan 27	1.1	-	4.86
Borthwick	0.5	Jan 29	0.5	-	1.1
Crown Eggless	2.5	Jan 4	2	-	6
East Surrey	4.1	Jan 16	3.58	-	6.56
EPN Income	1.2	Feb 5	1.2	-	4.575
European Colour	0.275	Jan 11	0.25	-	0.65
Greene King	3.7	Feb 5	3.7	-	11.6
Harris (Philip)	2.2	Jan 25	2	-	6.25
HL	1.55	Feb 3	1.5	-	4.5
Kenwood	1.5	Feb 26	-	-	-
Leigh Interests	2.46	Jan 29	2.46	-	7.83
Merrydown Wine	1	Jan 18	0.89	-	6.22
Oceanic Int Corp	1.5	Jan 25	1.5	-	11
Scottish Power	3.72	Mar 12	3.38	-	10.13
United Drug	4.85	-	4.4	-	6.25
Vitac	0.125	Jan 13	0.1	-	0.3
Wood (SW)	0.5	Mar 30	nil	-	0.25

Dividends shown pence per share net except where otherwise stated. ↑On increased capital. \$USM stock. *Irish currency

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COMPANY NEWS: UK

How the endless rise of Harland Simon ran out of fuel

ON TUESDAY February 11 Mr Roy Ashman, chairman of Harland Simon, the control systems and imaging group, finally admitted his run of luck was over.

At a board meeting that day it became clear that the company's years of profits growth, built on successful products, but some highly questionable financial procedures, were past. Harland issued a warning which spoke of an expected "significant fall in profits". Its shares collapsed from 500p to 253p and Mr Ashman resigned.

Faced with a crisis of confidence among customers and shareholders, Harland fell deeper into trouble and by this September its shares were suspended. One month later receivers were appointed. The extraordinary rise of Harland Simon was over.

Harland's main business was manufacture of process control equipment, especially for the newspaper industry. Its products were well regarded and sold to several national newspapers, including the Telegraph group, News International and Financial Times.

Pre-tax profits rose from £5.5m in the year to March 31, 1989 to £8.3m in 1990 and £10.5m in 1991. In the weeks leading up to the profits warning, analysts expected Harland to make profits of £12.5m for the year to March 1992. But it announced losses of £5.3m.

Mr Ashman, who did not return telephone calls seeking interviews for this article, co-founded the company and is described by former colleagues as a dealmaker who left details to others. He gained the confidence of the City, which was impressed by his ability to explain technology in simple terms. Harland was a stock market premium and outperformed the FT-A All-Share index by 200 per cent between 1988 and the profit warning.

According to former employees, he was an optimist who believed the plaudits awarded him in the City. But in the quest for yet higher profits, Harland became dependent on orders from major shareholders. When these sold out, Harland was unable to sustain orders and turned to questionable financial practices.

"He got absorbed by his own aura and got deeper and deeper in trouble," a former colleague said. Documents in the possession of the Financial Times provide evidence that:

- Harland altered a large customer order so profits could be taken earlier than allowed by accounting regulations.
- executives misled investors about Harland's relationship with Perfect Information Limited (PIL), a loss-making information company.
- Harland overcharged for equipment sold to PIL which was then sold and leased back from banks at the inflated value.
- two executives lodged the accounts of a subsidiary at Companies House against the wishes of the subsidiary's managing director, who said a board meeting was not validly convened, as required by the Companies Act.

Harland was floated in 1987. In the mid 1980s a major source of business was Mirror Group Newspapers, then controlled by Mr Robert Maxwell. At the same time, Mr Maxwell's Pergamon was a Harland shareholder, owning 28 per cent by August 1988.

Mr Nadir was again one of Harland's main customers. Newspapers such as Mr Nadir's Istanbul-based Gunaydin placed substantial orders with Harland for process control and imaging systems.

In 1990 Mountain Dew and Mr Ashman set up News Cuttings Bureau (NCB), a company that later changed its name to PIL. Mountain Dew owned 80 per cent of NCB while Mr Ashman and Harland each owned 10 per cent.

In late March 1990, just before Harland's year end, NCB ordered £3.8m of equipment from Harland. The transaction was booked in Harland's 1990 accounts, generating oper-

Angus Foster reports on the questionable methods behind the group's collapse

ating profits of £2.5m. Helped by this profit boost, Harland successfully completed a rights issue in July to raise £13.5m. Mountain Dew used the opportunity to sell its stake in Harland in September 1990 for a profit of nearly £5m. Its shares in NCB were sold to Mr Ashman and Harland, so that each owned 50 per cent.

Harland's links with Mr Maxwell and Mr Nadir were well known but their importance was not fully appreciated by shareholders.

"Harland kept beating our profit estimates. Looking back, the deals with Maxwell and Nadir were either fortunate coincidences or extremely clever forward planning," one shareholder said.

By March 1991, with no large shareholder to place orders, recession began to take its toll. With its financial year drawing to a close, Harland told its subsidiaries to find orders. According to a former employee, "there was always a problem at the year end, but Roy [Ashman] always seemed to pull a rabbit out of his hat".

On March 25, PIL director Mr Neil Smart wrote to Harland Simon Library Systems ordering £2.4m of equipment. Mr Smart's order was doctored by Harland. A second letter, written subsequently but back-dated to March 25, removed a paragraph that mentioned timings for delivery, and changed PIL's payment terms. The letter, found in PIL's files some months later, was purportedly signed by Evelyn Child, on behalf of Mr Smart. Ms Child was Mr Ashman's personal assistant, and had no responsibility for PIL or Mr Smart.

According to former Harland employees, this second letter was to help convince Harland's auditors, Price Waterhouse, that profit from the order could be taken in 1991. These employees said taking profits early happened on other occasions.

Harland booked about £1.6m profit from the deal, even though none of the equipment could have been prepared, delivered and invoiced in the six days before the year end.

Equipment sold to PIL was also overpriced, sometimes by up to 50 per cent. Earlier this year a group creditor asked a specialist computer company to value a system supplied by Harland to PIL. The company's conclusion was: "The system was grossly overpriced."

In 1990 and 1991 Harland sold equipment to PIL for £7.8m. According to a bank involved, the list price was £3.5m. Harland therefore booked at least £4m of clear operating profit – a 50 per cent margin compared with about 14 per cent for the business overall.

On one occasion in 1991, a computer with a list price of £250,000 was sold by Harland to PIL for £400,000. The equipment was then sold to and leased back from a leading bank. The bank only checked on the value of the equipment once Harland's problems became public.

Harland did not consolidate PIL, even when it increased its stake to 50 per cent, because the stake was classified as a short-term holding in its accounts. In summer 1991, Harland told shareholders it had disposed of the investment.

Harland paid the Swiss company Oerlikon Bührle a nominal Sfr5 for Contraves, a loss-making drive company. According to Harland, Oerlikon agreed in return to invest £2.45m in Sandford, a Liechtenstein trust, which in turn invested the money in PIL for a 54 per cent stake.

But Oerlikon has repeatedly said it made no money available. Price Waterhouse qualified Harland's 1992 accounts because it could not establish ownership of Sandford. Sandford's trustee, Prince Michael von Liechtenstein, refused to comment.

Sandford held the 54 per cent stake in PIL, but documents with the FT suggest Harland retained control of PIL throughout. Until January this year, five months after Harland claimed to have relinquished control of PIL and Mr Ashman stepped down as a director of PIL, Mr Ashman was the sole signatory on PIL's bank account.

After Mr Ashman resigned from Harland in February, PIL's bank mandate was changed to allow any two signatories from PIL's three directors. But two directors, Mr George Neophitou – appointed in February – and Mr John Stobart, were Harland executives. Harland also remained sole guarantor for two equipment leases, worth more than £4m, taken out by PIL.

Contraves was to play a large part in Harland's downfall. It continued to lose money and by last December Mr John Redshaw, managing director, admitted privately that Contraves had much higher borrowings than previously thought. Following Harland's profits warning, and more rigorous accounting policies, Harland made provisions of £5.22m to cover Contraves.

By December, Harland had order and cashflow problems. Mr Ashman and Mr Redshaw met with other executives and discussed wage freezes and redundancies. In one meeting, Mr Ashman said: "I don't think Christmas will come this year." On December 12 Harland released an optimistic interim statement with a 16 per cent profit increase. The company said it was weathering recession well and had secured good orders.

Problems mounted through January as cash drained out into Contraves and orders were scarce. Yet Harland continued to give upbeat briefings.

On February 10, the day before the board met to agree on a profits warning, Mr Ashman met with one institution, John Govett. After the meeting, it bought 125,000 Harland shares for more than £700,000. When the profits warning was released two days later, analysts and shareholders were stunned.

Mr Ashman was quickly succeeded by Mr David Mahony, the deputy chairman of Harland and an industrial adviser to Hambros, Harland's merchant bank. But Mr Mahony failed to restore confidence and Harland's shares continued to slide. Morale, dented since the Christmas pay freeze, plunged. Customers and suppliers started asking questions.

Harland discovered it had a new problem. Systems supplied to PIL were working poorly and despite Harland's effective control over the company, PIL's managing director Mr Charles Warner-Allen started to complain.

Because of PIL's poor trading position, he wanted a statement in PIL's March 1991 accounts – which had still not been finalised – that Harland was PIL's ultimate holding company. Mr Warner-Allen argued that a March 1991 information memorandum seeking subscribers for shares in PIL – subsequently aborted – contained such a clause.

Harland refused. If it had agreed, it would have been forced to consolidate PIL's accounts. Instead, Mr Stobart and Mr Neophitou signed off the accounts in June with only a statement of support from Harland.

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Dealmaker: Harland chairman and prime mover, Roy Ashman

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Harland did not go into receivership immediately. Instead, its financial adviser, Hambros, put forward two company doctors, Sir Ian Morrow and Mr Tony McCann, to join the company's executive committee, but not as directors. Mr McCann was paid more than £5,000 a week during his short tenure.

On September 15 Hambros told Harland it was switching to weekly invoicing for its advice. In the last few weeks of September, Hambros charged Harland up to £19,000 a week for its services.

On September 11 Harland wrote to PIL saying it was withdrawing support. PIL went into liquidation and triggered the guarantee of more than £2m granted by Harland over PIL's leased equipment. The guarantee was worthless once receivers were appointed at Harland on October 23.

Several hundred employees are unsure if they will recover all their pensions. The pension fund's trustees, Mr Ashman and Mr Mahony, approved the investment of £500,000 of the fund's money in PIL. Harland said in July that the money would be returned, but it has not been repaid. When Mr Ashman left the company in February he received a £365,000 pay off, together with his full entitlement of £960,000 from Harland's £5m pension fund.

Mr Ashman, meanwhile, is attempting a comeback. Working out of an office in Milton Keynes, he and two other directors have bought Harland's control systems division from the receiver. The company is being renamed Harland Simon Limited. A former colleague said: "Roy thinks he can start all over again. He still thinks the City loves him."

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NOTICE OF REDEMPTION

To the Holders of

The Industrial Bank of Japan
Finance Company N.V.£30,000,000 11% Guaranteed Bonds Due 1995
guaranteed by The Industrial Bank of Japan, Limited
(the "Bonds")

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(a) of the Bonds, The Industrial Bank of Japan Finance Company N.V. (the "Company") will redeem £30,000,000 principal amount of the Bonds on 31st December, 1992 at the redemption price of 100% of their principal amount.

The serial numbers of the £30,000,000 principal amount of the Bonds drawn for redemption in accordance with Condition 5(a) of the Bonds are as follows:

12	182	968	1117	1901	3230	3717	3171	3659	4069	4431	4789	5232	5697
13	197	988	1118	1909	3291	3722	3179	3654	4072	4432	4794	5234	5704
14	211	1000	1120	1911	3303	3734	3181	3655	4084	4444	4806	5246	5716
15	225	1012	1122	1913	3315	3746	3183	3657	4096	4456	4818	5258	5728
16	239	1024	1124	1915	3327	3758	3185	3659	4108	4468	4830	5270	5740
17	253	1036	1126	1917	3339	3770	3187	3661	4120	4480	4842	5282	5752
18	267	1048	1128	1919	3351	3782	3189	3663	4132	4492	4854	5294	5764
19	281	1060	1130	1921	3363	3794	3191	3665	4144	4504	4866	5306	5776
20	295	1072	1132	1923	3375	3806	3193	3667	4156	4516	4878	5318	5788
21	309	1084	1134	1925	3387	3818	3195	3669	4168	4528	4890	5330	5800
22	323	1096	1136	1927	3399	3830	3197	3671	4180	4540	4902	5342	5812
23	337	1108	1138	1929	3411	3842	3199	3673	4192	4552	4914	5354	5824
24	351	1120	1140	1931	3423	3854	3201	3675	4204	4564	4926	5366	5836
25	365	1132	1142	1933	3435	3866	3203	3677	4216	4576	4938	5378	5848
26	379	1144	1144	1935	3447	3878	3205	3679	4228	4588	4950	5390	5860
27	393	1156	1146	1937	3459	3890	3207	3681	4240	4600	4962	5402	5872
28	407	1168	1148	1939	3471	3902	3209	3683	4252	4612	4974	5414	5884
29	421	1180	1150	1941	3483	3914	3211	3685	4264	4624	4986	5426	5896
30	435	1192	1152	1943	3495	3926	3213	3687	4276	4636	4998	5438	5908
31	449	1204	1154	1945	3507	3938	3215	3689	4288	4648	5010	5450	5920
32	463	1216	1156	1947	3519	3950	3217	3691	4300	4660	5022	5462	5932
33	477	1228	1158	1949	3531	3962	3219	3693	4312	4672	5034	5474	5944
34	491	1240	1160	1951	3543	3974	3221	3695	4324	4684	5046	5486	5956
35	505	1252	1162	1953	3555	3986	3223	3697	4336	4696	5058	5498	5968
36	519	1264	1164	1955	3567	3998	3225	3699	4348	4708	5070	5510	5980
37	533	1276	1166	1957	3579	4010	3227	3701	4360	4720	5082	5522	5992
38	547	1288	1168	1959	3591	4022	3229	3703	4372	4732	5094	5534	6004
39	561	1300	1170	1961	3603	4034	3231	3705	4384	4744	5106	5546	6016
40	575	1312	1172	1963	3615	4046	3233	3707	4396	4756	5118	5558	6028
41	589	1324	1174	1965	3627	4058	3235	3709	4408	4768	5130	5570	6040
42	603	1336	1176	1967	3639	4070	3237	3711	4420	4780	5142	5582	6052
43	617	1348	1178	1969	3651	4082	3239	3713	4432	4792	5154	5594	6064
44	631	1360	1180	1971	3663	4094	3241	3715	4444	4804	5166	5606	6076
45	645	1372	1182	1973	3675	4106	3243	3717	4456	4816	5178	5618	6088
46	659	1384	1184	1975	3687	4118	3245	3719	4468	4828	5190	5630	6100
47	673	1396	1186	1977	3699	4130	3247	3721	4480	4840	5202	5642	6112
48	687	1408	1188	1979	3711	4142	3249	3723	4492	4852	5214	5654	6124
49	701	1420	1190	1981	3723	4154	3251	3725	4504	4864	5226	5666	6136
50	715	1432	1192	1983	3735	4166	3253	3727	4516	4876	5238	5678	6148
51	729	1444	1194	1985	3747	4178	3255	3729	4528	4888	5250	5690	6160
52	743	1456	1196	1987	3759	4190	3257	3731	4540	4900	5262	5702	6172
53	757	1468	1198	1989	3771	4202	3259	3733	4552	4912	5274	5714	6184
54	771	1480	1200	1991	3783	4214	3261	3735	4564	4924	5286	5726	6196
55	785	1492	1202	1993	3795	4226	3263	3737	4576	4936	5298	5738	6208
56	799	1504	1204	1995	3807	4238	3265	3739	4588	4948	5310	5750	6220
57	813	1516	1206	1997	3819	4250	3267	3741	4600	4960	5322	5762	6232
58	827	1528	1208	1999	3831	4262	3269	3743	4612	4972	5334	5774	6244
59	841	1540	1210	2001	3843	4274	3271	3745	4624	4984	5346	5786	6256
60	855	1552	1212	2003	3855	4286	3273	3747	4636	4996	5358	5798	6268
61	869	1564	1214	2005	3867	4298	3275	3749	4648	5008	5370	5810	6280
62	883	1576	1216	2007	3879	4310	3277	3751	4660	5020	5382	5822	6292
63	897	1588	1218	2009	3891	4322	3279	3753	4672	5032	5394	5834	6304
64	911	1600	1220	2011	3903	4334	3281	3755	4684	5044	5406	5846	6316
65	925	1612	1222	2013	3915	4346	3283	3757	4696	5056	5418	5858	6328
66	939	1624	1224	2015	3927	4358	3285	3759	4708	5068	5430	5870	6340
67	953	1636	1226	2017	3939	4370	3287	3761	4720	5080	5442	5882	6352
68	967	1648	1228	2019	3951	4382	3289	3763	4732	5092	5454	5894	6364
69	981	1660	1230	2021	3963	4394	3291	3765	4744	5104	5466	5906	6376
70	995	1672	1232	2023	3975	4406	3293	3767	4756	5116	5478	5918	6388
71	1009	1684	1234	2025	3987	4418	3295	3769	4768	5128	5490	5930	6400
72	1023	1696	1236	2027	3999	4430	3297	3771	4780	5140	5502	5942	6412
73	1037	1708	1238	2029	4011	4442	3299	3773	4792	5152	5514	5954	6424
74	1051	1720	1240	2031	4023	4454	3301	3775	4804	5164	5526	5966	6436
75	1065	1732	1242	2033	4035	4466	3303	3777	4816	5176	5538	5978	6448
76	1079	1744	1244	2035	4047	4478	3305	3779	4828	5188	5550	5990	6460
77	1093	1756	1246	2037	4059	4490	3307	3781	4840	5200	5562	6002	6472
78	1107	1768	1248	2039	4071	4502	3309	3783	4852	5212	5574	6014	6484
79	1121	1780	1250	2041	4083	4514	3311	3785	4864	5224	5586	6026	6496
80	1135	1792	1252	2043	4095	4526	3313	3787	4876	5236	5598	6038	6508
81	1149	1804	1254	2045	4107	4538	3315	3789	4888	5248	5610	6050	6520
82	1163	1816	1256	2047	4119	4550	3317	3791	4900	5260	5622	6062	6532
83	1177	1828	1258	2049	4131	4562	3319	3793	4912	5272	5634	6074	6544
84	1191	1840	1260	2051	4143	4574	3321	3795	4924	5284	5646	6086	6556
85	1205	1852	1262	2053	4155	4586	3323	3797	4936	5296	5658	6098	6568
86	1219	1864	1264	2055	4167	4598	3325	3799	4948	5308	5670	6110	6580
87	1233	1876	1266	2057	4179	4610	3327	3801	4960	5320	5682	6122	6592
88	1247	1888	1268	2059	4191	4622	3329	3803	4972	5332	5694	6134	6604
89	1261	1900	1270	2061	4203	4634	3331	3805	4984	5344	5706	6146	6616
90	1275	1912	1272	2063	4215	4646	3333	3807	4996	5356	5718	6158	6628
91	1289	1924	1274	2065	4227	4658	3335	3809	5008	5368	5730	6170	6640
92	1303	1936	1276	2067	4239	4670	3337	3811	5020	5380	5742	6182	6652
93	1317	1948	1278	2069	4251	4682	3339	3813	5032	5392	5754	6194	6664
94	1331	1960	1280	2071	4263	4694	3341	3815	5044	5404	5766	6206	6676
95	1345	1972	1282	2073	4275	4706	3343	3817	5056	5416	5778	6218	6688
96	1359	1984	1284	2075	4287	4718	3345	3819	5068	5428	5790	6230	6700
97	1373	1996	1286	2077	4299	4730	3347	3821	5080	5440	5802	6242	6712
98	1387	2008	1288	2079	4311	4742	3349	3823	5092	5452	5814	6254	6724
99	1401	2020	1290	2081	4323	4754	3351	3825	5104	5464	5826	6266	6736
100	1415	2032	1292	2083	4335	4766	3353	3827	5116	5476	5838	6278	6748

Payment of the redemption price will be made against surrender of the Bonds in the manner provided in the Conditions of the Bonds at any of the following Paying Agents:

The Industrial Bank of Japan Trust Company
1 State Street, New York, NY 10004
(for payment of principal only)The Industrial Bank of Japan, Limited
Bracken House, One Friday St., London EC4M 9JAThe Industrial Bank of Japan (Luxembourg) S.A.
6 rue Jean Monnet
B.P. 68, L-2010 Luxembourg, Grand Duché de LuxembourgIndustriebank von Japan (Deutschland) A.G.
Niederwall 13-19
6000 Frankfurt/Main, Federal Republic of GermanyMorgan Guaranty Trust Company of New York
Avenue des Arts 35, 1040 Brussels, BelgiumMorgan Guaranty Trust Company of New York
13 Place Vendôme, 75001 ParisSwiss Bank Corporation
1 Aeschenvorstadt, 4002 Basel, Switzerland

COMPANY NEWS: UK

The Fril of European growth

Andrew Bolger on Hays' plans for transforming distribution



Ronnie Frost: keeping an eye on further possible purchases

BRITISH companies are poised to transform continental Europe's retail distribution industry over the next few years, according to Mr Ronnie Frost, executive chairman of Hays, the business services group.

Hays is one of the small group of companies which provide distribution, through dedicated warehouses and transport fleets, on contract to leading retailers such as J. Sainsbury, Marks and Spencer and Tesco.

Mr Frost believes it was the strategic decision taken about 25 years ago by British retailers to take control of their own distribution which has given them the whiphand over manufacturers, and allowed them to enjoy profit margins double the level of their European counterparts.

"The retailer can't get too aggressive with price if the manufacturer controls the distribution, because if you do the manufacturer says 'well, in that case I won't let you have my product'," Mr Frost says.

His belief that continental retailers are bound to move in the same direction has behind Hays' recent acquisition of Groupe Fril, a privately-owned French distributor. The £37.5m deal is the first overseas move by Hays, which was floated in 1989 and has been growing steadily towards membership of the FT-SE 100.

Hays would eventually like to have 50 per cent of its earnings outside the UK, but Mr Frost insists: "We will only buy businesses which fit perfectly, and are good businesses. I won't rush around and buy companies for the sake of it."

The UK group is still looking to make acquisitions in Germany, Spain and Portugal. It hired a management consultancy to select businesses in France and Germany, albeit less sophisticated than British distributors, which were good companies but not necessarily sellers.

Mr Frost says: "They came up with a list of 100 names. We met 12, selected three, progressed on Fril and are still talking to the other two."

British distribution companies do not have an unblemished record of expanding into Europe. Christian Salvesen last year wrote off £12.9m on an unrealistically priced contract with a German frozen food sub-

Hays has spent a total of £265m on acquisitions since it was floated in October, 1989 - all being commercial and distribution businesses in the UK, apart from Fril. Since then, the market value of the group has grown from £308m to its current level of £825m. Pre-tax profits have also grown from £34.4m to £57.4m, although their rate of advance has been checked by recession. The group's distribution and commercial activities have continued to perform strongly, but profits from the personnel business - specialising in recruiting accountancy staff - have fallen sharply since 1990.

sidary of Unilever, the Anglo-Dutch group.

Hays has sought to avoid such mistakes by keeping the existing management of Fril, with the present chairman and chief executive working on a three-year earn-out.

Mr Frost says: "What is important in acquiring a continental business is that you do need local knowledge and local culture, which means you have got to keep the management. This is the mistake that other British companies have made over the last four-to-five years. They have all acquired, paid cash and within six months the management has gone."

"With Fril we got extremely close. We were able to advise and help them, even before we bought the business. We then agreed a price and liked the two managers. We're looking for European management in the future, and we believe the two people are good enough to be part of that structure."

to earn as much from the business as possible, so we persuaded them that cash down and an earn-out was the best way, particularly as they wanted to stay with the business. It was very difficult, because in France this earn-out principle isn't known at all. Introducing them to people in Hays who had done earn-outs persuaded them this was the best thing to do."

Hays' acquisition efforts are led by Mr Graham Williams, the group's corporate development director, who was financial director until the beginning of this year. Before joining Hays in 1983 he was deputy managing director of Barclays Development Capital and prior to that he worked for Charterhouse, representing the bank on corporate boards in France and Germany.

Mr Williams speaks fluent French and German, and Hays is aware of the importance - and perils - of dealing with different languages within the

group. Although Fril's main board meetings are conducted in English, an interpreter is always present so that executives can make, and hear, important points in their own language.

Fril mainly distributes for manufacturers, in common with other French distributors, although it also does work for retailers such as Carrefour, the hypermarket group.

Mr Frost says: "I can see Fril still working for the manufacturers for a long while yet. But for any retailer that wants to go the dedicated, sole-distribution route, we could set up facilities for them, still under Hays Fril."

"This could go into non-food directions, clothes and the like. We've got some UK customers involved in France that are looking for UK-style central distribution."

Hays is also interested in making European acquisitions on the commercial side, such as archive storage, document exchange and postal systems.

Mr Frost does not rule out making acquisitions in the third area of his group, personnel, but says the present legal framework makes that a much less immediate option.

The UK group can bring immediate benefits to Fril, such as the huge discounts which Hays can obtain on commercial vehicles, trailers and refrigeration equipment. However, Mr Frost clearly has more ambitious plans, on a European scale.

Hays has sole agency in the UK for Seagrams, the Canadian drinks group, and also for Moët Hennessy, LVMH's champagne and brandy businesses. Fril has the same arrangements in France, for which it has designed and produced a computer system to control stock at both companies and other companies.

"What both of those companies like to do is have a European network of stock, not to have stock in each country, but have stocks in the most convenient country for the whole of Europe, says Mr Frost.

"If you're going to have spirits, the UK is the place, if you're going to have wine - obviously France. Computer-controlled movement of stocks between warehouses could be built into a pan-European distribution network."

Monarch sells stake in Ewart for loss

By Tim Coone in Dublin

MONARCH Properties, the private Dublin-based property developer, has sold its 29.3 per cent stake in Ewart, the publicly-quoted Northern Ireland property company, for a figure "upwards of 60p per share" according to a spokesman for Monarch. The sale has resulted in a substantial loss to Monarch.

Ewart is the lead developer for the £100m Laganaside scheme in central Belfast, which involves construction of a concert hall, 200-bed hotel and 400,000 sq ft of offices, and has other property developments throughout the UK.

Site work on the Laganaside project is expected to start in March.

Last September, Mr Philip Monahan, chairman of Monarch, called an extraordinary meeting in an attempt to oust four of Ewart's eight-man board, and replace them with two of his own nominees.

His aim was to steer Ewart towards property development in the Republic, but there was suspicion on the board that he simply wanted to sell some of his own developments there into Ewart.

At the time of the boardroom battle, Mr Monahan was not prepared to give state that he was not planning such a move. His boardroom coup was narrowly defeated.

Monarch's 5.5m shares in Ewart were bought at an average price of 125p, and the beneficial owners, whom they have been sold to, have been property developer Mr Claude Mayer.

Mr Barry Gilligan, managing director of Ewart, said yesterday: "I have been assured by Mr Monahan's legal representatives that Mr Mayer's intentions are friendly and that he will not be making a fall bid."

"I can only hope our relationship with Mr Mayer will be better than it was with Mr Monahan."

Verson moves back into the black with turnaround to £1.08m

Paul Chesseright, Midlands Correspondent

GREATER stability returned to the affairs of Verson International, the Midlands-based machinery manufacturer, during its first half when it turned in pre-tax profits of £1.08m.

This compared with a loss of £4.7m in the 1991 first half and a pre-tax deficit for the year to last January of £12.3m.

Earnings for the six months to July were £0.73p (losses 3.42p) but again there will be no interim dividend.

However, Verson is planning a capital reduction in order,

"to restore the company to a position where, technically, it can resume payments of dividends in the future."

Verson is now entering a new phase of its existence on the back of the sale of one US company, Taylor-Winfield, and the purchase of another, Niagara, the development of tighter links with C. Itoh and Hitachi of Japan and a series of new banking arrangements.

During the first half, when turnover at £39.05m was marginally lower than the £40.04m recorded in the same period of 1991, all but one of the UK companies, now almost solely

dependent on exports, traded profitably. And there has been a substantial improvement in the US outlook.

But the first half figures are flattered by the one-off royalty payment of £3.8m from C. Itoh, while the effect of higher orders on the profit-and-loss account will not be seen until the next financial year.

Typically, Verson's products have a delivery period of nine or more months. This suggests that pre-tax profits in the second half will be lower than in the first and that the benefit of a stronger flow of orders will not be fully felt until 1993-94.

NEWS DIGEST

Borthwicks advances to £1.28m

PRE-TAX profits of Borthwicks, the natural flavours and food products group, increased by £344,000 to £1.28m in the six months to September 26.

The pre-tax figure was boosted by cash received and the release of a provision amounting to £442,000 from a discontinued operation. Profits for the comparable period last time were depressed by reorganisation costs totalling £246,000.

Turnover from continuing operations increased from £22.8m to £23.2m. The interest charge fell slightly to £224,000 (£236,000).

Mr John Thomson, chairman, said the results had been achieved against a backdrop of deepening recession, not only in the UK but throughout the developed industrial world, which affected all the group's operations.

The interim dividend is being maintained at 0.5p, payable from earnings per share of 1.9p (1.2p).

East Surrey slight increase to £2.92m

East Surrey Holdings, whose principal activity is the supply of drinking water in east Surrey, parts of Kent, Sussex and

the London Borough of Croydon, reported a marginal increase from £2.86m to £2.92m in pre-tax profits for the six months ended September 30 in spite of a 16 per cent increase to £12.04m in sales.

The interim dividend is being raised from 3.55p to 4.1p per share out of unchanged earnings of 19.9p.

Regina back into profitable trading

A fall in sales and increased exceptional charges lifted the pre-tax loss of Regina, the international brandy producer, to £1.28m in the year ended August 31 1992.

Turnover came to £1.91m, compared to £3.12m in the previous 14 months. The previous loss was £505,000.

However, the group had traded profitably in September and October. Sales in November were ahead of budget and a profit was forecast for the month.

Exceptional charges came to £490,000 (£252,000). Losses worked through at 0.91p (0.29p).

Crown Eyeglass up 13% and sees more

Crown Eyeglass, the USM-quoted spectacles manufacturer and distributor, advanced 13 per cent to pre-tax profits of £274,000 in the half year to September 27, against £242,000 last time.

The company said the improvement had continued in the second half.

Turnover was lower at £1.78m (£1.91m). Earnings per share were 11.9p (10.2p). The interim dividend has been increased from 2p to 2.5p.

Sharp recovery at European Colour

A sharp recovery in pre-tax profits is reported by European Colour, the manufacturer of chemical colours more than 95 per cent of which are industrial pigments used predominantly in printing inks.

Pre-tax profits for the six months to September 30 are up from £26,000 to £225,000 from sales which were marginally higher at £5.98m (£5.92m).

The interim dividend is increased by 10 per cent from 0.25p to 0.27p payable from earnings per share of 0.59p against 0.06p.

Assets decline at EFM Income Trust

Net asset value per ordinary share of EFM Income Trust stood at 37.7p at October 31 compared with 47.5p a year earlier. The value of the zero dividend preference shares rose from 39.1p to 41.4p.

Revenue for the six months came to £805,000, against £795,000, and earnings per share were 2.4p (3.3p). The second interim dividend is again 1.2p to hold the payment so far at 2.4p.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, November 30, 1992. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN (x 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (x 100)
Algeria (Algeria)	99.25	65.5764	41.1398	52.7224	Burkina Faso (Burkina Faso)	2.027	1.3125	0.8079	100.00
Algeria (Algeria)	165.50	107.262	67.7611	87.9411	Burkina Faso (Burkina Faso)	2.027	1.3125	0.8079	100.00
Algeria (Algeria)	33.456	22.105	13.8577	17.7721	Burkina Faso (Burkina Faso)	2.027	1.3125	0.8079	100.00
Algeria (Algeria)	1.1925	0.78129	0.4958	0.6319	Burkina Faso (Burkina Faso)	2.027	1.3125	0.8079	100.00
Algeria (Algeria)	113.70	74.767	47.272	61.35	Burkina Faso (Burkina Faso)	2.027	1.3125	0.8079	100.00
Algeria (Algeria)	944.19	597.173	349.923	448.441	Burkina Faso (Burkina Faso)	2.027	1.3125	0.8079	100.00
Algeria (Algeria)	4.0635	2.6848	1.6543	2.1385	Burkina Faso (Burkina Faso)	2.027	1.3125	0.8079	100.00
Algeria (Algeria)	1.173	0.767	0.478	0.613	Burkina Faso (Burkina Faso)	2.027	1.3125	0.8079	100.00
Algeria (Algeria)	2.0399	1.3399	0.8399	1.0899	Burkina Faso (Burkina Faso)	2.027	1.3125	0.8079	100.00
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COMMODITIES AND AGRICULTURE

Big aluminium and nickel output cuts announced

By Kenneth Gooding,
Mining Correspondent

SUBSTANTIAL PRODUCTION cuts were announced yesterday by Pechiney, Europe's biggest aluminium producer, and Falconbridge, the second-largest nickel group outside the former Soviet Union.

Traders said this caused some chaotic conditions in the London Metal Exchange's nickel market. Prices rose very strongly last week, by \$800 a tonne to touch a peak of \$6,100, and this attracted some determined selling yesterday.

Falconbridge's announcement caused prices to fluctuate in a wide, \$265 a tonne, range at one stage but the downward pressure was relentless and after-hours dealing nickel was quoted at \$5,812.50 a tonne, down \$250.

Aluminium was boosted to a nine-week LME peak of \$1,334 a tonne by Pechiney's announcement but the price later fell back to close at \$1,221.50 a tonne, up \$2 on the day.

Pechiney said it would close permanently its high-cost, 31,000-tonne-a-year smelter at Venhon in the south of France. It also will reduce the operating rate of other smelters - at Flessingue in the Netherlands and Ausat, Lannemezan and Saint-Jean in France - to 80 per cent of capacity which means temporarily cutting annual output by 79,000 tonnes. Pechiney's workforce of 3,954 will be cut by 337. The group has an annual primary aluminium capacity of about 100,000 tonnes.

Mr Nick Moore, analyst at Ord Minnett, part of the Westpac banking group, pointed out that this would take total annual aluminium capacity cuts announced by the industry since June last year to 107,000 tonnes but new capacity had come into operation and the western industry was heading for record output of more than 15m tonnes this year.

Falconbridge, which is jointly owned by Noranda of Canada and Trelleborg of Swe-

den, cited weak prices, high stocks, increasing costs and a poor market outlook for its decision to cut 200 jobs at its Sudbury division in Canada and 4,000 tonnes of nickel output next year by temporary shutdowns at Sudbury and the Nickelverk refinery in Norway. This is on top of cuts of 7,000 tonnes announced last month.

The company's Dominican Republic operations will also shut for three months next year, resulting in another 7,700 tonnes cut in output. Falconbridge said in total it was removing 18,700 tonnes of nickel from the market in 1993.

Mr William Adams, analyst at Rudolf Wolff, the commodity broker, suggested Falconbridge's cuts were larger than expected and helped to justify last week's rally. However, Angus MacMillan, research manager at Billiton-Enthoven Metals, part of the Royal Dutch/Shell group, thought the market would once again see these producer cuts as "too little, too late".

Argentina to woo mining investors

By David Lascelles in
Buenos Aires

ARGENTINA WILL shortly be putting forward a new draft law to encourage foreign investment in the mining industry, probably this week.

Mr Erman Gonzalez, the defence minister, said in an interview that the law would be along the lines of the Houston Plan, which has opened up Argentina's oil industry to foreign capital. The defence ministry is closely involved in the government's plans to liberalise Argentina's industry and natural resources because these sectors were previously under state control, partly for military reasons.

Mr Gonzalez said the new law would grant investors a ten-year tax holiday and eliminate curbs on foreign capital. He added, however, that the state would preserve a stake in the country's mineral reserves to retain a measure of control.

Although Argentina's mineral assets are thought to be considerable, there has so far been little exploration activity because of the high level of state control and inadequate infrastructure.

One feature of the new mining law will permit companies to deduct any money spent on environmental protection from corporation tax payments.

Mr Gonzalez also confirmed that the first stage in the privatisation of YPF, the state oil company, would begin in the first quarter of next year. The government will retain 50 per cent of the company for itself.

Argentina is also in the process of privatising the domestic gas distribution network. Bids are due in by the end of the year. So far, 21 companies have expressed an interest, many of them foreign.

Fox tries to dig itself out of a hole

David Blackwell on London's troubled soft commodities exchange

FOX HAS proved to be a singularly inappropriate acronym for the Futures and Options Exchange, which trades London's soft commodity contracts.

Far from showing the traditional cunning of its namesake, London Fox appears to have lapsed off in totally the wrong direction. In the year to the end of last March the exchange reported a loss of \$991,000 on revenues of \$10m, largely because of the property futures debacle in September 1991, which led to exceptional costs of just under \$1m. A round of job cuts followed in May.

The boom years of the 1980s, when volumes soared on the London Metal Exchange and Liffe, passed London Fox by. It made pioneering, but ill-fated attempts to boost volume through contracts - including property futures - on a "screen-based" trading system.

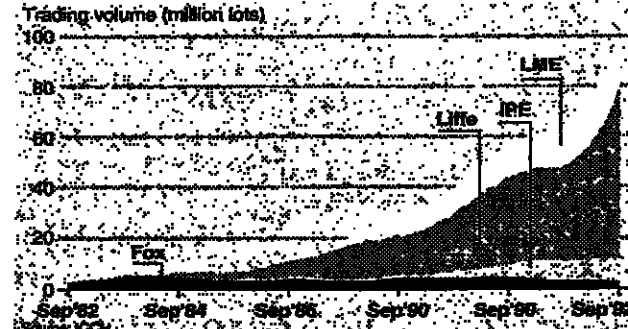
Now the only survivor on the screen trading system is ironically the first contract launched on it - white sugar, which trades up to 1,500 lots a day. Contracts for rice, rubber, arabica coffee and a base metals index all failed. The raw sugar contract, which on one day last week traded a mere 15 lots, was switched from floor to screen and back to the floor again in just 12 months.

Such a scatter-gun approach to the markets was "an absolute disaster", admitted Mr Michael Jenkins, the chief executive of Liffe who became chairman of Fox earlier this year. But he dismissed as "pretty small" the effect of the property futures fiasco, which led to the Securities and Futures Association fining five brokers up to \$80,000 each for creating a false impression of investor interest in the market.

"It undoubtedly damaged morale at the exchange and it left a nasty taste in the mouth... but I don't think people stayed away because they could not trust the market," he said.

However, it did fundamentally change the direction of the exchange away from speculation towards a re-examination of its central business, according to Mr Robin Wood-

London futures exchanges



head, the chief executive who started work at the beginning of October. He replaced Mr Phillip Thorpe, deputy chief executive of the SFA, who took over on a temporary basis when Mr Mark Blundell and Mr Saxon Tate resigned over the property futures affair.

There is little doubt that the appointments of Mr Jenkins and Mr Woodhead, who played a central role in setting up London's International Petroleum Exchange, are seen as the best chance for a long time to put Fox back on the right course. "It's good news," said one trader. "They are two very experienced people. If they can't get it going we might as well all pack up and go home."

Mr Woodhead plans to revive Fox's fortunes by focussing on the core contracts. He believes its activities fall into two areas - the traditional cocoa, coffee and sugar of the old London Commodities Exchange, and the small volume contracts of the former Baltic Futures Exchange, which merged with Fox last year.

"People have lost sight of the fact that some of the existing contracts are doing extremely well," he said, pointing out that the London cocoa contract set the international benchmark prices for the industry.

"The Baltic contracts came over to Fox just before the changes that took place in senior management so very little attempt has been made to evaluate and analyse what potential they have," he said. The contracts include freight futures, grains and potatoes.

Both Mr Woodhead and Mr Jenkins pointed out that several reviews of the exchange by consultants basically gave it a clean bill of health. But they agreed that Fox had some big problems - most obviously in the raw sugar and agricultural contracts. "In the medium term I think we feel there is room for agricultural futures to be traded in Europe and that Fox is the only exchange that has ambitions in this direction," said Mr Jenkins.

"The Gatt discussions and the impact they have on the CAP [the European Community's common agricultural policy] won't of themselves produce a lot more free trade immediately," said Mr Woodhead. "But they do indicate that the trend is against intervention and that must be to the benefit of the futures markets."

Raw sugar could prove a bigger problem. London used to set the international benchmark price, but that role has been taken over by the relatively young New York market, which attracts a lot of speculative money. Critics have blamed London's decline in the raws trade on the failed experiment in screen trading, but Mr Jenkins believes the decline took place over a decade, mainly because of underlying changes in the physical market. "I think Fox frankly took its eye off the ball," he said.

The London raw contract was designed for British Commonwealth producers in mind, said Mr Woodhead. But

there had been a fundamental change in the way raws were traded, with much more sugar coming out of the Far East and South America. At the same time the number of big sugar traders in London had declined significantly.

Nonetheless, both men felt sugar trading would continue at Fox. "We are urgently looking at what we should do but we haven't come to a conclusion," said Mr Jenkins.

Other problems with which they will have to get to grips include a sharp decline in robusta coffee futures trading (although options volume is well up); the fall from 22 in 1990 to just five locals (traders who buy and sell for their own account); and the fact that the exchange lost its marketing department during the summer job cuts.

Fox still has more than 60 members and has recently had inquiries from potential newcomers. Mr Woodhead is keen to re-establish contact with members and to discuss ways of increasing their business activity on the exchange. But he is also well aware of the changing nature of the commodities business.

He pointed out that when a big member like Drexel Burnham Lambert or Woodhouse Drake & Carey disappeared, the capital that was supporting them was also lost to the market. However, the development of over-the-counter business was bringing new capital into the market and big financial groups that had given commodities a wide berth in the past were now looking at ways of providing a complete derivative brokerage service, he said.

Mr Woodhead also believes it is all too easy to write off futures exchanges. "At various times in the last 10 years all of the London futures exchanges have been described as being about to close. Notwithstanding the problems over the property contracts, one must remember that the traditional London Fox commodities are trading at extensive cyclical peaks," he said. "One could see the potential for the exchange in the light of that trend. So don't write us off yet."

Yeltsin signs oil privatisation decree

By Leyla Bouillon in Moscow

RUSSIAN PRESIDENT Boris Yeltsin has finally signed a decree spelling out limited privatisation plans for the country's lucrative oil industry, giving foreigners the right to acquire up to 15 per cent of oil companies.

The decree on transforming oil enterprises into joint stock companies preserves a controlling stake for the government and entitles workers primarily to non-voting shares. The decree creates a trust called Rosneft to manage the state's

stakes in most oil enterprises. But it in turn enables Rosneft to delegate management responsibilities to unspecified commercial structures, which will presumably be run by the enterprises' existing managers. Three vertically-integrated holding companies, whose operations will range from oil wells to petrol pumps, will absorb the rest of the enterprises.

The three are Lukoil, the country's first vertically-integrated company, Surgut and Yukos. Shares will begin to be sold off both in enterprises

within the Rosneft orbit and the three holding companies to outside investors next year. Details of these sales however have yet to be finalised.

Meanwhile, Mr Andrei Nekhaev, the economics minister, announced that the government would soon lower export tariffs for oil from 20 per cent to 12.25 per cent. He said the government was also in the process of privatising the domestic gas distribution network. Bids are due in by the end of the year. So far, 21 companies have expressed an interest, many of them foreign.

Chilean group seeks joint venture partners

By Leslie Crawford in Santiago

CODELCO, THE state-owned Chilean copper corporation, is seeking joint ventures with mining multinationals to explore four of its mining prospects.

Mr Jorge Bande, Codelco's planning director, said he would invite 20 mining companies this week to study the projects on offer. Two are copper deposits in the Atacama desert, and two are gold prospects close to La Colpa and El Hueso, gold mines already in operation.

Mr Bande said these were the first of several prospects Codelco wanted to explore as joint-ventures, following the passage of recent legislation

that authorised the state-owned company to forge partnerships with the private sector.

Codelco, the world's biggest copper producer, owns about a third of the registered mining property in Chile. Its exploration work, however, has been limited by budget constraints dictated by the finance ministry. Mr Bande sees the joint-ventures as a way of tapping the vast mineral potential that Codelco is unable to develop on its own.

"We are opening a whole field of exploration that was previously closed to the private sector mining industry," Mr Bande said. "It will allow Codelco to share the risk of exploration ventures."

Mr Bande did not name the

mining companies that had been selected to consider the first four mining prospects. He would only say that they were companies already established in Chile with active exploration projects. They are being invited to bid for risk contracts.

Codelco will effectively be a sleeping partner: it will offer its mining properties, while the partner will be responsible for meeting the costs of exploration work. This, Mr Bande said, would give Codelco's partners the right to acquire a share of the mining property if the deposits were judged to be worthy of commercial exploitation.

Several mining multinationals in Chile have expressed an interest in teaming up with

Codelco for exploration work. Broken Hill Proprietary of Australia, which operates the huge El Escudido copper mine in the Atacama desert, recently opened its offices for South America in Santiago. It has earmarked \$3m a year for prospecting projects in Latin America, just under half of which will be spent in Chile. Mr Jose Cabello, BHP's explorations manager, said he hoped his company would be included in Codelco's list of potential partners.

Placer Dome and Falconbridge of Canada are also locating their exploration headquarters for Latin America in Santiago, supporting Chile's claim to being the top country for mining exploration in the region.

Rubber organisation may have to resume buying

By Kieran Cooke in
Kuala Lumpur

AS PRODUCER and consumer members of the International Natural Rubber Organisation continue discussions here on whether or not to proceed with a new international rubber agreement, Inro's buffer stock manager has said that he might have to resume buying

shortly in order to stop a further slide in prices.

Mr Aldo Hofmeister said that with the industrialised economies still facing difficulties there was little sign of a pick up in rubber demand in the short term. "With additional production and with no increase in off-take by consumers it could develop to a point where I could intervene," said

Mr Hofmeister.

Inro last purchased rubber stocks in October and now has stockpiles of more than 180,000 tonnes. Market analysts say that if prices do not rise sharply in the next month a downward revision of Inro's buffer stock reference price is inevitable early in the new year. The reference price, which reflects production and

market conditions, determines when the Inro buffer stock manager should buy or sell rubber. Analysts expect a 5 per cent cut in the price to be made at a further Inro meeting in January.

The present meeting here of the Inro council, dominated by discussions on a new International Natural Rubber Agreement, is due to end tomorrow.

MARKET REPORT

The **PLATINUM** price rose \$2.50 yesterday to \$360.25 a troy ounce, reaching the highest point for three weeks and widening still further its premium over the **GOLD** price, which was up only 40 cents at \$344.45 a troy ounce. Dealers said platinum had run up on the back of a six-day rally in Japanese stocks, fresh violence in South Africa over the weekend and hopes that recent signs of a US economic upturn would be confirmed by data this week. But it lacked the momentum to break through resistance in the \$360/\$362 area. Trading on the

London Metal Exchange was active with markets ending mixed after retreating from highs. Dealers said profit-taking, hedge selling and technical sales crept in from midday onwards, attracted by the extent and the speed of the recent rally. **LONDON COCOA** futures ended with extended losses, depressed by long liquidation of prompt **DECEMBER** contracts before that position became tenderable today. March cocoa ended at £727 a tonne, down £10.

Compiled from Reuters

SPOT MARKETS

CRUDE OIL (per barrel FOB) (Jan) + or -
Dubai \$17.05-7.10 +2.00
Brent Blend (Jan) \$18.15-9.20 +0.15
Brent Blend (Feb) \$18.05-9.15 +0.15
WTI (11 pm est) \$20.50-0.30

ON PRODUCTS

(NWE prompt delivery per tonne CIF) + or -

Premium Gasoline \$206-038
Gas Oil \$180-182
Heavy Fuel Oil \$80-87
Naphtha \$178-178

Other

Gold (per troy oz) \$324.45 +0.40
Silver (per troy oz) \$375.50 +1
Platinum (per troy oz) \$360.25 +2.5
Palladium (per troy oz) \$55.15 +1.5

Copper (US Producer)

Lead (US Producer) 33.50
Tin (Kuala Lumpur market) 14,500 -0.15
Tin (New York) 14,500
Zinc (US Prime Western) 62.00

Cattle (live weight)

Sheep (live weight) 75.50
Pigs (live weight) 66.50

London daily sugar (raw)

London daily sugar (white) \$252.50 -2
Tate and Lyle export price \$255.5 -1

Barley (English feed)

Malt (US No. 3 yellow) \$155.0
Wheat (US Dark Northern) 121.75

Rubber (Jan)

Rubber (Feb) 63.50
Rubber (Mar) 63.75
Rubber (Apr) 64.00

Cocoa (US Philadelphia)

Cocoa (US Philadelphia) \$460.00
Cocoa (US Philadelphia) \$467.50
Cocoa (Philadelphia) \$317.50
Soyabean (US) \$171.00
Cotton "A" index 42.75
Wooltops (40s Super) 42.75

Cocoa (US Philadelphia)

Cocoa (US Philadelphia) \$460.00
Cocoa (US Philadelphia) \$467.50
Cocoa (Philadelphia) \$317.50
Soyabean (US) \$171.00
Cotton "A" index 42.75
Wooltops (40s Super) 42.75

WORLD COMMODITIES PRICES

COCOA - London FOX

	Close	Previous	High/Low
Dec	887	710	711 884
Mar	727	737	737 725
May	744	753	752 742
Jul	760	767	767 759
Sep	776	781	782 778
Dec	797	801	803 798
Mar	817	824	824 815

Turnover: 7810 (2247) lots of 10 tonnes
ICO indicator price (US cents per pound) for Nov 27: Comp. daily - (5) 1 day average - (785.61)

COFFEE - London FOX

	Close	Previous	High/Low
Nov	929	928	929 927
Jan	968	955	958 948
Mar	977	975	985 967
May	980	972	980 965
Jul	987	983	985 978
Sep	1013	988	987

Turnover: 2011 (1368) lots of 5 tonnes
ICO indicator price (US cents per pound) for Nov 27: Comp. daily - (5) 1 day average - (97.46)

POTATOES - London FOX

	Close	Previous	High/Low
Nov	62.3	60.9	62.0 61.0
Mar	67.0	67.0	67.0 66.5

SOYABEAN - London FOX

	Close	Previous	High/Low
Feb	153.30	153.30	153.30
Jun	144.50	144.50	144.50

FRUGITS - London FOX

	Close	Previous	High/Low
Dec	1296	1290	1295
Jan	1285	1280	1285
Mar	1320	1318	1320

GRAINS - London FOX

	Close	Previous	High/Low
Wheat	134.98	137.00	136.00 134.95
Mar	137.00	138.00	138.00 137.00
May	138.50	141.40	140.75 139.50
Jul	141.80	141.80	141.80 141.80
Nov	111.75	112.25	111.75

Barley - London FOX

	Close	Previous	High/Low
Jan	130.00	135.00	135.00
Mar	137.00	138.10	137.25 137.00
May	138.00	138.40	138.00
Nov	111.75	111.75	111.75

Pulses - London FOX

	Close	Previous	High/Low
Jan	104.5	105.0	105.0

LONDON METAL EXCHANGE

	Close	Previous	High/Low
Aluminium, 99.7% purity (5 per tonne)	1200-01	1187-8	1208-05
3 months	1221-22	1216-20	1234-18
6 months	1221-22	1216-20	1234-18

Copper, Grade A (5 per tonne)

	Close	Previous	High/Low
Cash	1452-51	1452-51	1452-51
3 months	1472-73	1472-73	1472-73
6 months	1472-73	1472-73	1472-73

Lead (5 per tonne)

	Close	Previous	High/Low
Cash	305-07.5	300-5-0.5	303-75.5
3 months	317-18	320-517	317-17.5
6 months	317-18	320-517	317-17.5

Zinc (5 per tonne)

	Close	Previous	High/Low
Cash	800-15	800-15	800-15
3 months	800-15	800-15	800-15
6 months	800-15	800-15	800-15

Tin (5 per tonne)

	Close	Previous	High/Low
Cash	5690-90	5710-30	5692-95
3 months	5725-45	5770-30	5725-30
6 months	5725-45	5770-30	5725-30

Zinc, Special High Grade (5 per tonne)

	Close	Previous	High/Low
Cash	1125-23	1125-23	1125-23
3 months	1125-23	1125-23	1125-23
6 months	1125-23	1125-23	1125-23

LME Closing US rate:

	3 months	6 months	9 months
SPOT: 15130	1.5007	1.4812	1.4840

LONDON BULLION MARKET

	Close	Previous	High/Low
Gold (tray oz)	334.30-34.00	334.30-34.00	334.30-34.00
Open	334.30-34.00	334.3	

CHICAGO 2

Volumes continue to expand, but the growth of the two huge futures exchanges has been dwarfed by foreign rivals, says Laurie Morse

After-hours Globex has yet to live up to its promise

THE WORLD'S two largest futures markets, the Chicago Board of Trade (CBOT) and the Chicago Mercantile Exchange (CME), have put the city on the world's financial map.

The two exchanges have experienced over 200 per cent growth during the past decade; and, along with the Chicago Board Options Exchange (CBOE), the world's largest options market, they account for the largest portion anywhere of international trade in exchange-traded derivatives.

In the process, they have attracted financial firms from around the globe, and generated thousands of jobs and millions of dollars in revenue for the city.

While their volumes continue to expand, their growth has been dwarfed by foreign rivals. Global competition and maturing markets are denting the exchanges' margins, and have forced them to initiate new product strategies.

Chicago exchanges still trade commodities, but the bread-and-butter is financial instruments. Their foreign currency, debt, and stock index futures cater for a profession of financial engineers who specialise in risk management. Managed money, in the form of pension funds, mutual funds and investment portfolios, is the lifeblood of the pits. That money follows the best returns at the lowest cost, and is indifferent to geography or whether the trade is made on an exchange or over the counter.

As managed money slashes around the globe, more and more of its settling in overseas futures markets modelled on Chicago. While the CME saw 27.8 per cent volume growth in the first half of 1992, and the CBOT 11.1 per cent, the London International Futures Exchange (Liffe) expanded its trading by 83.9 per cent, and the new Deutsche Terminbörse had a 142.8 per cent volume increase.

The size of the futures pie

grows with each new exchange that opens, but Chicago's share is dwindling. Five years ago, the two Chicago giants commanded 80 per cent of the world market. In 1992 that share is down to about 40 per cent. Chicago's long-awaited global trading weapon, Globex, opened in June after a five-year incubation. The electronic after-hours system, developed as a partnership between the CME, CBOT, and Reuters Holdings, has yet to live up to its promise. Traders ignored the system during Europe's

The size of the futures pie grows with each new exchange that opens, but Chicago's share is dwindling. Five years ago, the city's two giants commanded 80 per cent of the world market. In 1992 that share is down to about 40 per cent

August currency crisis and hurried their trades into Europe's exchanges, generating record volume at Liffe and not even a blip on Globex. On average, daily volume bumps along below 10,000 contracts. At that rate, it will take years for Reuters to recover the estimated \$70m investment it has made in the system.

The CBOT has been more direct about answering the foreign incursion. Since 1987, it has run a second shift of bond trading in the evenings, bridging the gap between the regular US and Japanese trading days. Preferring open outcry to screen trading, CBOT executives are negotiating with Liffe for rights to trade UK, German and Italian debt futures in its evening pits.

Chicago's exchanges are also

domesticating their new competitors' products, with mixed success. The CME's dollar-denominated version of the Nikkei-225 stock index generates about 14,000 contracts a month, but its new TTSE 100 product has been slow to catch on. The CBOT's stab at a Japanese yen bond contract failed entirely.

Closer to home, the CME and the CBOE are betting that new index products, aimed at institutional money managers, will generate business. Sector investing is a hot property on Wall Street. The CBOE

recently launched options on a small-stock index called the Russell 2000, and plans an entire portfolio of industry sector indices. The first of these, an index of biotechnology stocks, is already being traded.

The CME has created a stable of indexed futures, starting with its S&P 500 futures contract, two foreign stock indices and a new mid-cap index of US stocks. This year it also launched futures on a commodity index compiled by Goldman Sachs and used by some traders to track inflation.

The CBOT is branching out in two new and untold lines of business with its proposals to trade futures on emission control permits to be issued by the US government under new clean-air legislation, and its planned catastrophe insurance

futures. The first of the insurance futures contracts will be launched on December 11.

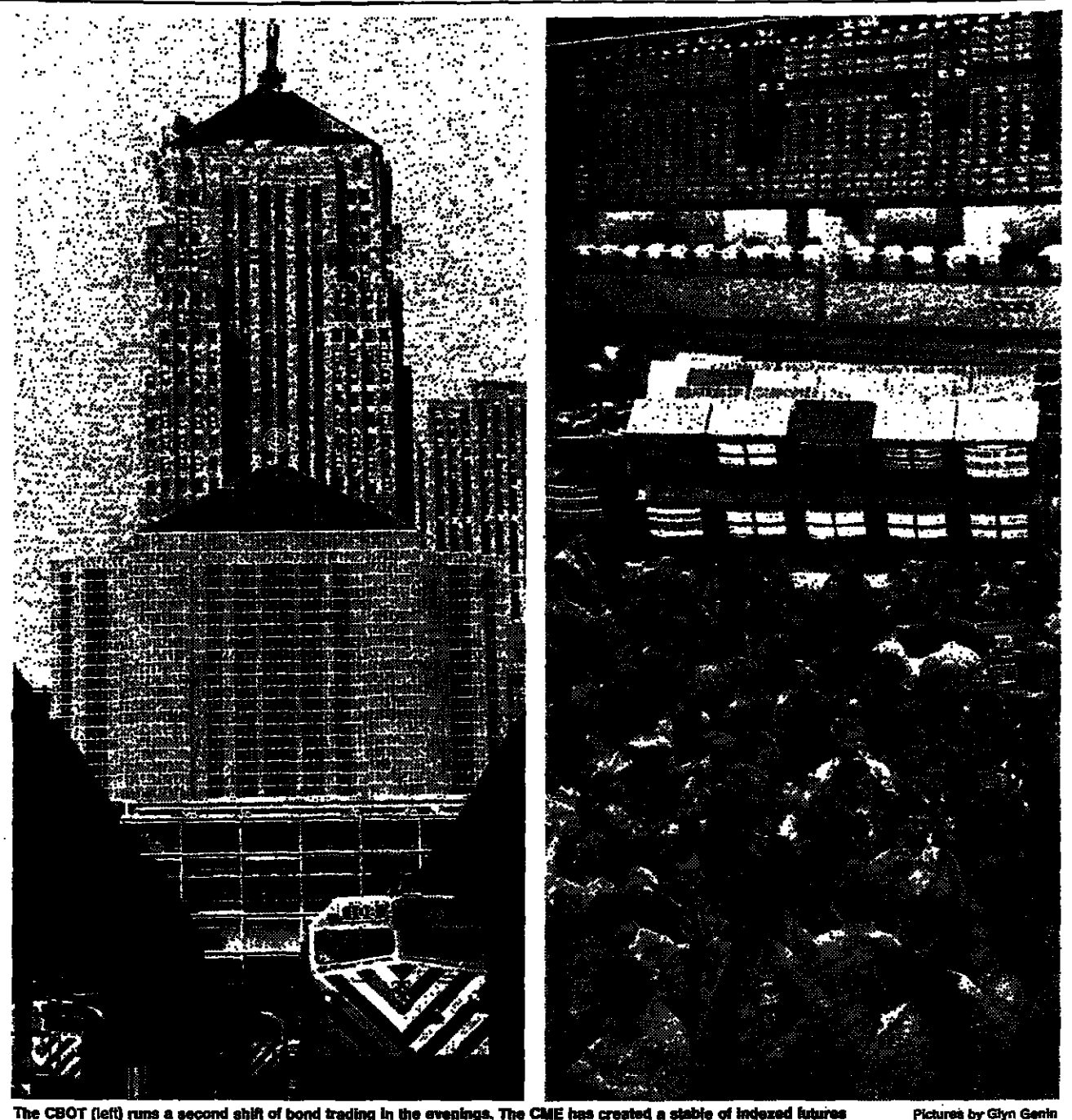
New regulations governing US futures trading, passed last month, are expected to give the Chicago exchanges additional opportunities to expand the types of product they trade, and the way in which they trade them.

In addition to the CBOT, the CME and the CBOE, the city has three other exchange entities that are often overshadowed by their more visible counterparts.

■ The Midwest Stock Exchange, formed in 1982 as the Chicago Stock Exchange, is second only to New York in stock trading volume. An average of 10.5m shares a day pass through the exchange, with about 48 per cent of those block trades of 2,000 shares or more. In addition to stock trading, the MSE has a healthy business clearing trades and providing equity-related trust services. The MSE is also the authorised clearing house for the US mortgage-backed securities industry. Like Chicago's futures exchanges, the MSE sells its trading technology to developing markets overseas.

■ The Options Clearing Corporation, first created to process trades for the Chicago Board Options Exchange in 1973, is now the world's largest clearing organisation for derivative instruments. It matches and guarantees stock options trades and provides high-tech communications to its members. It is jointly owned by the CBOE, the American Stock Exchange, the New York Stock Exchange, the National Association of Securities Dealers, the Pacific Stock Exchange, and the Philadelphia Stock Exchange, for whom it provides clearing services.

■ The Chicago Board of Trade Clearing Corporation, owned by, but independent of, the Chicago Board of Trade, provides trade clearing and processing services to the futures exchange.



The CBOT (left) runs a second shift of bond trading in the evenings. The CME has created a stable of indexed futures

Pictures by Glyn Gernin

Banking: the big two are not having it all their own way

Back to profitability but the neighbours are muscling in

CHICAGO IS the banking centre of the Midwest, but its banks, handicapped by archaic state banking laws, have not experienced the healthy growth of some of their regional competitors.

While the city's two biggest banks, First National Bank of Chicago and Continental, are returning to profitability, they are losing out in a battle for regional market share to more muscular bank holding companies in neighbouring states.

Continental Bank, once a flagship of Chicago's investment community, was grounded by energy-related credit problems in 1984. Since then it has reshaped itself as a regional corporate bank, down-sized significantly, and last year became a fully public company again, when the government sold the last of its Continental stock holdings, ending a \$4.5bn bail-out.

Continental last year had assets of \$24bn, about half of its 1981 peak of \$47bn. It incurred a \$76m loss in 1991, but has had three profitable quarters in 1992.

"Continental is a brand-new bank now, run by new people,"

Regional giants like Banc One, of Columbus, Ohio, have ample capital to stage Chicago purchases, says Laurie Morse

says Mr Kenneth Puglisi, a Chicago Corporation bank analyst. "It is really very focused."

Continental has shed its primary dealership in government bonds, divested most of its futures operations (though it still provides financial services to Chicago's many exchanges and brokerage firms), and sold off its retail accounts to its old rival, First Chicago. A lavish remodeling of the lobby of its LaSalle Street building replaced teller windows with upmarket clothing boutiques and coffee shops. Many older Chicagoans are still surprised that they can buy a pizza in the Continental concourse, but they can't open a cheque-book account.

Analysts praise Continental's chairman, Thomas Theobald, for successful pursuit of the corporate banking strategy. While the bank still needs to bolster its credit ratings, the analysts say it has taken the lead in pricing corporate loans, and is using its focus to regain profitability.

A few blocks away, Chicago's other big bank, First Chicago, has taken a different tack. Like other money-centre banks in the 1980s, First Chicago was battered by non-performing loans to developing countries, by the ups and downs of highly leveraged transactions and, most recently, by credit prob-



Continental's Thomas Theobald: praised by analysts

lems in its commercial property portfolio.

In 1991, the bank earned only \$116.3m on assets of \$47bn, down from \$221.1m in 1990. Losing patience with the slow bleeding of profits, and seeing little near-term improvement in the US property market, First Chicago took decisive action this summer.

The bank announced the sale of \$3.1bn in foreclosed properties and problem loans, valuing them at about 54 cents to the dollar. The sales and write-down left First Chicago with a \$655m charge to earnings, but by taking the hit all at once, the bank is now free to move beyond the problem.

Unlike Continental, First Chicago's strategy for survival in the 1990s is to focus on its retail franchise. The bank recently bought a smaller rival, American National Bank, to strengthen its retail base, and caught the outflow when Continental closed its teller windows. It still provides cash management and other services to corporate accounts, but its profile has become much more of a regional bank than a money-centre presence.

In that role it faces stiff competition. The Chicago banking scene, with its many small but very profitable properties, is an attractive grazing ground for outsiders. Regulatory changes, some as recent as 1991, have opened Illinois to out-of-state banks, and now allow expansion through acquisition.

Until recently, bank holding companies and branch banking were prohibited in Illinois. That regulatory twist spawned more than 13,000 independent banks in the state. Now, with profitability boosted by a year and a half of low interest rates and a generally resilient Midwest economy, the myriad small banks are the focus of aggressive regional consolidation.

time through the next five years, although plenty of small independent banks will remain.

Foreign banks are also on the prowl for acquisitions, and prefer to serve the international financing needs of the futures-exchange-dominated loop community. ABN Three years ago, ABN (now part of ABN Amro, the biggest bank in the Netherlands) bought Chicago's fifth-largest bank, LaSalle National. This year ABN Amro used LaSalle as the base to purchase Tallman Home Federal, a troubled but profitable savings and loan. The combined assets of Tallman and LaSalle top \$15bn and have deep-dugged ABN Amro into third place in Chicago's bank ranking.

Harris, now Chicago's fourth-largest bank, was purchased by The Bank of Montreal in 1984. The Canadian bank takes a very low-key role in the city, and has not had ABN Amro's bent for expansion.

Not to be overlooked in Chicago's banking community is the solid, and solidly independent Northern Trust. Led by conservative management, Northern avoided most of the credit pitfalls of its LaSalle Street neighbours and maintains a successful niche administering trusts, particularly corporate pension funds, and providing banking services to high net worth individuals. A perennial pick of bank analysts, Northern has assets of \$14.3bn and last year earned a record \$127.4m or a \$3.41 per share, a 10 per cent gain over 1990.

While its bottom line makes Chicago's fifth-largest bank a sweet acquisition target, Northern Trust, the management says, is not for sale.

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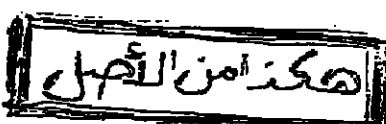
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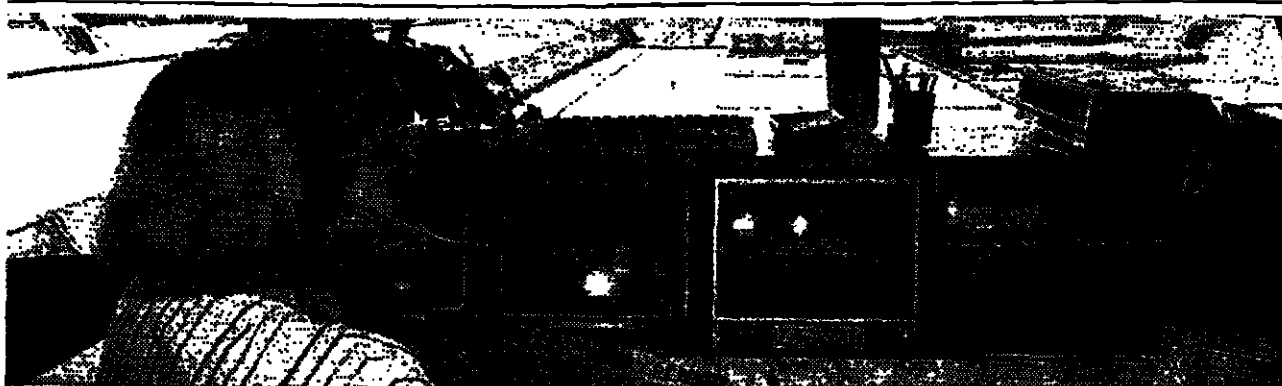
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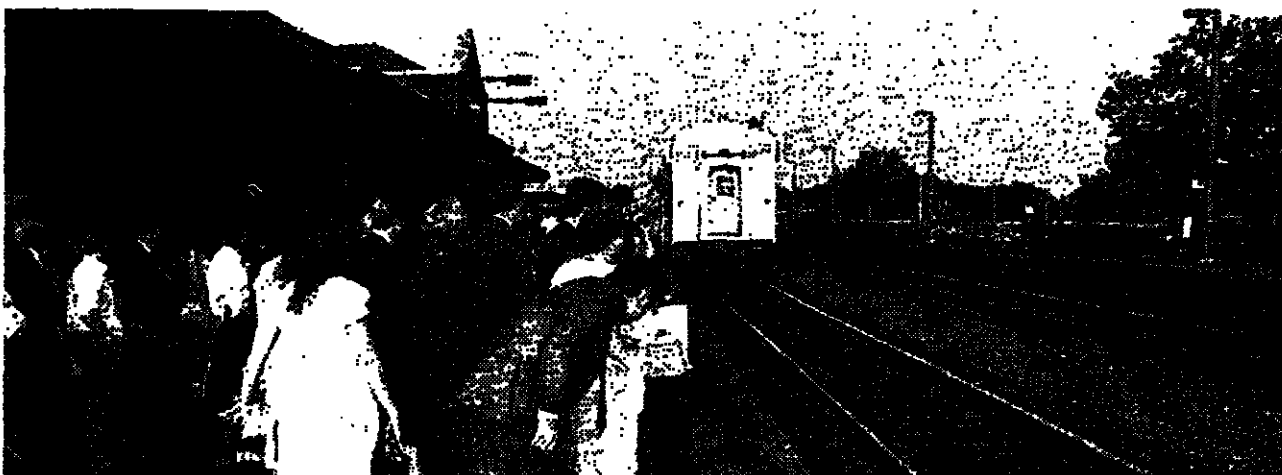
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CHICAGO 3



Good transport remains a mainstay of corporate activity. At O'Hare airport (above), a new international terminal is scheduled to open next summer. Below: commuters take a morning train from Naperville, 30 miles west of Chicago



Investment: diversity provided stability during the volatile 1980s

Brawn underpins services

CHICAGO WAS founded on the brawn of meatpackers and steelmakers at the junction of the nation's biggest rail and water corridors. The meatpackers have gone and the steel mills are struggling, but good transport and proximity to the raw materials of agriculture and basic industry remain the mainstay of corporate activity.

The commodity and stock exchanges, early outgrowths of midwest agriculture, have made Chicago the financial centre of the region, and given it an unique international flavour. Deals linking trade with London, Sydney and Tokyo are frequent front-page news.

Economists say the diversity of the city's economy is what saved it from the dramatic ups and downs seen elsewhere during the boom and bust of the 1980s. Despite its heavy industry, the area avoided rustbelt rot. That's not to say there hasn't been a slowdown. Many leading companies have seen their growth stalled, and others, already lean, are downsizing further.

Values in Chicago's residential real estate market dipped only slightly in the past two years, in part because they never really experienced a speculative buying frenzy. As with the rest of the US, Chicago's commercial real estate market is overbuilt, and financing for some of the city's downtown showplaces is now quietly under renegotiation.

Chicago was one of the last cities in the US to stop building skyscrapers, and so, analysts say, will be among the last to digest the excess.

The city's agriculture and heavy industry base saw a regional recession very early in the 1980s, suffering from international competition and a strong dollar. The experience forced serious cost restructuring, and the companies that survived, according to Mr Robert Dederick, chief economist at Northern Trust, are competitively positioned for the expected global economic recovery.

These companies include the state's metal-benders like its biggest exporter Caterpillar.

Navistar (formerly International Harvester), Deere (which

makes agricultural machinery), and an array of small businesses that process steel and manufacture parts for the auto and trucking industries. Stock gurus think the companies read like a shopping list for president-elect Bill Clinton, who has promised to revive the flagging economy by rebuilding the country's infrastructure.

At the south end of the city, a small revival is occurring as companies employ the cheap property and skilled labour left by the cutbacks in manufactur-

ing there. Australian-owned Welded Tube Company of America is undergoing a \$40m expansion in the Lake Calumet area, and other companies are also retooling. However, the area's recovery was dealt a blow when a plan to site Chicago's third airport near Lake Calumet failed this summer.

Favourable exchange rates supported exports and revived moribund companies like Caterpillar, the heavy equipment maker and the area's largest exporter.

Illinois, including the Chicago area, had \$18.5bn in exports in 1991, the bulk of it heavy equipment, chemicals, and agricultural goods. Had they been included in the export accountings, Chicago would have ranked near the top of the country in the export of financial services and trading technology. Canada, Japan and Mexico are the state's biggest trading partners. Goods shipped to Mexico jumped 23 per cent in 1991, reaching \$1bn, and offsetting small export declines to the UK and Japan.

While Illinois exports hundreds of thousands of tonnes of

Chicago and its surrounding counties levelled off in 1992, after growing dramatically in the previous decade. KPMG Peat Marwick's 1992 survey of inbound investment in Illinois counts 617 foreign-owned companies headquartered in the state, up from 173 a decade ago. Most are located in the Chicago area. Of the 312 companies that responded to the survey, 132 were Japanese, followed by Britain with 47, and Germany with 41. They represent combined employment of 30,417, and capital investment of \$1.9bn. Four-fifths per cent of those surveyed said they planned to expand.

Brawny industry is just the underpinning to a strong service-based economy. The city boasts the greatest number of Fortune 500 corporate headquarters outside New York. Drug and high-technology companies dot Chicago's suburbs. Multinational giants like McDonald's, Waste Management, United Airlines and Motorola are based there, though their operations and workforces are scattered around the globe.

Although the November issue of Fortune magazine named Chicago as one of the nation's top 10 cities for business, not all of the city's corporate citizens would agree.

Chicago's bad public school system and the pull of a better-prepared suburban workforce has begun to drain corporate interest from the downtown area. Sears, the financial and merchandising giant, is relocating its 36,000-plus Chicago workforce from its trophy midtown office tower to a new campus in suburban Hoffman Estates. The decision was made in advance of this summer's news that Sears plans to break up and spin off many of its operations in order to concentrate on its retailing core.

High taxes, heavily organised labour, and limited availability of suitable land parcels for expansion are forcing some companies out of the area entirely. Spiegel, the retail and catalogue giant, will pull its 127-year-old operation out of Chicago in early 1994, and relocate the 2,200 jobs to Columbus, Ohio. It already has a non-negotiated facility there, where there is an adequate site for expansion.

In an effort to stem the outflow, the city last summer floated a \$160m bond issue to finance infrastructure improvements. One of the first projects to benefit will be a planned relocation of the city's vital South Water Street produce market to a 62-acre facility on the west side. City planners say the site offers more viable truck routes as well as modern facilities.

Improvements are also under way at O'Hare, which is in a tough battle with Houston to keep its place as the country's premier airport. A plush new international terminal is scheduled to open next summer. The new construction, first priced at \$470m, has experienced cost overruns, and may leave the city holding a bill for \$600m. Air France recently opened an \$18m cargo-handling facility at O'Hare, a nod to the fastest growing segment of the airport's business.

Laurie Morse

Politics: Barbara Harrison on the force of the Daley mantle

The pro-business mayor 'could be there for life'

MAYOR Richard M. Daley sits in his shirt-sleeves, chomping on a fat cigar. But the cigar is unlit. In what seems to be one of many concessions to new social views and values by a man who was raised in the old school of big-city politics.

Mayor Daley is the son of the legendary Mayor Richard J. Daley, who ruled rather than governed the city for two decades. Mayor Daley the elder, who died in 1976, was the last boss of a big city Democratic party political machine.

Although the party remains dominant in Chicago politics, "Richie", as the current mayor is widely known, now governs with the help of only a shadow of that powerful machine. But the inheritance of the weighty Daley mantle gives him unusual force.

He was re-elected last year with a solid majority, lending credence to the notion, voiced when he was first elected to office, that, if he wanted to, he could be mayor for life.

"The feeling is that he's going to be here for a while," said Mr Ed Noha, chairman of the big Chicago-based CNA Insurance Companies and also recently named chairman of the Chicago Economic Development Commission, a mixed public and private group to promote the city's economy. "Businessmen trust the mayor," added Mr Noha.

Mr Daley, like his father, holds a pro-business, big-project vision of the city. The elder Daley was responsible for building O'Hare airport, one of the world's busiest, and a web of crucial highways.

Today, the mayor is overseeing a near-\$1bn expansion of McCormick Place, already the largest permanent exhibition space in the country, to attract greater convention and trade business. He will also inaugurate a new international terminal at O'Hare next summer. And, having failed to win the Illinois legislature's approval for a third \$10bn international airport in the city, he is undertaking improvements at O'Hare and Midway, the city's other major airport.

While it seemed that Mr Daley and Mr Edgar were heading earlier this year for a political partnership of sorts, that broke down with the defeat of the mayor's third-air-



Mayor Richard Daley: working on a listful of projects

proposal is for a privately financed \$2bn casino complex which also requires legislative approval (see page 4 of this survey). To win that approval, Mr Daley is throwing all his political weight into the battle. The project promises some \$500m a year in tax revenues and 35,000 jobs.

While all his big-ticket projects promise to leave a legacy at least as large as his father's, Mr Daley cannot count on the same kind of federal and state largesse. Such assistance has shrunk markedly in recent years. Yet he hopes that the Clinton administration will follow through on campaign promises to help rebuild and improve America's infrastructure.

However, all federal monies go to the states first, and the states then distribute them to cities and towns. This leaves Mr Daley to wrangle for the city's share with the state, whose governor, Mr Jim Edgar, is a Republican.

While it seemed that Mr Daley and Mr Edgar were heading earlier this year for a political partnership of sorts, that broke down with the defeat of the mayor's third-air-

port proposal at the hands of Illinois Senate Republicans. Mr Edgar had favoured the site chosen by the mayor, but he could not, or would not, control his Senate co-partisans.

New tension in the Daley-Edgar relationship has arisen over the casino project, which the governor opposes. Mr Daley is pressing hard for the investment to be approved in the current special session of the legislature. If he loses, he is likely to shelve it, as he did with the third-airport proposal.

Although the mayor could look terribly empty handed, having lost the political battles for two of his most important public projects, he is expected to denounce the Illinois Republicans for wrecking the possibilities for tens of thousands of new jobs.

Some believe that Mr Daley is, in fact, paving his way for a governorship bid in 1994, though he denies it. "I was in Springfield eight years [as a state senator]," he said. "No, I have no interest."

If that is true, the Daley dynasty may be set to last until Richie tires of it. "You

can continue to be mayor if you really want it in your heart and mind," he said. And, though his public approval dipped after several infrastructural disasters during the past year (like the downtown flood in ageing freight tunnels), it seems he retains enough popularity to keep his spirits up. But he will not go unchallenged. Mr Daley represents the old white, Irish-American leadership of South Chicago and, unlike in his father's day, the city is now nearly 80 per cent black and Hispanic.

The last mayor elected before him was Mr Harold Washington, a charismatic black politician who died suddenly during his second term. Had Mr Washington lived, he would probably still be mayor.

The black political analyst, Mr Grayson Mitchell, who was an aide to Mr Washington, says Mr Daley "walks on eggshells" to avoid doing anything that will ignite black political anger. Indeed, Mr Daley is careful, tipping his hat to minorities with blanket statements, such as: "You have to break down racial, religious and ethnic barriers."

But according to Mr Mitchell, who also leads a successful marketing firm, minority feelings are seething under the surface, because "we've gone back to the social apartheid system of before".

Curiously, it may not take a black or minority candidate to unsettle Mr Daley, according to Mr Bruce DuMont, a nationally syndicated political commentator. If he sets the black community against him, its votes could easily go to, say, Mr Jack O'Malley, the Cook County prosecutor and a Republican who has established a reputation for competence and honesty. Mr O'Malley was re-elected earlier this month to a second term with a significant portion of black votes.

Chicago has always been a heavily segregated city, and even though the edges have softened on that segregation today, it is still starkly apparent. Thus, Mr Daley, even if he continues to want the majority in his heart and mind, faces a battle with demography and, some would say, history.

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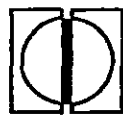
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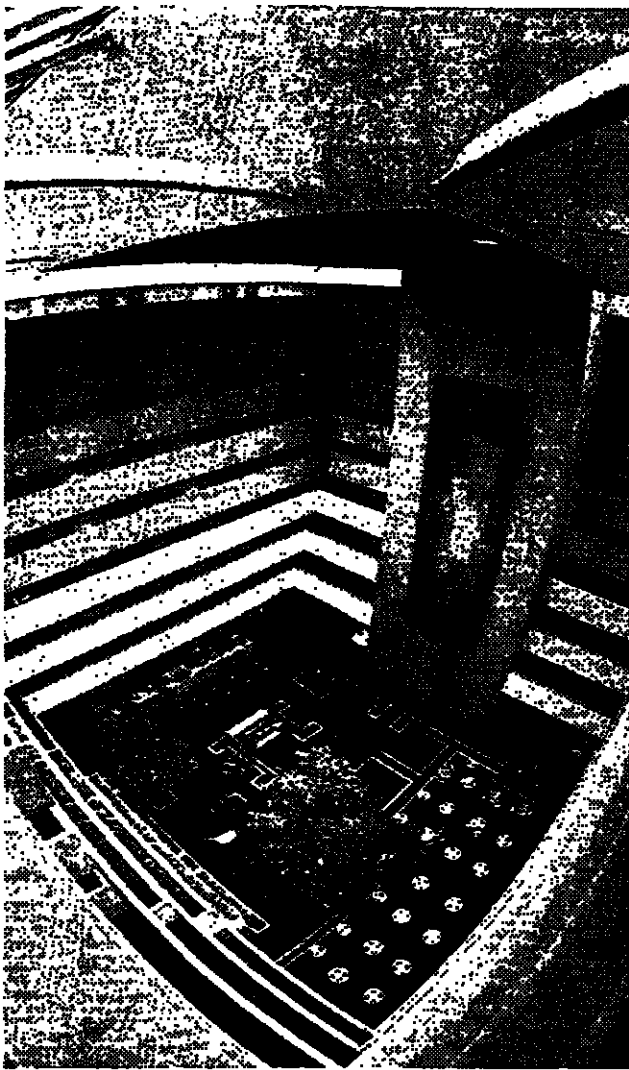
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CHICAGO 4



Chicago already has much to offer the leisure visitor. Above: Maxwell Street, a black inner-city district on the South Side, is the site of the city's famous Sunday Market. Right: the atrium of the Chicago Holiday Inn. Below: a reflective moment at the Art Institute. Pictures by Glyn Gartin



The city recognises tourism's economic power

Beyond conventions

CHICAGO'S muscular beauty has the power to stagger the first-time visitor. Instead of the dull, industrial city with little eye-appeal that many fear, it surprises with unexpected physical charm and lots of cultural sophistication.

The city makes the most of its location on Lake Michigan, with a series of clean lakefront parks and beaches, and its modern architecture - including the world's tallest building - is impressive. The development that has lately come along the Chicago River, which cuts through the city, has also won urban planners' applause.

The city can claim a world-famous symphony orchestra, a highly acclaimed opera, a first-rate art museum, a vast array of excellent and ethnic restaurants, America's best blues clubs and richest theatre life outside New York.

It is odd, then, that it has promoted itself little as a tourist destination. But that is changing.

Until now, given its central location in the US, it has built its travel fame on conventions, trade shows and business meetings. These brought over 3.35m visitors and \$2.5bn in spending to the city last year. Although the number of visitors is expected to fall marginally this year, expenditure is projected to reach \$2.7bn.

Chicago hopes to expand this business further with a

\$987m expansion of McCormick Place, its premier convention and trade show location. 1.2m square feet of exhibition and conference space will be added to the current facility. The expansion, to be completed by 1997, is slated to bring in an additional \$1.6bn annually in revenues to the state of Illinois.

Chicago hoteliers can hardly wait. Occupancy rates have dropped to a painfully low 60-65 per cent, after the addition of eight large, new hotels since 1990. The construction spree began in the late 1980s after a period of relative shortage of hotel space.

Since 1989, 5,551 rooms have been added in downtown Chicago. Of these, 2,086 have been added during the past year alone by Stouffer, Sheraton and Marriott. Nearly 25,000 rooms are available in the city itself, and there are 64,000 within the metropolitan area.

But the additional rooms came on line just as the American economy slowed and the convention business began to shrink. Although the attendance at trade shows in Chicago has increased slightly over the past five years, con-

vention attendance is down from a high of 538,000 in 1988 to 333,000 last year. But projections are up for 1993, and the hope is that 1993 will bring an economic upturn.

Yet while the city continues to focus on the lucrative convention business, it has already receives nearly 12m visitors a year, Chicago wants to increase that number, particularly with international tourists, who numbered roughly 1.5m last year.

While it already receives nearly 12m visitors a year, Chicago wants to increase that number, particularly with international tourists, who numbered roughly 1.5m last year, according to statistics

(described on this page).

Further evidence of Chicago's attention to tourism is its expenditure of \$150m to renovate Navy Pier, a 1916 naval installation that juts directly from the city centre into Lake Michigan.

It has been used for many purposes over the years, including trade shows and art exhibits. But the renovation, to be completed by 1994, will be directed primarily at tourism. It will include a children's museum, a botanical garden, a pavilion for performing arts, retail shops, a multi-purpose 170,000sq ft exposition space, and a destination restaurant overlooking the lake.

While it already receives nearly 12m visitors a year, Chicago wants to increase that number. It would particularly like to draw more international tourists, who numbered roughly 1.5m last year, according to statistics

Barbara Harrison

for the state of Illinois. It is due to complete the construction next summer of a new international terminal at O'Hare airport, one of the world's busiest civil aviation hubs.

This will especially help to handle traffic when Chicago hosts the opening of the soccer World Cup in 1994.

A \$100m third international airport proposal was shelved earlier this year, after Mayor Daley had failed to win approval for the project from the Illinois legislature. Many speculate, however, that the proposal has simply gone on the back burner until the mayor finds a propitious moment to revive it.

With the rising importance of the travel, tourism and the hospitality industry, the Chicago of the 1990s little resembles the gritty steel and meat-packing town that gained fame in the early part of this century as Carl Sandburg's "city of broad shoulders". But with era of heavy lifting gone from America, it cannot be faulted for failing to try to change with the times.

Barbara Harrison

A casino? The stakes are high, the decision is near

Gambling for jobs

IT IS a sign of the times and of Chicago's fiscal fortunes. The city, whose job base has dramatically shifted away from manufacturing to services, is backing a controversial proposal for a \$2bn casino complex as its next best hope for economic development.

The plan, if approved, would mark the first time that a massive gambling operation has been established in a major metropolitan US city.

The project was proposed earlier this year by three of the gaming industry's biggest players, Circus Circus, Caesars World and Hilton Hotels, all publicly traded companies. But in order for the project to go ahead, it must win approval in the Illinois legislature. The vote, in a special session, is due in the coming week and is expected to be close.

The project's promoters are sweeping. It would theoretically create over 35,000 permanent jobs, provide annual tax revenue of \$600m for the state and the city, and increase tourist spending by over \$50m.

These estimates are enough to seduce many a city, and Mayor Richard Daley knows that if Chicago does not win approval for the project, another will gladly accept the investment. No tax incentives are involved.

Gambling is being used increasingly in the US to raise tax revenues. According to Mr Owen Youngman, assistant managing editor for financial news at the Chicago Tribune: "It is foolish to pretend that it won't come to major cities."

Moreover, if the spread of gambling cannot be contained, analysts say there is value, with tourism in mind, in being the first large city to have a casino complex.

But the project has provoked spirited opposition. Its most important opponent, however, is Illinois governor Jim Edgar, a Republican. Mr Edgar, no fan of gambling, says there is enough of it in the state already, what with horse racing, river-boat casinos and a lottery. These gambling interests are against the casino as unwanted competition.

Among the arguments of other opponents is that gambling tax is a regressive tax, levying on those with the least to lose. Some also feel that the casino business is allied with organised crime and its unsavory trades like prostitution.

Chicago, once a mob mecca, has spent years living down that reputation, and many Chicagoans do not want it revived. Yet the state's largest busi-



Governor Jim Edgar is the plan's most important opponent

ness organisation, the Illinois Chamber of Commerce, has backed the casino plan, as has one of Chicago's most prestigious clubs of chief executives, the civic committee of the Commercial Club of Chicago.

Mr Daley has helped win Chicago business support with a pledge to phase out its onerous head tax of \$5 a month on every employee. He also attempted to sweeten the deal for state legislators with the suggestion of a \$1bn bond offer to improve state schools.

Barbara Harrison discusses a plan that would bring a massive gambling operation to a large metropolitan US city for the first time.

While these ploys may win some supporters, a single fact has convinced many others: such large-scale private investments in older cities are scarce. Mr Daley said he tells casino opponents: "If you have an alternative, I'll listen." But he adds: "No one has walked through my door."

If Mr Daley loses in the legislature, no other large project that would create as many permanent jobs seems to be waiting in the wings. Last summer, he lost a bid for legislative approval of the other major project for the city, a \$100m third international airport. It is conceivable that this could be revived at a future date, though the mayor is giving no hints.

Job-creating investments, particularly large-scale manufacturing, are not easily attracted to the city. They are discouraged by a 7.3 per cent corporate income tax, the city's heavy union presence and the

scarcity of large land parcels. Most sites are on the small side, and many have daunting environmental liabilities.

Chicago, with a population close to 3m, has been hemorrhaging manufacturing jobs for two decades. Between 1970 and 1990, the city itself lost half of its manufacturing jobs, some 219,000. The loss was nearly double that in the metropolitan area, which includes the surrounding counties and the city with a total population of 6m.

Moreover, the Federal Reserve Bank of Chicago predicts that between 1990 and 2000, metropolitan Chicago will have suffered an additional loss of 12,000 to 15,000 manufacturing jobs, with makers of electrical machinery especially hard hit.

But in economic terms, there is little reason for gloom. While manufacturing jobs have evaporated, productivity gains have kept the gross product rising, and that trend, too, is expected to continue through 2012. Moreover, the decline in manufacturing jobs has been largely offset so far by increases in service jobs, and, during this decade, the Fed predicts a further substantial increase in service employment.

Diane Swonk, regional economist for the First National Bank of Chicago, warns, however, that the new service jobs that are being created are not for the low-skilled. "That's the biggest challenge for Chicago, the mismatch in jobs and skill levels," she said.

Mr Daley believes the casino project would help the city to ease unemployment among the lower skilled. He may be right, but many hope, nonetheless, that the casino is not symbolic of where the city is heading.

Laurie Morse describes the other side of the US's most racially segregated city

First-world economy, third-world slums

A SINGLE sniper-shot in October accomplished what decades of social beneficence could not. It galvanised the public against the crime and neglect that plagues the city's poor.

The shot killed Dantrell Davis, a seven-year old boy, as he crossed, with his mother, the few yards between his public housing apartment and his ghetto school.

The violence has forced the city to acknowledge the failure of its public housing system, and to address, however briefly, the evils bred by a system that for decades has dealt with its poor by warehousing them in dilapidated high-rise blocks and isolating them from the rest of the community.

Chicago, like large cities around the globe, has its share of poverty and its attendant crime, homelessness and hopelessness. However, the magnificent wealth of the urban area, its natural resources, and its progressive business community form a foil to the city's grit and the contrast, deepest at the city's core, strikes even a casual visitor.

The stark contrast is the geographic and economic separation between black and white citizens. Sociologists have measured the division, and report that Chicago is the most racially segregated city in the US. In his book *American Apartheid*, Doug Massey, professor of sociology at the University of Chicago, makes a compelling argument that segregation is the cause of urban poverty.

The city is one of minorities. The 1990 census counted 2.7m city residents. Of these, 1.3m were white, 1.1m black, and slightly more than half a million of Hispanic origin.

Despite growing political activism by black and Hispanic voters, Chicago's deeply ingrained separatism has been slow to change. Friction between these two minorities impedes progress, and the city's history of political patronage often short-circuits reform efforts.

Area	Population		
	1980	1990	Change %
City of Chicago	3,005,072	2,763,726	-7.4
Metro area (MSA)	5,950,401	6,024,581	-0.6

ETHNICITY: CHICAGO		
	1990	%
White	1,263,524	45.4
Black	1,087,711	39.1
American Indian/Alaskan/Native	7,064	0.3
Asian/Pacific Islander	104,118	3.74
Other	321,309	11.5
Hispanic origin	545,852	19.6

Sources: 1990 Census - Housing and Population (America's Top Rated Cities, a statistical handbook: Universal Reference Publications). Notes: MSA (Metropolitan Statistical Area) covers Cook, DuPage and McHenry counties. People of Hispanic origin can be of any race.

The two worlds that make Chicago - its first-world economy and its third-world slums - co-exist in extremes. Two of the world's most highly regarded private universities - Chicago and Northwestern - about what is by a variety of measures the nation's worst public elementary and secondary education system. World-renowned private libraries and museums serve the city's elite, while the new central public library, a \$144m pile of brick and mortar named after Chicago's first black mayor, Harold Washington, is starved of books and operates on a reduced schedule.

From the windows of amenity-stuffed lakeshore condominiums, one can glimpse the high-rise blocks where Chicago's desperate poor are stacked in a decades-old public housing nightmare. And on the streets are an estimated 49,000 people who have no housing at all. Repeatedly, in conversations with the city's corporate and civic leaders, the costs of racial and economic divisions are counted in terms of lost human capital, poorly prepared workers, and quality-of-life issues like crime, drugs, and homelessness.

A recent study by the SRI Center for Economic Competitiveness, of Menlo Park, California, and Data Resources, the economic forecasting firm,

ment is foundering. Special interests divide the effort; the \$2.5bn school budget continues to face annual crises; and the massive school bureaucracy has clung to power, frustrating local school councils. The latest casualty of the struggle is the city schools superintendent, Mr Ted Kimbrough, who was hired to implement the school reform plan.

In announcing that he will not renew his contract, Mr Kimbrough told the Chicago Tribune that he was defeated by politics. A veteran of political campaigns in his previous post in California, he said: "The difference in Chicago is the intensity of the politics. The magnitude of it, how it is part of the culture... it cripples everything."

Meanwhile, the city's corporate leaders, political elite, even its public school teachers, attend to a separate system, and send their children to private or suburban schools.

Housing activist Mr Alexander Polikoff says the failure of Chicago's leadership successfully to address racial and economic divisions is not unique. In fact, he says, the city's

wealth has enabled it to avoid crises like those seen in St Louis and Los Angeles.

A private consortium of corporate trusts, provided \$2.5m to community groups this summer for a jobs programme, aimed at heading off tensions that followed the Los Angeles riots. Longer-range jobs programmes are under consideration in the private sector, and small but promising efforts to move poor families out of public housing are gaining praise.

Since the shooting, Chicago's housing deputy, Mr Vincent Lane, has renewed his effort to use federal housing dollars earmarked for building renovation for construction of new, low-density housing outside the ghetto's borders. Even the violent street gangs that control the Cabrini-Green project where Dantrell Davis was killed have been jarred into calling a truce. However, their pact offers a challenge to Chicago's mayor. The peace, gang leaders say, will last only if jobs are provided, and robbing and drug-dealing become less essential for survival.

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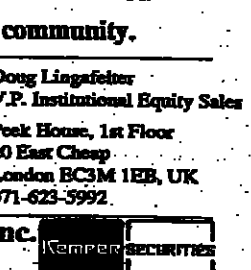
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Company	Price	Change	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593
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INVESTMENT TRUSTS - Cont.

Trust Name	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Pound and dollar easier

INTERNATIONAL currencies traded quietly yesterday as the foreign exchange markets paused to take stock following volatility in Europe and a stronger US currency, writes Peter John.

The dollar was broadly easier, despite hints of another round of positive economic news today, while sterling failed to find the good news from yesterday's money supply figures. Even the beleaguered Irish punt stayed on the sidelines and picked itself up from the floor of the exchange rate mechanism.

Dealers said that the dollar was not attracting attention and there was a feeling that its recent rise might have been overdone, at least in the short-term. This was borne out by the lack of reaction to the latest figures from the Chicago Purchasing Managers Index. The rise to 54.2 per cent from 49.7 per cent was greater than expected and suggested good news today from the more significant National Association of Purchasing Managers. Nevertheless, the dollar traded sideways against the yen, closing at ¥134.45 against ¥124.35 and slipped against the DM to DM1.5895 from DM1.5890. However, the German currency was also subdued as economists

minister Mr Juergen Moellmann said that the global recession had finally caught up with the country. Third-quarter figures due on Thursday are expected to confirm the gloomy standpoint.

Sterling might have been expected to receive a lift from the news that money supply, at least the narrow measure that comprises notes and coins in circulation, had increased. However, the implication that people were finally beginning to spend was countered by suggestions in the market that the influx of new, smaller 10p coins was at least partly to blame. Also, any auspicious news was overshadowed by the negative weekend press stories surrounding the UK chancellor and most dealers took the money supply figures with a pinch of salt. The pound was marginally easier against the German currency, slipping to DM2.4125 from DM2.4150 and closing slightly lower at \$1.5135 against \$1.5115.

The Irish punt survived against the expectations of many and although the devaluation fears remain it climbed two places up the ERM ladder above the French franc and the Danish krone. However, France maintained its intervention rate at 9.1 per cent and there was a conviction in the market that the franc did not deserve to be so low on the ERM scale.

The Portuguese escudo remained at the top of the ERM as Mr Miguel Beza, the governor of the Bank of Portugal, distanced himself from the possibility of devaluation. Outside the European basket of currencies, the Norwegian krone was helped by an inflow of currency which enabled the Norwegian central bank to cut its overnight lending rate to 17 per cent from a six-year high of 25 per cent. The cut follows a raise a week ago after the currency was hit on the foreign exchanges by devaluation pressures.

EMS EUROPEAN CURRENCY UNIT RATES									
	Unit	Rate	% Change	% Change	% Change	% Change	% Change	% Change	% Change
Portuguese Escudo	200	174.127	-1.33	4.86	36				
Spanish Peseta	166.639	166.639	0.00	0.00	0.00				
Italian Lira	1,936	1,936	0.00	0.00	0.00				
French Franc	6.55957	6.55957	0.00	0.00	0.00				
German Mark	1.936	1.936	0.00	0.00	0.00				
Belgian Franc	36.363	36.363	0.00	0.00	0.00				
Dutch Guilder	2.36363	2.36363	0.00	0.00	0.00				
Irish Punt	0.787564	0.787564	0.00	0.00	0.00				

US central rates set by the European Commission. Currencies are in descending order of value. Percentage changes are for the week ending December 31, 1992. The actual rate for the week ending December 31, 1992 is shown in parentheses. The percentage change is calculated on the basis of the actual rate for the week ending December 31, 1991. The percentage change is calculated on the basis of the actual rate for the week ending December 31, 1991.

POUND SPOT - FORWARD AGAINST THE POUND

Unit	Rate	% Change	% Change	% Change	% Change	% Change	% Change	% Change	% Change
US Dollar	1.5135	-0.13	4.86	36					
Japanese Yen	134.45	-0.13	4.86	36					
Swiss Franc	1.5135	-0.13	4.86	36					
German Mark	2.4125	-0.13	4.86	36					
French Franc	6.55957	-0.13	4.86	36					
Belgian Franc	36.363	-0.13	4.86	36					
Dutch Guilder	2.36363	-0.13	4.86	36					
Irish Punt	0.787564	-0.13	4.86	36					

CURRENCY RATES

Unit	Rate	% Change	% Change	% Change	% Change	% Change	% Change	% Change	% Change
US Dollar	1.5135	-0.13	4.86	36					
Japanese Yen	134.45	-0.13	4.86	36					
Swiss Franc	1.5135	-0.13	4.86	36					
German Mark	2.4125	-0.13	4.86	36					
French Franc	6.55957	-0.13	4.86	36					
Belgian Franc	36.363	-0.13	4.86	36					
Dutch Guilder	2.36363	-0.13	4.86	36					
Irish Punt	0.787564	-0.13	4.86	36					

CURRENCY MOVEMENTS

Unit	Rate	% Change	% Change	% Change	% Change	% Change	% Change	% Change	% Change
US Dollar	1.5135	-0.13	4.86	36					
Japanese Yen	134.45	-0.13	4.86	36					
Swiss Franc	1.5135	-0.13	4.86	36					
German Mark	2.4125	-0.13	4.86	36					
French Franc	6.55957	-0.13	4.86	36					
Belgian Franc	36.363	-0.13	4.86	36					
Dutch Guilder	2.36363	-0.13	4.86	36					
Irish Punt	0.787564	-0.13	4.86	36					

OTHER CURRENCIES

Unit	Rate	% Change	% Change	% Change	% Change	% Change	% Change	% Change	% Change
US Dollar	1.5135	-0.13	4.86	36					
Japanese Yen	134.45	-0.13	4.86	36					
Swiss Franc	1.5135	-0.13	4.86	36					
German Mark	2.4125	-0.13	4.86	36					
French Franc	6.55957	-0.13	4.86	36					
Belgian Franc	36.363	-0.13	4.86	36					
Dutch Guilder	2.36363	-0.13	4.86	36					
Irish Punt	0.787564	-0.13	4.86	36					

EXCHANGE CROSS RATES

Unit	Rate	% Change	% Change	% Change	% Change	% Change	% Change	% Change	% Change
US Dollar	1.5135	-0.13	4.86	36					
Japanese Yen	134.45	-0.13	4.86	36					
Swiss Franc	1.5135	-0.13	4.86	36					
German Mark	2.4125	-0.13	4.86	36					
French Franc	6.55957	-0.13	4.86	36					
Belgian Franc	36.363	-0.13	4.86	36					
Dutch Guilder	2.36363	-0.13	4.86	36					
Irish Punt	0.787564	-0.13	4.86	36					

LONDON MONEY RATES

Unit	Rate	% Change	% Change	% Change	% Change	% Change	% Change	% Change	% Change
US Dollar	1.5135	-0.13	4.86	36					
Japanese Yen	134.45	-0.13	4.86	36					
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FT INTERBANK FIXING

Unit	Rate	% Change	% Change	% Change	% Change	% Change	% Change	% Change	% Change
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Irish Punt	0.787564	-0.13	4.86	36					

MONEY RATES

Unit	Rate	% Change	% Change	% Change	% Change	% Change	% Change	% Change	% Change
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Japanese Yen	134.45	-0.13	4.86	36					
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FINANCIAL FUTURES AND OPTIONS

LIVE FUTURE CONTRACTS

Unit	Rate	% Change	% Change	% Change	% Change	% Change	% Change	% Change	% Change
US Dollar	1.5135	-0.13	4.86	36					
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FINANCIAL TIMES TUESDAY DECEMBER 1 1992

NASDAQ NATIONAL MARKET[illegible]

3 pm November 30

[illegible]

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1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 100 101 102 103 104 105 106 107 108 109 110 111 112 113 114 115 116 117 118 119 120 121 122 123 124 125 126 127 128 129 130 131 132 133 134 135 136 137 138 139 140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155 156 157 158 159 160 161 162 163 164 165 166 167 168 169 170 171 172 173 174 175 176 177 178 179 180 181 182 183 184 185 186 187 188 189 190 191 192 193 194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 209 210 211 212 213 214 215 216 217 218 219 220 221 222 223 224 225 226 227 228 229 230 231 232 233 234 235 236 237 238 239 240 241 242 243 244 245 246 247 248 249 250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271 272 273 274 275 276 277 278 279 280 281 282 283 284 285 286 287 288 289 290 291 292 293 294 295 296 297 298 299 300 301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317 318 319 320 321 322 323 324 325 326 327 328 329 330 331 332 333 334 335 336 337 338 339 340 341 342 343 344 345 346 347 348 349 350 351 352 353 354 355 356 357 358 359 360 361 362 363 364 365 366 367 368 369 370 371 372 373 374 375 376 377 378 379 380 381 382 383 384 385 386 387 388 389 390 391 392 393 394 395 396 397 398 399 400 401 402 403 404 405 406 407 408 409 410 411 412 413 414 415 416 417 418 419 420 421 422 423 424 425 426 427 428 429 430 431 432 433 434 435 436 437 438 439 440 441 442 443 444 445 446 447 448 449 450 451 452 453 454 455 456 457 458 459 460 461 462 463 464 465 466 467 468 469 470 471 472 473 474 475 476 477 478 479 480 481 482 483 484 485 486 487 488 489 490 491 492 493 494 495 496 497 498 499 500 501 502 503 504 505 506 507 508 509 510 511 512 513 514 515 516 517 518 519 520 521 522 523 524 525 526 527 528 529 530 531 532 533 534 535 536 537 538 539 540 541 542 543 544 545 546 547 548 549 550 551 552 553 554 555 556 557 558 559 560 561 562 563 564 565 566 567 568 569 570 571 572 573 574 575 576 577 578 579 580 581 582 583 584 585 586 587 588 589 590 591 592 593 594 595 596 597 598 599 600 601 602 603 604 605 606 607 608 609 610 611 612 613 614 615 616 617 618 619 620 621 622 623 624 625 626 627 628 629 630 631 632 633 634 635 636 637 638 639 640 641 642 643 644 645 646 647 648 649 650 651 652 653 654 655 656 657 658 659 660 661 662 663 664 665 666 667 668 669 670 671 672 673 674 675 676 677 678 679 680 681 682 683 684 685 686 687 688 689 690 691 692 693 694 695 696 697 698 699 700 701 702 703 704 705 706 707 708 709 710 711 712 713 714 715 716 717 718 719 720 721 722 723 724 725 726 727 728 729 730 731 732 733 734 735 736 737 738 739 740 741 742 743 744 745 746 747 748 749 750 751 752 753 754 755 756 757 758 759 760 761 762 763 764 765 766 767 768 769 770 771 772 773 774 775 776 777 778 779 780 781 782 783 784 785 786 787 788 789 790 791 792 793 794 795 796 797 798 799 800 801 802 803 804 805 806 807 808 809 810 811 812 813 814 815 816 817 818 819 820 821 822 823 824 825 826 827 828 829 830 831 832 833 834 835 836 837 838 839 840 841 842 843 844 845 846 847 848 849 850 851 852 853 854 855 856 857 858 859 860 861 862 863 864 865 866 867 868 869 870 871 872 873 874 875 876 877 878 879 880 881 882 883 884 885 886 887 888 889 890 891 892 893 894 895 896 897 898 899 900 901 902 903 904 905 906 907 908 909 910 911 912 913 914 915 916 917 918 919 920 921 922 923 924 925 926 927 928 929 930 931 932 933 934 935 936 937 938 939 940 941 942 943 944 945 946 947 948 949 950 951 952 953 954 955 956 957 958 959 960 961 962 963 964 965 966 967 968 969 970 971 972 973 974 975 976 977 978 979 980 981 982 983 984 985 986 987 988 989 990 991 992 993 994 995 996 997 998 999 1000 1001 1002 1003 1004 1005 1006 1007 1008 1009 1010 1011 1012 1013 1014 1015 1016 1017 1018 1019 1020 1021 1022 1023 1024 1025 1026 1027 1028 1029 1030 1031 1032 1033 1034 1035 1036 1037 1038 1039 1040 1

Corrosion	2.16	11	1080	50 1/2	36 1/2	62 1/2	-1 1/2	Justin	0.28	19	178	32 1/4	31 1/4	31 1/4	-1 1/2	Rep stone	21	2100	6 1/2	5 1/2	5 1/2	
Corp Of A	48	17		7 1/4	8 1/2	7 1/4										Rosechind	38	712	18 1/2	17 1/2	18	+1 1/2
Chico Wls	27	7761		27	25 1/2	26	-1 1/2									Side stone	1.07	19	1252	67 1/2	60 1/2	+3 1/2

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Kellogg	61	332	8 1/2	6 3/4	6 1/4	10 1/2	20 1/4	20 1/4	-1 1/4
May St	0 78	34	18 1/2	42	40 1/2	40 1/2	14 1/4	15	-1 1/4
GenCon	0 44	15	30 1/2	8 1/2	7 1/2	7 1/2	25 1/2	26	+1 1/2

USCARS	80	6723	19	16	18	-1%	Kentucky	0.11	5	5	11%	10%	10%	RIS Fth	0.20	14	142	17	18%	17	-4%
Danberg	0.12	22	30	10%	16	18%	Nimble	0.75	14	67	20	35%	4%	Syma Fndy	22	2582	11%	11%	11%	-1%	
Set One	0.13	16	7	70%	66%	70%	Krechner	12	79	0%	8%	8%									

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Cheney	128	1405	2 1/2	2 1/2	3 1/2	5	7 1/2	KLA test	12	4381	11 1/2	11	11 1/2	- 1/2
Clinton	7	212	5 1/4	4 1/2	5	5 1/2	6 1/2	Knowledge	30	420	15	14 1/2	14 1/2	-
Dalrymple	58	1102	25 1/4	28	29 1/4	+ 1/2		Unknown	35	1328	22 1/2	22 1/2	22 1/2	+ 1/2

Dunkin' Donuts	0.80	11	207	45 1/2	44 1/2	45 1/2	+1/2	100% Up	1.04	42	230	30 1/2	30 1/2	30 1/2	+1/2	100% Up
DeB Shops	0.20	21	5	9	6 1/2	8 1/2	+1/2	100% Up	0.30	29	145	u15 1/2	15	15 1/2	+1/2	100% Up
Debit Ex	0.32	1	21	12 1/2	d11 1/2	12	-1/2	100% Up	0.28	19	1045	30 1/2	29	29 1/2	-1/2	100% Up

[illegible]

Dep City	1,77	18	58	452	51 1/2	51 1/2	-1/2	LA Petite	450	17	9 1/2	8 7/8	9	Score C-1	0 46	14	4438	42 1/4	41 1/2	42 1/2	+1/2
Davenport	0,20	20	16	10 1/2	48	9		Land Farm	0.12	22	127	8 1/2	8 1/2	-1/4	Score B-2	19	602	25	24 1/4	24 1/4	-1/4

AMERICA

Big technology stocks feature in busy trading

Wall Street

US prices were mixed in busy trading yesterday, although a strong showing from big technology stocks and more good economic news ensured that market sentiment remained positive, writes Patrick Harrington in New York.

By 1pm the Dow Jones Industrial Average was up 11.35 at 3,293.55. The more broadly based Standard & Poor's 500, which reached new highs last week, edged higher, adding 0.12 at 430.23, while the Amex composite fell 0.29 to 393.10 and the Nasdaq composite firmed 0.09 to 649.58. Turnover on the NYSE was heavy at 132m shares by 1pm, and rises outpaced declines by 925 to 709.

Although the market's mood was positive at the opening following recent signs that the pace of the economic recovery is quickening, there was no surprise in demand of the type that pushed shares sharply higher last week.

Buying did pick up, however, after the Chicago purchasers' report was released, showing that the index of manufacturing activity in the region had risen from 49.72 in October to 54.22. With the National Association of Purchasing Management's report due out today, the Chicago figures raised hopes that business activity is accelerating across the US.

Investors also hope that the pick-up in manufacturing will represent an improvement in labour market conditions. The latest data on the jobs market are due on Friday when the November employment report is released.

The Dow was helped by good demand for technology stocks, particularly IBM. The poor performance from IBM over the past few months is one of the main reasons why the Dow has lagged other market indices which have set record highs in recent days.

Yesterday, however, IBM rose 3.2% to \$88 in turnover of 1.1m shares after Smith Barney, the brokerage house, upgraded the stock from "hold" to "speculative buy" on the grounds that it believed the shares have bottomed out. Other technology stocks rose in IBM's wake, with Digital Equipment up 1% at \$33%, Motorola 1% higher at \$101% and Hewlett-Packard up 1% at \$86%.

Neiman Marcus jumped 1% to \$18% on reports that sales from the luxury retail group's Christmas catalogue were at record levels.

Ambac fell 2% to \$42% after the brokerage house Salomon Brothers cut its rating on the stock from a "buy" to a "hold" and removed it from its recommended list. Another stock to suffer from a Wall Street broker's downgrade was Amtech, which slipped 3% to \$7 on the American Stock Exchange.

On the Nasdaq market, AGCO firmed 1% to \$10% on the news of its pact to be the exclusive farm equipment distributor in North America for the big manufacturer Varty.

Canada

TORONTO stocks were fractionally lower at midday in featureless trading, in spite of early gains in New York. The TSE-300 index was 1.5 lower at 3,275.1 in volume of 16.4m shares valued at C\$159m. Declines outweighed advances by 210 to 189, with 253 unchanged. The financial services sector slipped 27.06 to 2,554.48 as the Bank of Nova Scotia fell 0.3% to C\$33%.

SOUTH AFRICA

DE BEERS and other index-linked blue chip shares lifted the market as the all-share index climbed 58 or 1.85 per cent to 3,192. The industrial index improved 50 to 4,192 while golds firmed 25 to 861. De Beers rose R3.15 to R58.90.

EUROPE

Firmier dollar contributes to rise on Continent

A FIRMER dollar contributed to the rise on most continental bourses yesterday, though other factors were also at work, writes Our Markets Staff. FRANKFURT saw its biggest one-day rise in the DAX index for nearly two weeks, although most analysts thought that the rally had little to do with fundamentals. The index closed 21.39 ahead at 1,544.34 after a gain in the FAZ at mid-session of 6.94 to 606.05. Turnover rose to DM4.9bn from Friday's DM3.8bn.

In the absence of major corporate news (10-month results are due from the banks later this week) investors were pleased by the moderate 5 per cent pay claim sought by the civil service union. This indicates a much more realistic mood among unions, although warning strikes in the insurance sector have been threatened for Thursday as the DAG union pursues a separate claim.

Expectations of disappointing third-quarter GNP figures for West Germany, due for release on Thursday, appear to

have been discounted by the market. Forecasts are for a 0.5 per cent fall in GNP from the same period last year.

Deutsche Bank, Siemens and Daimler all stood out, with high volume noted in the first two. Deutsche Bank rose DM9.40 to DM67.8, Siemens advanced DM6.60 to DM60.2 and Daimler gained DM13.70 to DM54.6.

Asko was another of the day's big risers, up DM11 to DM53 following last week's news that the cartel office had approved its merger with the Metro group.

PARIS rose further on continued hopes of an early cut in interest rates. The CAC-40 index ended up 21.71 or 1.2 per cent at 1,771.37. Trading was quiet until the last hour of the session when it was enlivened by the expiry of November forecast of a loss of FF435m.

MILAN fell further and volume dried up as investors retreated to the sidelines to wait for further developments on privatisation. Currency concerns also weighed on the market as the lira eased against

FT-SE Actuaries Share Indices

November 30		THE EUROPEAN SERIES									
Hourly changes		Open	10.30	11.00	12.00	13.00	14.00	15.00	Close		
FT-SE Eurotrack 100	100	1051.82	1053.95	1053.57	1056.38	1056.97	1058.22	1058.40	1057.75		
FT-SE Eurotrack 200	200	1125.16	1127.12	1127.59	1128.77	1130.75	1131.88	1130.71	1132.14		
		Nov 27	Nov 28	Nov 29	Nov 30	Nov 24	Nov 23				
FT-SE Eurotrack 100	100	1049.92	1048.05	1042.95	1036.83	1038.83	1038.38				
FT-SE Eurotrack 200	200	1122.37	1118.56	1111.41	1110.89	1110.69	1110.18				
Base value 1000 (20/10/90) High/Low: 100 - 109/04/200 - 113/29 Low/Low: 100 - 105/19/200 - 112/34											

the future of Victoire and Colonia.

Euro Disney failed to participate in the firmier trend, losing FF1.30 or 2 per cent to FF62.70 on reports of a downgrade from a US broker. Mr Richard Simon, analyst at Goldman Sachs in New York, later said he expected the theme park to make a pre-tax loss of FF750m in fiscal 1993, by the expiry of November forecast of a loss of FF435m.

MILAN fell further and volume dried up as investors retreated to the sidelines to wait for further developments on privatisation. Currency concerns also weighed on the market as the lira eased against

the mark. The Comit index fell 4.34 to 435.34 in turnover estimated at L145bn after L170.4bn.

Some financial stocks bucked the trend, as Credito Italiano rose L13 to L2,583 while Fondiaria gained L1,350 or 4.7 per cent to L29,960 on continued speculation about its future.

Declines hit industrial blue chips, as Fiat fell L173 or 4 per cent to L4,187 and Olivetti slid L54 or 2.7 per cent to L1,925.

The speculative flag evaporated in the food group, Sme, down L66 to L5,579 and the retailer, Rinascente, L120 lower at L6,780. Ciga, the hotel group, fell L52 or 4.2 per cent to L1,188.

following an unfavourable report in a UK Sunday newspaper.

AMSTERDAM welcomed the news of a proposed merger between KNP, Bührmann-Tetterode and VRG-Groep which will create Europe's second largest paper group, although details of terms were sketchy. An analysts meeting was under way as the market closed. The CBS General Tendency index finished up 0.5 at FI 28.50. Bührmann-Tetterode up 70 cents at FI 29.20 and VRG Group rising 30 cents to FI 23.20.

Ahold, up FI 2.60 at FI 83.60, pleased the market with a 6 per cent increase in third-quarter earnings although a weaker dollar depressed growth. Some 50 per cent of the group's sales come from its US supermarket division.

ZURICH was encouraged by the firmer dollar although sentiment remained cautious ahead of Sunday's referendum on whether to join the EEA. The SMI index gained 16.6 to 1,931.2.

Industrials and insurers led the rally with Roche certificates adding Sfr30 to Sfr3,900 and BBC Brown Boveri bearers up Sfr60 to Sfr3,430. Among insurers, Zurich registered shares put on Sfr60 to Sfr1,800 and Swiss Re bearers improved Sfr70 to Sfr2,350.

STOCKHOLM extended last week's gains, aided by the stronger dollar. The Affärsvärden general index put on 16.2 to 901.4 in turnover of SKr22m.

Ericsson B shares featured with a rise of SKr2 to SKr179 while Astra B shares advanced SKr12 to SKr724.

OSLO rose after the central bank cut its overnight lending rate to 17 per cent from 25 per cent. The all-share index rose 5.20 to 358.94 in turnover of NKr214m.

MADRID drifted lower in the absence of fresh news, and the general index closed 1.43 down at 213.86.

ISTANBUL eased on profit-taking following strong rises last week. The 75-share index lost 56.82 at 3,786.24 in turnover of TL227.5bn.

ASIA PACIFIC

Nikkei closes at day's high but volume stays low

Tokyo

A RALLY in steel and shipbuilding shares, spurred by foreign investors, was one of the day's main features as the Nikkei average closed higher, writes Emiko Terazono in Tokyo.

The 225-issue index closed up 213.04 at 17,693.65, the highest point of the day. The index fell to the day's low of 17,457.57 in the morning on small lot profit-taking. Volume fell to 230m shares from 247m. Advances led declines by 777 to 202 with 145 issues remaining unchanged. The Toxix index of all first section stocks gained for the eighth consecutive day, rising 15.81 to 1,323.35 and in London, the ISE/Nikkei 50 index rose 0.61 to 1,071.27.

Some traders believe that the technical resistance level of 17,700 could be broken. Ms Kathy Matsui, strategist at

Barclays de Zoete Wadd, said the Nikkei could rise to 18,000 in the near term. "Public fund managers will want to increase their equities profile for future government fund allocation," she said.

However, with the Nikkei at 53 times earnings and prospects of an early corporate profits recovery uncertain, other investors are reluctant to commit large funds to the market. Some dealers said a bulk of corporations want to build debt, or specified money trusts, at the 18,000 level.

Steel makers and shipbuilders were bought by leading foreign brokers. Nippon Steel rose Y8 to Y291, NKK Y7 to Y258, and Mitsubishi Heavy Industries advanced Y10 to Y233.

High-technology exporters were higher, with NEC up Y24 to Y265 and Toshiba gaining Y2 to Y222. Mr Chris Newton at James Capel said the easing of the yen and an expected

recovery of the US economy supported electronics issues which have been previously sold on profit concerns.

Housing issues were higher on the 10.3 per cent rise in housing starts for October. Misawa Homes rose Y40 to Y1,120 and Daiwa House Industry advanced Y10 to Y1,430.

Dealers were active in speculative theme stocks. Mitsui Mining and Smelting, the most active issue of the day, rose Y9 to Y208. The issue, which had surged recently on reports of a gold vein discovery, firmed yesterday on rumours that the company would announce the latest research data on the vein.

In Osaka, the OSE average gained 172.46 to 18,961.05 in volume of 26.5m shares. The index posted its eighth straight rise on buying by public funds. Machinery and construction stocks gained while pharmaceuticals stalled. Nintendo, the

video game maker, lost Y100 to Y10,500 on profit-taking.

Roundup

MARKETS in the Pacific Rim were mixed to lower. Manila was closed for a public holiday. HONG KONG fell nearly 3 per cent as China's row with Britain about democracy in Hong Kong took a turn for the worse at the weekend. The Hang Seng index ended 176.04 lower at 5,510.63 in low turnover of HK\$2.25bn.

Among the most actives, HSBC Holdings was down HK\$1.50 at HK\$58.50, Hang Seng Bank HK\$1.50 lower at HK\$53.50 and Swire Pacific HK\$1.25 cents lower at HK\$31.00.

AUSTRALIA lost early gains following the publication of a disastrous current account deficit for October of A\$2.04bn, compared with A\$1.74bn in September. The All Ordinaries

index closed 2.7 lower at 1,448.1 in turnover of A\$188.2m.

NEW ZEALAND ended steady, with falls in some leading stocks masking a strong rise in Fletcher Challenge and Telecom. The NZSE-40 capital index gained 1.90 to 1,547.37 in turnover worth NZ\$28m.

FCL, which began firming last week in anticipation of the sale of its unit, Rural Bank, ended 11 cents higher at NZ\$2.22 after the sale was confirmed late on Friday.

SINGAPORE posted strong gains as foreign investors' view of Singapore improved after healthy trade indicators. The Straits Times Industrial index rose 21.11 to 1,469.07 in volume of 132.9m shares against 177m.

Shipyards and banks were the main gainers. Sembawang Shipyard rose 45 cents to S\$8.35 and DBS Foreign 40 cents to S\$13.80. SROUL rose on expectations

of an interest rate cut and a more flexible monetary policy. The composite index added 10.42 to 663.36.

Posco and Dong-Ah Construction Industrial gained sharply on news that the two companies had been approached to take part in building a motorway between Beijing and Hong Kong. Both shares ended limit-up, with Posco gaining Won1,000 to Won26,100 and Dong-Ah Construction up Won800 to Won910.

KUALA LUMPUR fell back on renewed selling in the afternoon. The composite index ended just 1.41 up at 641.89 in volume of 164.4m shares against 255.4m on Friday.

Magnum fell 40 cents to M\$9.90 while Multi-Purpose Holdings and MSC foreign lost 15 cents each to M\$2.49 and M\$7.10 respectively.

BANGKOK's SET index lost 4.28 to 855.21 on profit-taking.

Currencies influence European trade

MARKETS IN PERSPECTIVE

	% Change in local currency				% change sterling	% change in US \$
	1 Week	1 Month	1 Year	Start of 1992		
Austria	-2.09	-3.22	-18.96	-12.92	+2.32	-17.34
Belgium	-1.17	-0.11	+0.17	-1.76	+14.98	-7.11
Denmark	-1.26	+1.98	-26.90	-26.01	-12.38	-29.22
Finland	+6.88	+10.27	+6.78	+11.95	+11.48	-9.93
France	+1.49	+0.52	-0.06	-0.73	+17.42	-6.14
Germany	+1.32	+1.49	-7.93	-6.42	+9.98	-11.17
Ireland	+4.59	+3.37	-16.95	-16.58	-3.14	-21.76
Italy	-3.50	+0.05	-10.93	-9.28	-7.52	-9.28
Netherlands	+0.29	+1.14	+2.86	+3.17	+21.45	-1.89
Norway	-0.52	-1.66	-17.41	-16.04	-5.13	-23.36
Spain	+2.04	+10.79	-10.20	-10.94	-7.66	-25.40
Sweden	+4.62	+24.07	+13.27	+12.38	+13.26	-8.50
Switzerland	+0.89	-0.52	+11.67	+11.23	+29.53	+4.62
UK	+0.98	+0.82	+11.83	+10.68	-10.59	-10.59
EUROPE	+0.50	+2.99	-2.83	-2.80	+11.11	-10.24
Australia	+3.22	+1.76	-12.75	-14.73	-4.23	-22.63
Hong Kong	+5.39	-4.25	+40.75	+37.17	+70.72	-37.92
Japan	+2.97	+2.71	-24.20	-22.78	-3.86	-22.35
Malaysia	-0.38	+2.75	+23.57	+19.46	+58.94	+28.40
New Zealand	+8.84	+17.18	-3.82	-3.96	+13.38	-8.39
Singapore	+4.78	-6.53	-4.06	-6.86	+14.10	-7.83
Canada	+0.45	-1.81	-6.64	-8.03	+2.58	-17.13
USA	+0.81	+2.87	+14.77	+3.53	+28.15	+3.53
Mexico	-3.34	+8.54	+22.68	+16.38	+40.69	+13.66
South Africa	+3.58	+3.93	-16.11	-12.45	-28.65	-42.36
WORLD INDEX	+1.24	+2.72	-1.79	-5.05	+13.02	-8.70

1 Based on November 27th 1992. Copyright, The Financial Times Limited, Goldman, Sachs & Co. and County NatWest Securities.

By John Pitt

Continued turbulence in European currency markets was again the main trading influence on bourses last week, while good economic news from the US and a strong performance from Japan lifted sentiment elsewhere. The FT-A World index rose 1.2 per cent in local currency terms.

Finland stood out with a positive improvement in very high turnover, by midweek some FM100m (819.5m) of business was transacted, approaching five times the average daily level. Mr Peter Lawrence of Kleinwort Benson says that the Finnish market reacted negatively to the devaluation of the Swedish krona, which fanned fears that it would harm Finnish industry. However, the fact that the local currency fell in line with that of its neighbour effectively erased worries about a loss in competitiveness.

The lifting of a threatened nationwide strike also had a positive effect on the market.

Mr Lawrence adds. Gains were seen across the board, and international conglomerates were also heavily bought.

Ireland attracted interest on expectations that it will be forced to devalue. Mr Robby Kelleher of the brokers Davy's notes that the market was mimicking the situation in the UK when the FTSE showed solid gains in the days leading up to sterling's withdrawal from the ERM. However, Ireland has consistently underperformed other European markets this year and in spite of the rally of the last 10 days the index remains 18 per cent down year-on-year.

Elsewhere, New Zealand showed a near 9 per cent gain on the week in local currency terms. Ms Pauline McAtamney of Ord Minnett in London says that progress in the Gatt trade talks the previous weekend provided a positive background. Strong interim results from NZ Telecom and Carter Holt Harvey, a management reshuffle at Bridgeway and a major asset sale by Fletcher Challenge provided the main corporate news.

The picture's not complete without



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